



pennsylvania
MILITARY COMMUNITY
ENHANCEMENT COMMISSION

PENNSYLVANIA MILITARY COMMUNITY ENHANCEMENT COMMISSION

2016 ANNUAL REPORT



**Commonwealth of Pennsylvania | Tom Wolf, Governor | Lieutenant Governor Mike Stack, Chairman
PA Department of Community & Economic Development | Dennis M. Davin, Secretary | dced.pa.gov**

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EXECUTIVE OVERVIEW



BACKGROUND

The Commonwealth of Pennsylvania has undergone five Base Realignment and Closure (BRAC) rounds: 1988, 1991, 1993, 1995, and 2005. As a result of those five rounds Pennsylvania has lost a total of 18,913 full-time, family-sustaining, career focused, and recession proof direct jobs. During those BRAC rounds, Pennsylvania lost the Naval Hospital and the Naval Shipyard in Philadelphia, the Naval Air Warfare Center in Warminster, the Naval Air Station Joint Reserve Base Willow Grove, and a major realignment at the Letterkenny Army Depot in Chambersburg.

After the 1995 BRAC round, Governor Tom Ridge created the Base Retention and Conversion — Pennsylvania Action Committee (BRAC-PAC) in April 1996.

In June of 2003, Governor Edward Rendell created the Pennsylvania Base Development Committee, which stood the test of the 2005 BRAC round. This ad hoc committee reported directly to the Office of the Governor. The Committee staff was eliminated in July 2009 due to budgetary constraints. In July 2010, the volunteer members of the Committee disbanded.

On September 17, 2012, Governor Tom Corbett signed Executive Order 2012-12, creating the Pennsylvania Military Community Protection Commission (PMCCPC) to help thwart an effort by the Department of the Air Force to eliminate the 911th United States Air Force Reserve Airlift Wing stationed at the northeast portion of the Pittsburgh International Airport, and to help increase the military value of installations and organizations in Pennsylvania. The Air Force had attempted to eliminate the Airlift Wing during the 1995 and 2005 BRAC rounds, as well as during several efforts outside of a BRAC round. The Governor appointed 11 volunteer members to represent each major installation and organization.

On December 22, 2014, Act 161 of 2014 created the Pennsylvania Military Community Enhancement Commission (PMCEC). Eight days later, Governor Corbett appointed/reappointed 11 volunteer members to the Commission. In accordance with Act 161, the four legislative caucus leaders nominated members to serve on the Commission. This effort ensured a bicameral as well as a bipartisan support for the work of the Commission. On April 24, 2015, Governor Tom Wolf nominated the senior military commissioner.

ACTIVITIES

1. This past year brought major changes, as longtime executive director Joe Spielbauer retired at the end of January after 14 years at the helm of the Commission and its predecessor organizations. He set the bar high as we continue to pursue enhancement of the military value of all installations and defense-related stakeholders in the commonwealth. We thank Joe for his dedicated service.
2. We were pleased to welcome former Air Force Brigadier General Frank Sullivan to take over as executive director on February 16. With his extensive military record — including tours of duty in Iraq and Afghanistan and at several bases in Pennsylvania, as well as senior leadership assignment with the Pa. Department of Military and Veterans Affairs — Gen. Sullivan’s experience and knowledge make him a valuable member of the team.
3. As of the end of January, Chairman Lieutenant Governor Stack had visited all 10 major military facilities located in Pennsylvania. At every stop, Lt. Gov. Stack was impressed by the skill and commitment to excellence that he found among the commanders, the military personnel, and the civilian employees.
4. After much hard work from many organizations and individuals, the commonwealth’s fiscal year (FY) 2016-17 budget included a line item of \$798,000 for the PMCEC. This is great news, and, at long last, removes PMCEC from the vagaries of being funded out of the Department of Community & Economic Development (DCED)’s General Government Operating Budget. This enabled us to move forward with the statewide study and SWOT analysis, as well as fund new Local Defense Group Grants.
5. Executive Director Sullivan, as part of his orientation, met with all the commissioners and was briefed on and toured all major military installations and organizations to better understand their operations and reassure them of Pennsylvania’s support in the successful accomplishment of their mission.
6. Commission staff took part in the Association of Defense Communities (ADC) National Summit in Washington D.C. June 20-June 22. While there, PMCEC staff met with PA Congressmen Charles Dent, 15th District. Discussions included how the ADC and PMCEC can closely work with the Congressman’s office to improve the military’s viability in Pennsylvania.
7. The Commission met on September 27, 2016 at the State Capitol:
 - a. It was decided to add three installations to the list of major military installations in the state: the 111th Air Wing at Willow Grove, the 193rd Special Operations Wing at Harrisburg International Airport (HIA), and the 171st Air Refueling Wing at Pittsburgh International Airport.
 - b. The Commission reviewed and accepted a proposal for the State Wide Study and SWOT Analysis from the University of Pittsburgh.
 - c. The Commission had an office call with Governor Tom Wolf. He welcomed the commissioners, acknowledging the great economic impact of the commonwealth’s military installation and the importance of the Commission’s work to strengthen these installations.
 - d. Following the morning session, commission members toured the 193rd Special Operations Wing at HIA and received a command briefing.
8. On September 29, Lt. Gov. Stack traveled to NSA Philadelphia, where he expressed the commonwealth’s gratitude to the Defense Logistics Agency’s Flag Room personnel for their tremendously tedious and hard work of creating the U.S. flags for the president and Vice President, among many others. Each individual received a proclamation and a Commission coin.
9. Commission Staff attended the ADC Regional Forum in Columbus, OH (October 5-6). Executive Director Sullivan participated in a panel discussion on “Building State and Regional Defense Community Champions.”
10. ADC Executive Director Sullivan was asked to be a co-chair of the ADC State Advisory Council. Close involvement with the ADC will assist the PMCEC in future issues affecting military bases in the nation and particularly in Pennsylvania.
11. On December 14, Governor Mike Stack hosted a Holiday Reception at his official residence at Fort Indiantown Gap for the Senior Military Commanders in Pennsylvania and the PMCEC members. This was a first, recent memory, for Pennsylvania to host all of the Installation Commanders together at one location.
12. During the course of calendar year 2016, all Local Defense Groups have regularly met to develop and implement strategies. Approximately \$347,000 in PMCEC FY2016-17 funding was approved for use by the local defense groups.



EMPLOYMENT VALUE OF MILITARY EMPLOYMENT & SPENDING TO PENNSYLVANIA ECONOMY

Department of Defense Personnel in Pennsylvania

Reserve/National Guard	31,855
Civilian	23,744
Active Duty	2,317
Total DOD Personnel in Pennsylvania	57,919

Other Direct ¹ Employment	35,338
Indirect ² Employment	16,225
Induced ³ Employment	41,789
Total Military Employment Value (Jobs)	151,272

Department of Defense Spending (Value) in Pennsylvania

Payroll	\$2.50 Billion
Contracts with Companies in Pennsylvania	\$10.30
Other Direct ¹ Value	\$3.05
Indirect ² Value	\$2.65
Induced ³ Value	\$6.01
Total Military Spending Value in Pennsylvania	\$24.15 Billion

¹ Direct - Impact of money spent in defense/contractor industry

² Indirect - Impact in related industries caused by spending in the contractor industry

³ Induced - Impact on other industries due to extraneous spending increases from the additional jobs and household income, such as retail spending

Source: Pennsylvania Department of Labor & Industry for Federal Fiscal Year 2015.

HISTORY



The commonwealth has a storied history of always supporting the military operations of our nation. Beginning with the Revolutionary War and continuing to the present, the state has provided soldiers, sailors, and airmen to defend our nation's interests at home and abroad. For years, Pennsylvania has been the home of numerous military installations and organizations that have provided units and materiel to support our military in peace and in war. Over the decades, the commonwealth has provided thousands of men and women working to support the logistical infrastructure of our military.

MISSION STATEMENT

The Commission is to assist the Governor in the enhancement of the military value of and advocacy for all installations, organizations and defense related stakeholders in the commonwealth.



COMMISSIONERS



**LIEUTENANT GOVERNOR
MIKE STACK**
Chairman



COMMISSIONER RONALD NELSON
Naval Support Activity, Philadelphia



SENATOR RICH ALLOWAY
Pennsylvania Senate



COMMISSIONER NANCY LESCAUGE
The Navy Yard, South Philadelphia



SENATOR JOHN BLAKE
Pennsylvania Senate



COMMISSIONER JOHN WIERCINSKI
Tobyhanna Army Depot, Monroe County



**REPRESENTATIVE NICK
MICCARELLI**
Pennsylvania House of Representatives



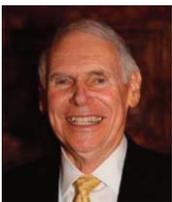
COMMISSIONER GEORGE SCHWARTZ
Pennsylvania National Guard



**REPRESENTATIVE HARRY
READSHAW**
Pennsylvania House of Representatives



COMMISSIONER PHYLLIS CAMPBELL
Defense Logistics Agency Distribution
and Susquehanna Distribution Center,
New Cumberland



COMMISSIONER WILLIAM FALLON
Senior Military Commissioner



COMMISSIONER GEORGE CONNOLLY
Naval Support Activity, Mechanicsburg



COMMISSIONER NEAL DELISANTI
Army War College, Carlisle Barracks and
the Army Heritage and Education Center



**COMMISSIONER WILLIAM
PENTECOST**
316th Sustainment Command,
Pittsburgh



COMMISSIONER MICHAEL ROSS
Letterkenny Army Depot and Letterkenny
Munitions Center, Chambersburg



COMMISSIONER JOHN GRAY
Economic Development



**COMMISSIONER CHARLES
HOLSWORTH**
911th United States Air Force Reserve
Airlift Wing, Pittsburgh

COMMISSION SUPPORT STAFF
Frank Sullivan, Executive Director
Peter Witmer, Deputy Director

LOCAL DEFENSE GROUPS



1. The establishment of the Local Defense Group program initially began in August of 2002. Over the years, the Local Defense Groups have played a vital role in the efforts of the commonwealth to enhance the value of the military installations and organizations stationed in Pennsylvania.
2. A Local Defense Group is a grassroots nonprofit organization or governmental entity that has a demonstrated interest and investment in the success and enhancement of a military installation or organization in the geographic proximity of the communities from which the local defense group draws its membership.
3. Local Defense Groups comprises:
 - local elected officials
 - county and municipal staff
 - local businesses and industry
 - local citizens
 - military personnel, retirees and veterans
 - installation/organization staff
 - members of academia
4. Each Local Defense Group operates in conjunction with the trust and cooperation of the command group at their installation or organization.
5. A total of \$205,000 was contracted with the Local Defense Groups in 2016 to support their activities.

NAVAL SUPPORT ACTIVITY, PHILADELPHIA



MISSION STATEMENTS OF PRIMARY AND TENANT ORGANIZATIONS

Naval Support Activity (NSA) Coordinate and provide common base support services to Fleet units, tenant activities, hosted commands and other Naval activities as directed by Commander, Navy Region Mid-Atlantic (CNRMA).

Naval Supply Weapons Supply Support (NAVWSS)

To provide program and supply support for the weapons systems that keep our Naval forces mission ready.

Defense Logistics Agency Troop Support (DLA Troop Support)

DLA Troop Support is responsible for procurement, cataloging, inventory control, and distribution of clothing and textiles, medical materiel, subsistence, industrial, and general type items in conjunction with the military departments and industry. DLA Troop Support is also responsible for affecting the maximum practical degree of engineering standardization for industrial and general items.

Defense Contract Management (DCM) Philadelphia

Provide customer-focused contract management services — throughout the acquisition life cycle — around the clock, around the world.

Defense Contract Management Agency – Industrial Analysis Support Center (DCMA- IASC)

Support Defense Department corporate-level industrial capability analyses for major weapons systems acquisition, logistics, and readiness programs.

Defense Logistics Agency System Integration Office, Material Management Directorate (DLA-SIO)

Acts as the primary advisor to DLA Headquarters for all issues related to the management of assigned supply chain systems and the DLA Business System Modernization (BSM) initiatives. Provides oversight of the execution of information technology solutions for assigned supply chain management and distributed systems supporting the DLA mission.

Fleet and Industrial Supply Center Norfolk Detachment (FISC)

The Fleet and Industrial Supply Center (FISC) Norfolk Detachment Philadelphia mission is to support operations by providing quality logistics support focusing on the unique needs of each of our customers.

DLA Document Services – Philadelphia

The Document Automation & Production Service is responsible for document automation and printing within the Department of Defense and the Federal Executive Branch Agencies, encompassing electronic conversion, retrieval, output, and distribution of digital and hardcopy information.

DLA Aviation Procurement Operations Philadelphia

DLA Aviation is the aviation supply manager for Defense Logistics. DLA Aviation supports more than 1,900 weapon systems, with focused support to 143 major weapon systems, and is the U.S. military’s integrated material manager for more than 1.1 million national stock number items, industrial retail supply, and depot-level repairable acquisitions.

SPAWAR Systems Center San Diego, C4I Program Office (SSCSD-C4I) Space and Naval Warfare Systems Center San Diego, C4I Programs Office, Philadelphia (SPAWAR)

Provides engineering and technical support to Navy and Department of Defense cruise missile and tactical aircraft mission planning and digital imagery systems.

U.S. Navy Recruiting District Philadelphia (NRD)

Manages the recruitment and processing of men and women for enlistment in the Navy and Naval Reserve.

U.S. Army Recruiting Battalion, Mid-Atlantic (USARB, MA)

The U.S. Army North Philadelphia Recruiting Company will provide strength to the Army with integrity and honesty, maintain a high quality of life for the assigned soldiers and families, and expand and develop relationships with community high schools, colleges/universities, and centers of influence.

Human Resources Office Mechanicsburg Detachment, Philadelphia (HRO DET PHIL)

Provides effective centralized personnel management services to all commands and activities within its boundaries to maintain a comprehensive personnel management program to accomplish this mission and to perform such other functions and tasks as may be directed by higher authority.

PERSONNEL

Military	174
Civilians	5,326
Contractors	900
Total	6,400

ECONOMIC DATA

Military and Civilian Payroll:	\$390,000,000
Installation Contracts:	\$110,000,000

SIZE AND LOCATION OF THE INSTALLATION

Total Acreage 135 acres
Philadelphia, PA (Northeast Philadelphia)

Square footage of structures	2,125,320 square feet
Total square footage occupied	1,986,250 square feet
Total square footage currently available	139,070 square feet

Location: City and County of Philadelphia

THE NAVY YARD – PHILADELPHIA



MISSION STATEMENT OF PRIMARY AND TENANT ORGANIZATIONS

Naval Support Activity

Coordinates and provides common base support services to Fleet units, tenant activities, hosted commands, and other Naval activities as directed by Commander, Navy Region Mid-Atlantic (CNRMA).

Naval Surface Warfare Center Philadelphia Division

Serves as the Navy's principal Test and Evaluation Center and In-Service Engineering Agent for all Hull, Mechanical and Electrical (HM&E) ship systems and equipment, and is the Research and Development Center for all Naval machinery.

Naval Criminal Investigative Service (NCIS)

Investigates crimes committed on Navy property and provides counter-intelligence services.

Naval Inactive Ship Maintenance Facility (NISMO)

Inactivates, stores, and removes parts and components from inactive ships for reutilization and prepares for disposal Navy non-nuclear ships assigned.

Naval Medical Clinic (NAVMEDCLIN)

Provides basic medical aid to installation commands and provides occupational health and OSHA-mandated screening services to those activities.

Naval Foundry and Propeller Center, Detachment Philadelphia (NFPC)

The largest public-owned foundry and propeller shop. Provides a single facility within the naval establishment for marketing, designing, engineering, manufacturing, and repairing propellers for all types of surface and sub-surface craft of the U.S. Navy and its customers.

NAVFAC Mid-Atlantic PA/NJ IPT

Provides transportation services and maintenance and repair of buildings, roads, and utilities for Navy installations in Pennsylvania and New Jersey.

Facilities Engineering Acquisitions Department (FEAD)

Supervises and inspects construction contracts in Pennsylvania and Delaware.

Base Realignment and Closure Program Management Office

To expeditiously and cost-effectively provide all services necessary to realign, close, and dispose of Department of Navy BRAC properties through sound business management practices and transformational thinking to support the warfighter and provide savings to the Department of Navy and the federal taxpayer.

PERSONNEL

Military	15
Civilian	2,200
Contractors	600
Total	2,815

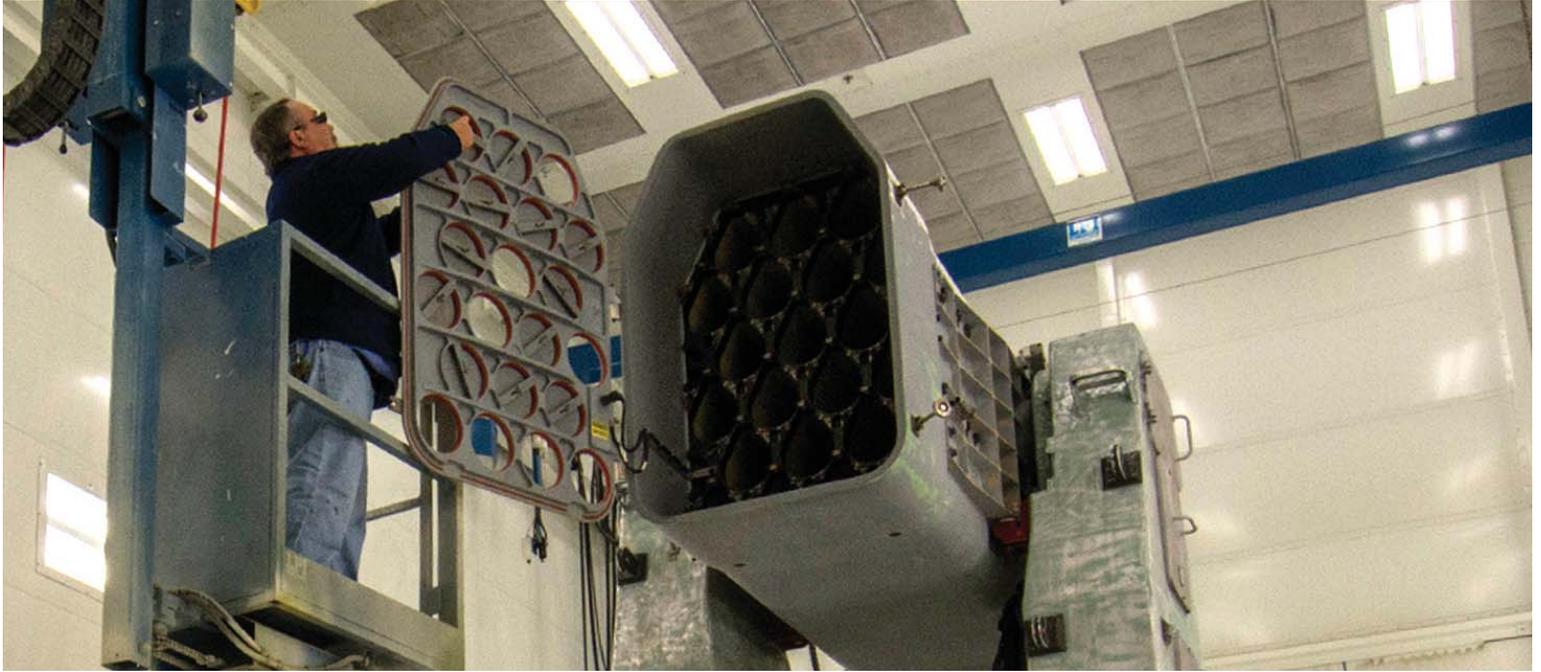
ECONOMIC DATA

Military and Civilian Payroll	\$200 Million
Installation Contracts	\$900 Million

SIZE AND LOCATION OF THE INSTALLATION

Total Acreage	162.29 dry acres;
.	108.25 submerged acres
Square Footage of Structures	2,441,895 square feet
Total Square Footage Occupied	1,994,613 square feet
Total Square Footage Currently Available	447,282 square feet
Location:	City and County of Philadelphia

TOBYHANNA ARMY DEPOT



MISSION STATEMENT OF PRIMARY AND TENANT ORGANIZATIONS

Tobyhanna Army Depot is a recognized leader in providing world-class logistics support for Command, Control, Communications, Computers, Intelligence, Surveillance and Reconnaissance (C4ISR) Systems across the Department of Defense. Tobyhanna's corporate philosophy, dedicated workforce, and electronics expertise ensure the depot is the Joint C4ISR provider of choice for all branches of the Armed Forces and our industry partners.

Tobyhanna's unparalleled capabilities include full-spectrum support for sustainment, overhaul and repair, fabrication, engineering design and development, systems integration, technology insertion, post-production software support, modification, foreign military sales, and global field support to our Joint Warfighters.

Tobyhanna Army Depot is Defense Department's premier systems integrator, and has the largest concentration of electronics skills within the Department. Tobyhanna also supports Army Reserve and National Guard units with a comprehensive year-round training program in its High Tech Regional Training Center.

MAJOR TENANTS

Defense Logistics Agency (DLA)

Tobyhanna receives stores and ships systems, components and parts in support of Tobyhanna Army Depot's repair and overhaul mission.

U.S. Army Materiel Command Logistics Support Activity Packaging, Storage and Containerization Center (LOGSA PSCC)

Provides worldwide technical assistance in packaging, storage operations, automated identification technology, and material handling procedures.

U.S. Army Civilian Personnel Advisory Center (CPAC)

Recruits, develops, and sustains a professional civilian workforce through effective, efficient, and responsive human resource products and advisory services.

U.S. Army Contracting Command APG, Tobyhanna Division

Plans, directs, and supervises the purchasing, contracting, and contract management of supplies, services, equipment, and construction in support to depot missions. Serves as the principal advisor to the Commander and staff for all contractual matters. Administers the depot's Commercial Credit Card Program and Small Business Program.

Defense Imagery Management Operations Center

Tobyhanna reproduces and distributes visual information and other multimedia training products for U.S. Forces worldwide. The Defense Imagery Management Operations Center is the designated DoD activity for the life-cycle management of these products.

U.S. Army Test Measurement Diagnostic Equipment Support Center

Tobyhanna provides calibration and metrology support, traceable to the National Institute of Standards and Technology, for the depot's Test, Measurement and Diagnostic Equipment (TMDE), as well as that of other Army, National Guard, and governmental agencies in nine northeastern states.

U.S. Army Medical Materiel Agency

Medical Maintenance Operations Division provides general level and depot level maintenance support of medical equipment.

U.S. Army Corps of Engineers, Philadelphia District

Manages military construction projects for Tobyhanna Army Depot and Federally-funded construction projects throughout Northeastern Pennsylvania.

U.S. Army High Tech Regional Training Site

Maintenance, 80th Training Command (TASS) supports Army Reserve and National Guard units through a comprehensive year-round training program in radio operations and maintenance, satellite operations and maintenance, and signal support skills.

PERSONNEL

Depot Population	3,267
Depot Civilian & Military	2,904
Contractors	363
Tenants	570
Total	3,837

ECONOMIC FACTORS

Payroll and Benefits: (Military and Civilian)	\$269,391,493
Installation Contracts	\$248,208,119

SIZE AND LOCATION OF THE INSTALLATION

Total Acreage	1,336 acres
Square footage of structures	4,811,936 square feet
Location:	Coolbaugh Township, Monroe County

PENNSYLVANIA AIR AND ARMY NATIONAL GUARD



193D SPECIAL OPERATIONS WING Air National Guard HIA, Middletown, PA

Mission Statement

The mission of the 193rd Special Operations Wing is to provide airborne psychological operations dissemination through AM, FM, shortwave and worldwide color television using the world's only EC-130J "Commando Solo" aircraft. This unit is the only Air National Guard flying organization assigned to the U.S. Air Force Special Operations Command.

Their secondary mission is to provide electronic combat.

Lightning Force Academy

193rd RSG (Regional Support Group) Air National Guard, FTIG.

The only schoolhouse of this type in the military dedicated to training engineering and installation war fighters who deploy and perform the communications networks installations that aid in the successful total force operation in any theater of operation.

Courses taught at the LFA includes:

- electronics
- cable/antenna standard installation practices
- combat tactics
- fiber optics
- local area network
- team chief academy
- project engineering
- computer assisted drafting & design
- quality assurance
- team chief refresher
- confined space entry

Regional Equipment Operators Training Site: 193rd RSG – RED HORSE – FTIG

This one-of-a-kind schoolhouse provides proficiency training and enhanced war skills training certification for all civil engineer construction trades. The school places emphasis on bare-base-bed down operations, but also provides training for air base operability mission requirements. REOTS trains equipment operators on four main pieces of airfield damage repair construction equipment: the grader, bulldozer, excavator, and 4CY front-end loader.

Air-To-Ground Bomb Range: 193rd RSG, FTIG

Provides an environment for military organizations to conduct live tactical training that includes air-to-ground weapons delivery and tactics, Close Air Support, Joint Attack, and Aerial Re-supply training.

Services provided include:

- day and night bomb and strafe scoring
- battlefield maneuvering tactics
- electronic threat emission
- surface to air missile identification forward area controller, close air support
- laser designation
- rocket marking and airdrop training and recovery

They also conduct Coordinated Fire, Joint Air Tactics (JAT), and Combat Search and Rescue (CSAR) Training during daylight operations.

SIZE AND LOCATION OF THE 193RD INSTALLATIONS

State College	6.36 acres
Fort Indiantown Gap Air Guard Station	189.64 acres
Middletown: Harrisburg International Airport	42.00 acres
Total	238.00 acres

ECONOMIC IMPACT

Total Expenditures \$93.6 M

State College

Guard Members	134
Full Time Employees	32
Total Expenditures	\$5.3 M

Fort Indiantown Gap

Guard Members	609
Full Time Employees	151
Total Expenditures	\$24.5 M

Harrisburg International Airport

Guard Members	1,073
Full Time Employees	339
Total Expenditures	\$63.7 M



111TH ATTACK WING
Air National Guard
Willow Grove, PA

Mission Statement

The mission of the 111th Attack Wing is to provide resources for global engagement to meet national objectives and to provide civil support to the commonwealth and local authorities at the direction of the governor.

Located on what was Naval Air Station Joint Reserve Base Willow Grove, Horsham Air Guard Station is home to the 111th Attack Wing – one of three air wings of the Pennsylvania Air National Guard. The 111th ATKW serves as a control center for the MQ-9 remotely-piloted aircraft and provides engineering and electronics capabilities through specialized units. The wing also hosts several tenant organizations at the base including units of the Pennsylvania Army National Guard and the U.S. Army Reserve, among others.

ECONOMIC IMPACT

Guard Members	870
Full Time Positions	275
Federal Funds	\$ 52,500,000
State Funds	444,686
TOTAL	\$ 52,944,686



171ST AIR REFUELING WING Air National Guard Pittsburgh, PA

Mission Statement

The mission of the 171st Air Refueling Wing is to support global combat operations. This includes worldwide air refueling and airlift missions to provide global reach for global power projection in support of national objectives and to provide trained personnel to support state and local authorities in times of natural disaster or civil strife at the command of the governor. To accomplish this, the 171st ARW flies 16 KC-135T model aircraft.

In addition to our global refueling mission, the 171 ARW is the parent unit for our Geographically Separated Unit (GSU) the 258 ATCS. Their mission is to prepare, train, and equip air traffic controllers and maintainers, and they are capable of rapidly deploying Air Traffic Control and Landing Systems (ATCALs) equipment and/or personnel to support any worldwide contingency. The 258 ATCS operates a Radar Approach Control (RAPCON) which services over a 40-mile radius from Johnstown Airport from surface to 8,000 feet, servicing the Johnstown area as well as eight satellite airports in the surrounding areas.

TOTAL ACREAGE

Total acreage:	182.399 acres
171 ARW (Coraopolis, PA)	175.694 acres
258 ATCS (Johnstown, PA)	6.705 acres

ECONOMIC IMPACT

Guard Members & Civilian Employees	
Coraopolis	1,180
Johnstown	91
Full-Time Employees	
Coraopolis	397
Johnstown	37

Federal Expenditures	
Coraopolis	\$44.1 M
Johnstown	\$ 4.3 M
State Expenditures	
Coraopolis	\$ 0.4 M
Johnstown	\$ 36,946
Total Expenditures	
Coraopolis	\$ 44.50 M
Johnstown	\$ 4.34 M
Total	\$ 48.80 M

PENNSYLVANIA ARMY NATIONAL GUARD

Fort Indiantown Gap – Anville, PA

Pennsylvania’s Department of Military and Veterans Affairs (DMVA) has a dual mission: to oversee and support the members of the Pennsylvania National Guard (PNG) and to provide quality service to the commonwealth’s veterans and their families. We fulfill our dual mission by:

- preparing the PNG for combat, performing worldwide combat and combat support operations, providing global reach and the projection of U.S. military power in support of national objectives, and — at the command of the governor — providing trained personnel to support state and local authorities in times of natural disaster or civil strife;
- providing resources and assistance to Pennsylvania’s nearly one million veterans and their families, and providing quality care for aging and disabled veterans

The Pennsylvania National Guard comprises of the Pennsylvania Army National Guard and the Pennsylvania Air National Guard.

Created by the Act of April 11, 1793, the Adjutant General Department was later renamed the Department of Military Affairs by the Administrative Code of 1923. The Act of March 21, 1996 changed the name to what it is today — the Department of Military and Veterans Affairs.

DMVA is one of Pennsylvania’s largest employers, with more than 21,000 military and civilian personnel in some 90 communities statewide.

The DMVA and PNG are headquartered at Fort Indiantown Gap in Lebanon County. Fort Indiantown Gap features more than 17,000 acres and 140 training areas and facilities for year-round training. The Fort Indiantown Gap Training Center is among the busiest National Guard Training Centers in the country, hosting the second-busiest heliport in the United States. Training is available for all U.S. military components and foreign military forces, law enforcement agents, and civilians from across the nation.



ECONOMIC IMPACT

Number of Guard members and civilian employees . .	19,667
Number of full-time employees	6,746
Total federal expenditures	\$712.2 Million
Total state expenditures	\$155.3 Million
Total expenditures\$867.5 Million
Economic Impact*	\$1.4 Billion

SIZE AND LOCATION OF FORT INDIANTOWN GAP

Total acreage	17,227 acres
Square footage of structures	1,565,726 square feet
Total square footage occupied	1,100,000 square feet
Total square footage available	465,726 square feet

**Location: Cold Springs and Union Townships in Lebanon County
East & West Hanover Township in Dauphin County**

PRIMARY AND TENANT ORGANIZATIONS MISSION STATEMENTS AT FORT INDIANTOWN GAP

Joint Force Headquarters

Provides command and control for the Pennsylvania Army and Air National Guard.

Fort Indiantown Gap Training Center

Provides military training for active and Reserve components of all military services. Accommodations for Civilian organizations are made when resources are available. The Training Center provides more than 860,000 training mandays on the installation annually, which comprises of (active, Reserve & National Guard), multi-service personnel, civilians, and foreign nationals.

Eastern Aviation Training Site

Conducts aviator and aircrew training in attack, cargo, and utility helicopters to include: UH-60 Blackhawk and CH-47D Chinook for U.S. and foreign military personnel. In addition to the aircraft training, EAATS personnel operate flight simulators in all systems listed above.

Headquarters, 166th Regiment (Combat Arms)

Provides regionalized combat arms individual training, including Military Occupational Specialty Qualification, Additional Skill Identifier, Non-Commissioned Officer Education System and Officer Education System (Officer Candidate School) training for the Army National Guard, the United States Army Reserve and the active Army. Provides management and quality assurance oversight for the functionally aligned Total Army School System (TASS) Battalions within the region and monitors and coordinates academic instruction, food, and lodging (where available) for soldiers participating in courses at its training sites.

Northeast Counterdrug Training Center

Provides Drug Law Enforcement and Demand Reduction agencies, within the northeastern United States, a no-cost training center. This training center provides all necessary facilities, instruction, and support to enhance the capabilities to reduce and remove illegal drugs from our streets and educate our communities in the most up-to-date prevention techniques.

Regional Training Site – Maintenance

Provides Career Management Field 63MOS qualification, NCOES and ASI - H8 (Recovery) training or other maintenance training or New Equipment Training as directed during peacetime, enabling the U.S. Army to mobilize and deploy USAR components, National Guard, and active Army maintenance soldiers capable of supporting current and force modernization systems.

Regional Training Site – Medical

Provides training, training support and validation of mission essential tasks performed by military medical elements. Priority is to Army National Guard medical companies, evacuation assets and combat lifesavers, in the conduct of humanitarian and wartime. Its mission also includes conducting mobile training team assistance and/or assessment visits to units scheduled to train at the Medical Battalion Training Site (MBTS).

U.S. Army Health Clinic

Provides outpatient health care to Fort Indiantown Gap's active duty personnel and their families and Occupational Health Surveillance to the civilian workforce.

Equipment Concentration Site 24

Receives, stores, and issues U.S. Army Reserve equipment and performs operator and organizational maintenance for all equipment assigned to the base USAR or ROTC units.

U.S. Army and Air Force Exchange System

Provides merchandise, services, and military apparel to authorized patrons at uniformly low prices and generates reasonable earnings in support of moral, welfare, and recreation activities.

Pennsylvania State Police, Physical Fitness Center

In charge of the physical fitness testing for the entire Pennsylvania State Police force, from entry-level to senior officers, by using existing sports facilities at Fort Indiantown Gap.

Training Aid Support Center

Responsible for providing a wide assortment of training materials from creation to final product in support of various schools located at Fort Indiantown Gap.

365th Engineer Battalion

Provides training for heavy equipment operators for horizontal construction. The battalion could deploy overseas if required.

Defense Security Service

Handles background, personnel security investigations for the military (Guard and Reserve), civilians, and industrial positions at military bases. The location and cost savings are main reasons for establishing an office at Fort Indiantown Gap.

Direct/General Support Maintenance (DS/GS)

Provides DS/GS maintenance support to the 99th Reserve Readiness Center (RRC) and the active Army 15th Training Support Battalion, New Cumberland, the Marine Corps Reserve in Pennsylvania, and various other active military organizations, along with mobilization and demobilization missions as assigned.

Pennsylvania National Guard Military Museum

Preserves and honors the history of all units of the Pennsylvania Army and Air National Guard from the Civil War to the present with special emphasis on the 20th century, interpreting for citizens, veterans, and young people the story of "The Guard" and Fort Indiantown Gap.

Civil Air Patrol, Pennsylvania Wing

The three primary missions of the CAP are to provide cadet programs, emergency services, and aerospace education to more than 61,000 cadet and senior members nationwide.

AMVETS

Provides free counseling and claims assistance for honorably discharged veterans and dependents. The organization also advocates initiatives to secure earned benefits and services for veterans and community services that help families, neighbors, and the nation at large.

Pennsylvania Department of Transportation (Eastern School)

The open areas of Fort Indiantown Gap provide a safe environment to train PennDOT truck and heavy equipment operators to safely operate and prepare individuals for required certification.

28TH INFANTRY DIVISION



The largest organization in the Pennsylvania National Guard is the 28th Infantry Division. Comprising some 14,000 soldiers stationed in nearly every county in the commonwealth, the 28th Infantry Division has a long and proud history going back to colonial times.

Mission

The 28th Infantry Division is a highly-responsive National Guard Division, trained to conduct full spectrum of state and federal missions. Division soldiers are called by the governor to support a myriad of emergency situations while simultaneously supporting federal missions by providing readied soldiers to fight the Global War on Terror.

213TH AREA SUPPORT GROUP



Wartime Mission Statement

Deploy to wartime mission location and assume command and control of assigned and attached combat service support units. Missions can include: reception, staging, onward movement, and integration (RSOI) operations; host nation support; and direct support/general support maintenance and supply.

State Mission

Support state emergency operations as required and operate logistics base operations at multiple locations.

DEFENSE LOGISTICS AGENCY DISTRIBUTION DEFENSE DISTRIBUTION CENTER SUSQUEHANNA INSTALLATION



MISSION STATEMENTS OF PRIMARY AND TENANT ORGANIZATIONS

Defense Logistics Agency (DLA) Distribution

As a DLA primary level field activity (PLFA), DLA Distribution is the leading provider of global distribution support to America's military including receiving, storing, and issuing supplies, as well as providing other tailored services to increase warfighter readiness.

DLA Distribution offers best value supply chain solutions through a broad range of services including storage, distribution, customized kitting, and specialized packaging, as well as transportation support and technology development. We are connected directly with our operational and industrial partners and integral to the success of our National Military Strategy.

Highly skilled employees provide timely distribution services to customers around the globe. In FY 16, DLA Distribution processed over 14.6 million receipts and issues supporting customer operations worldwide, including support to combat operations, humanitarian assistance missions, whole of government (WoG) partners, and a multitude of military exercises.

DLA Distribution Quick Facts:

- Oversees the operation of a network of 25 distribution centers worldwide to include expeditionary capability
- Stores 2.4 million items, valued at approximately \$105 billion
- Maintains approximately 100 dedicated truck routes to more than 300 locations

DLA Distribution Susquehanna, Pennsylvania

DLA Distribution Susquehanna, Pennsylvania is one of two strategic distribution platforms under DLA Distribution. It supports Department of Defense and other government organizations in the eastern half of the United States, Central and South America, Europe, Africa, and Southwest Asia. It is responsible for more than 750,000 line items.

DLA Installation Support

DLA Installation Support at Susquehanna provides support functions to the Defense Distribution Center, Susquehanna installation. Our mission is to provide programmatic responsibility and execution in the areas of Facilities and Equipment Maintenance, Business Management, Environmental and Safety Management, Installation Management, Family and Morale, Welfare, Recreational Services, and Security and Emergency Services.

USA Security Assistance Command (USASAC)

United States Army Security Assistance Command (USASAC) leads the AMC Security Assistance Enterprise and develops and manages security assistance programs and foreign military sales cases to build partner capacity, support Combatant Command engagement strategies, and strengthen U.S. global partnerships.

Defense Logistics Agency Human Resources Services at New Cumberland

Provides operational HR services in Classification; Staffing, Labor/ Management, and Employee Relations (LMER); Benefits and Entitlements; Reduction-in-Force; Priority Placement Program counseling/processing; Retirement Counseling; Agency Drug Testing Program administration; Personnel Action Processing; and Personnel Files maintenance for DLA personnel. The New Cumberland office supports DLA Distribution, DLA Disposition Services, DLA Logistics Information Service, DLA Document Services, DLA Strategic Materials, DLA HQs, and DLA Energy.

Defense Contract Audit Agency (DCAA)

While serving the public interest as its primary customer, shall perform all necessary contract audits for the Department of Defense (DoD) and provide accounting and financial advisory services regarding contracts and subcontracts to all DoD components responsible for procurement and contract administration. These services shall be provided in connection with negotiation, administration, and settlement of contracts and subcontracts to ensure taxpayer dollars are spent on fair and reasonable contract prices. DCAA shall provide contract audit services to other Federal agencies as appropriate.

The United States Air Force 360 Recruiting Group

The USAF 360 Recruiting Group's mission is to inspire, engage, and recruit the highest qualified men and women from the 360 Recruiting Group's region of recruitment by building tomorrow's Air Force one person at a time.

374th Financial Management Support Unit (FMSU)

Deploys to serve as the primary financial management advisor in support of Army, Joint, and Multinational operations. Provides guidance to ensure FM detachments execute contracting and vendor services, disbursing and funding, enemy prisoner of war (EPW), non U.S. and U.S. pay support to brigade, division or theater/Army Service Component Command units.

358th Engineer Company (Combat Heavy)

USAR unit providing construction-engineering support, carpentry, masonry, electrical, and plumbing assets.

Defense Contract Management Agency (DCMA)

Provides Contract Administration Services to the Department of Defense Acquisition Enterprise and its partners to ensure delivery of quality products and services to the warfighter on-time and on-cost.

United States Army Logistics Innovation Agency (LIA)

LIA's mission is to assess, develop, and integrate innovative logistics policy, process, and program solutions in support of Headquarters Department of the Army Deputy Chief of Staff, G-4 decisions and priorities.

4th Marine Corps District

The 4th Marine Corps District will conduct integrated recruiting operations to access the highest quality men and women from the diversity of our country into the Total Force Marine Corps by employing the best practices of the Marine Corps Recruiting Command in order to meet annual assigned non-prior service, officer procurement, and prior service missions as directed by the Commanding General, Eastern Recruiting Region (CG, ERR). The 4th Marine Corps District's area of responsibility is: Maryland, Delaware, West Virginia, Virginia, Ohio, Kentucky, and parts of Michigan, North Carolina, Tennessee and Indiana.

US Marine Corps Recruiting Station Harrisburg

The mission of Recruiting Station Harrisburg is to contract and ship the highest quality men and women for service in the United States Marine Corps, to provide continuous professional development for our Marines, and to promote a positive image of the Marine Corps in our local communities.

USA TARDEC Petroleum Laboratory

The U.S. Army Tank Automotive Research, Development and Engineering Center (TARDEC) develops, integrates, and sustains the right technology solutions for all manned and unmanned DoD ground vehicle systems (GVS) and combat service support (CSS) equipment to improve Current Force effectiveness and provide superior capabilities for the Future Force.

The "Cold Steel" Harrisburg Recruiting Battalion

Executes Fiscal Year 2017 recruiting operations throughout the Pennsylvania region of recruitment in order to achieve its assigned RA, USAR, and special mission requirements; recruit quality future soldiers; achieve market share dominance; and promote the Army image.

Harrisburg Area Office, Baltimore District, U.S. Army Corps of Engineers

Responsible for the safe and effective management and contract administration of a wide variety of construction contracts throughout the assigned geographic area of responsibility.

DLA Information Operations (J6)

J6 is the DLA knowledge broker, providing comprehensive, best-practice Information Technology (IT) support to the Department of Defense (DOD)/DLA Logistics Business Community, resulting in highest quality information systems, customer support, efficient and economical computing, data management, electronic business, telecommunication services, key management, and secure voice systems for DOD, DLA, and geographically separated operating locations.

Defense Logistics Agency Human Resources Services at New Cumberland

Provides operational HR services in Classification; Staffing, Labor/ Management, and Employee Relations (LMER); Benefits and Entitlements; Reduction-in-Force; Priority Placement Program counseling/processing; Retirement Counseling; Agency Drug Testing Program administration; Personnel Action Processing; and Personnel Files maintenance for DLA personnel. The New Cumberland office supports DLA Distribution, DLA Disposition Services, DLA Logistics Information Service, DLA Document Services, DLA Strategic Materials, DLA HQs, and DLA Energy.

New Cumberland Federal Credit Union (NCFCU)

NCFCU exists for the benefit of our members. We are committed to providing quality products, competitive rates, and exceptional member service.

PERSONNEL

Military and civilians 4,000

ECONOMIC FACTORS

FY16 Installation Payroll Outlays \$245,316,173

FY16 Installation Contracts \$284.9 million obligated
. 2,637 actions

SIZE AND LOCATION OF INSTALLATION

Total acreage 848 acres

Location: Fairview Township, York County

NAVAL SUPPORT ACTIVITY – MECHANICSBURG



MISSION STATEMENT OF PRIMARY AND TENANT ORGANIZATIONS

Naval Support Activity (NSA) Mechanicsburg

Coordinate and provide common base support services to Fleet units, tenant activities, hosted commands, and other Naval activities as directed by Commander, Navy Region Mid-Atlantic (CNRMA).

NAVSUP Weapons Systems Support (WSS)

To provide program and supply support for the weapons systems that keep our Naval forces mission ready.

NAVSUP Global Logistics S (GLS) - Ammunition

To provide Navy non-nuclear ordinance life cycle inventory management logistics support services and to perform such other functions and tasks as may be assigned by higher authority.

NAVSUP Business Systems Center (BSC)

To employ information technology for the design, development, integration, implementation, and maintenance of automated information systems for Navy, DOD, and other Federal agencies with specific emphasis on systems supporting Naval supply, inventory and material management, financial processing, and maintenance operations.

Naval Supply Systems Command (NAVSUP) Headquarters

To provide Navy, Marine Corps, Joint, and Allied Forces quality supplies and services on a timely basis.

Naval Sea Logistics Center (NAVSEALOGCEN)

To provide cost-effective life cycle logistics support products and information technology solutions that enable our customers to meet their operational requirements.

Naval Acquisition Career Center

To provide the DON Acquisition Enterprise with the workforce development tools and programs that enable delivery of the products and services required by the Warfighter.

DLA Distribution Susquehanna, PA (DDSP)

To provide world-class products, services, and innovative logistics solutions to our armed forces in the most timely and efficient manner.

DLA Disposition Services

DLA Disposition Services supports the Warfighter and protects the public by providing worldwide disposal management solutions.

DLA Document Services

DLA Document Services is the Department of Defense’s single manager for printing and high high-speed, high high-volume duplicating – including both the operation of in-house facilities and the procurement of these services from outside the Department of Defense’s Document Services – and is the preferred provider of document conversion and/or automation services.

Defense Enterprise Computing Center (DECC)

To provide our customers superior information processing services in support of the war fighters.

Army Reserve Center

The 382 Engineer Company (SAPPER) mission is to provide engineer platoons that will execute mobility, counter-mobility, survivability, and general engineering missions in support of Maneuver Brigade Combat Teams, or as part of an engineer team/embarked military force.



PERSONNEL

Military	146
Civilian	3,400
Reservists	103
Contractors	1,000
Total:	4,649

ECONOMIC DATA

Payroll outlays (Military and Civilian)	\$330,000,000
Installation Contracts:	
Local - facility contract - directly on installation . . .	\$ 135,000,000

SIZE AND LOCATION OF THE INSTALLATION

Total acreage	806 acres
Square footage of structures:	8,100,000 square feet
Additional square footage under contract for demolition:	None
Total square footage occupied	7,900,000 square feet
Total square footage currently available	0 square feet
Additional Public/Private Venture housing	31 units

Location: Hampden Township; Mechanicsburg Borough, Cumberland County

INDUSTRIAL CAPACITY: The DLA Aviation Mechanicsburg’s mission includes the inspection, testing, calibration, repair, rebuild, and retrofit of industrial plant equipment. It has a machine shop with limited industrial manufacturing capacity.

CARLISLE BARRACKS, U.S. ARMY WAR COLLEGE AND ARMY HERITAGE AND EDUCATION CENTER



The U. S. Army War College is the Army's senior command at Carlisle Barracks. The mission of the U.S. Army War College is to educate and develop leaders for service at the strategic level while advancing knowledge in the global application of landpower. The Army War College pursues its mission by focusing all assets and capabilities toward becoming an internationally recognized graduate level educational community that produces strategic leaders and ideas invaluable to the Army, the Joint Force, and the nation.

The Army War College executes its mission through its school, centers and institutes:

1. **The USAWC School of Strategic Landpower** develops and executes the Army War College signature courses — the senior service level course that is accredited by DoD for Joint Professional Military Education and by Middle States Commission for the Masters of Strategic Studies. The School's educational programs and expert faculty — both resident and distance — develop strategic leaders by providing a strong foundation of wisdom grounded in master of the profession of arms, and by serving as a crucible for educating future leaders in the analysis, evaluation, and refinement of professional expertise in war, strategy, operations, national security, resource management, and responsible command. Student and faculty research routinely provides relevant scholarship and advances professional expertise in landpower and other aspects of national security.

In academic 2015, 2,276 students were enrolled in 16 courses of the Army War College.

2. **The Center for Strategic Leadership of the Army War College** supports the missions of the Army War College, the Army, the Joint Force, and national/ international partners by:
 - educating strategists, strategic advisors, and operational and strategic leaders
 - supporting senior Army and Joint Force leaders and staff with expert knowledge and ideas
 - conducting and supporting landpower-focused strategic exercises and wargames.
3. **Strategic Studies Institute and the USAWC Press** conducts strategic-level study across the realm of national security and military strategy disciplines with an emphasis on geostrategic analysis. The institute provides expertise and analysis to help inform senior leader decision-making and defense policy formulation. For more than 100 years, the Army War College has shared important research and critical thinking through publication. The USAWC Press and its research arm, SSI, use history and current political, economic, and military trends to develop strategic recommendations to inform senior defense policy makers, military and defense professionals, academic and students, and the public.

4. **The US Army Peacekeeping and Stability Operations Institute (PKSOI)** of the Army War College promotes the collaborative development of Peace and Stability capabilities across the U.S. government and the international community in order to enable the success of future Peace and Stability operations. PKSOI was designated by the Army in 2013 to be the Lead Agent for Joint Proponency in Peace and Stability Operations. Recently, PKSOI was named the Army Proponent for Humanitarian Assistance Operations. The PKSOI team of U.S. and international military officers and State Dept./United States Agency for International Development (USAID) apply experience and expertise to international and intergovernmental relationships with the Office of Secretary of Defense for Policy, Department of State, international organizations, academic, and foreign partners.

5. **U.S. Army Heritage and Education Center (USAHEC)** makes available contemporary and historical materials related to strategic leadership, the global application of Landpower, and U.S. Army heritage to inform research, educate an international audience, and honor Soldiers past and present. The Army's only integrated and Smithsonian-affiliated organization, USAHEC offers world-class library support and analysis, the Army's Archive, classified storage and declassification, outdoor and indoor public exhibits, conservation laboratories and operations, long-term artifact storage, oral history development, on-demand digitization and a visitors' event center – all directly supporting the mission of the U.S. Army War College and the U.S. Army's History Program.



6. **The U.S. Army Garrison** is the only active Army installation in the Commonwealth of Pennsylvania, providing extensive services and support to the active military members and families, National Guard, Reserve, and military retiree communities. The Garrison team provides critical security, safety, services and infrastructure to support the Army mission and to enable the development and education of the nation's strategic leaders while supporting the well-being of the regional military community. Carlisle Barracks mission offers retirement services to military retirees throughout the state. It offers counseling for jobs, financial stability, substance abuse, and additional services to military, family and employees. It provides sports and recreation to the full military community of active and reserve component soldiers, retirees, families, and youth.

The garrison has finalized the most extensive construction period since the 1950s, which included the total replacement (or renovation for historic homes) of all military family homes.

The Sergeant Andrew McConnell Youth Center for school-age children opened in 2014, reflecting the Army's commitment to military families.

Dunham U.S. Army Health Clinic, and the Army Wellness Center fulfills the mission to promote health and build resilience for the military communities at Carlisle Barracks and, as well, provides oversight to three outlying clinics, at Defense Distribution Center-Susquehanna at New Cumberland, Fort Indiantown Gap, and Letterkenny Army Depot. Dunham offers primary health care to military beneficiaries and occupation healthcare to civilian employees at the Fillmore Health Clinic, New Cumberland Army Depot. Its clinic at Letterkenny Army Depot gives occupational health care to the civilian workforce. The Fort Indiantown Gap clinic annex offers acute care and sick call to active duty Soldiers, to military beneficiaries at thru Dunham's outlying clinics at Fort Indiantown Gap, Letterkenny Army Depot, New Cumberland, which offer occupational health, industrial hygiene and sick call for Soldiers at FTIG.

The scope of services offered by the main Dunham Army Health Clinic at Carlisle Barracks for beneficiaries throughout Pennsylvania includes -- allergy/immunizations clinic, behavioral health, laboratory, optometry, pediatrics, pharmacy, radiology, and the Exceptional Family Member Program, occupational & environmental health and industrial hygiene.

In 2012, the Army's Public Health Command opened the Army Wellness Center at Carlisle Barracks to offer health assessments, wellness education, physical fitness guidance, health nutrition education, stress management strategies, and tobacco education for all military and civilian employees, retirees, and military families.

Carlisle Barracks Dental Clinic provides dental treatment to ensure the oral health and readiness of the active duty joint force that live and work within a 60-mile radius of Carlisle Barracks: responsible for dental care of more than 2,100 active duty beneficiaries.

Carlisle Barracks Veterinary Treatment Facility provides animal care services associated with preventing, diagnosing and controlling infectious diseases, for active and retired military and their families.

Carlisle Barracks Criminal Investigation Division Office supports regional investigations for the Army.

Defense Commissary Agency delivers a premier Commissary benefit to the armed services community that encourages an exciting shopping experience; satisfies customer demand for quality grocery and household products; delivers exceptional savings while enhancing quality of life, fostering recruitment, retention and readiness and supports warfighters' peace of mind, knowing their families have secure and affordable access to American products.

Carlisle Barracks Exchange provides quality goods services at competitively low prices and generates earnings to support Family, Morale, Welfare and Recreation programs for Soldiers and Families at Carlisle Barracks.

PERSONNEL

*U.S. Army War College and U.S. Army Garrison, Carlisle Barracks**

Military	688
Civilian	1,245
Total	1,823

ECONOMIC FACTORS

Payroll outlays: (Military and Civilian) \$160,000,000

Installation Contracts, est* \$ 25,000,000

**does not include family housing construction & Corps of Engineer projects*

SIZE AND LOCATION OF INSTALLATION

Square feet of Army owned buildings 1,216,483 square feet

(added: McConnell Youth Center, 2014)

(planned: new Academic Building, proposed for fiscal year 2022 Military Construction Project)

Square feet of Non Army owned buildings 914,382 square feet

Total Acreage 453.623 acres

Number of buildings 405

Buildings occupied 405

Square footage of buildings 2,130,865 square feet

Occupied square footage 2,130,865 square feet

Location: Adjacent to Carlisle Borough, Middlesex and North Middleton Townships, Cumberland County



PERSONNEL

Government employees	1,371
Military and Contractors	1,001
Tenants	752
Total:	3,124

ECONOMIC FACTORS

Payroll outlays	\$206,000,000
Installation Contracts for FY11	\$210,000,000

SIZE AND LOCATION OF THE INSTALLATION

Total acreage	18,668 acres
Square footage of structure	6,677,000 square feet

Location: Adjacent to the Borough of Chambersburg and encompassing parts of Greene, Hamilton, and Letterkenny Townships, Franklin County

911TH AIRLIFT WING UNITED STATES AIR FORCE RESERVE COMMAND



MISSION STATEMENT OF PRIMARY ORGANIZATION

The mission of the 911th Airlift Wing is to support our national security objectives by providing combatant commanders with mission-ready C-130 airlift forces — highly proficient in airdrop, airland, and aeromedical evacuation operations — in addition to providing highly capable agile combat support forces. The wing’s strategic location and modern facilities provide timely support to homeland defense emergency response efforts through the National Disaster Medical System while also supporting a variety of joint service tenants.

PERSONNEL

	Authorized	Assigned
Military (Traditional Reservists)	1,182	1,043
Air Reserve Technicians (ARTs)	195	164
AGRs	40	38
Civilian	129	105
Contractors	93	93
Total	1,645	1,471

ECONOMIC FACTORS

Payroll outlays for current FY16 budget	\$49,273,577
(Military and Civilian)	
Annual Expenditures	26,965,344
Est. Annual Dollar Value of Jobs Created	29,503,968
Grand Total Economic Impact	\$105,742,889

SIZE AND LOCATION OF THE INSTALLATION

Total acreage	
Base Proper115 acres
Drop Zone (Starvaggi)	330 acres (leased)
Drop Zone (Cadiz)	430 acres (leased)
Total875 acres
Square footage	415,796-Authorized
Total square footage occupied379,851 -Actual
Total square footage shortfall	(35,945)

Location: Moon Township, Allegheny County

316TH SUSTAINMENT COMMAND (EXPEDITIONARY) UNITED STATES ARMY RESERVE COMMAND



MISSION STATEMENT

The mission of the 316th Sustainment Command (Expeditionary) is to mobilize and deploy to theater environment to serve as the operational command post of the Theater Sustainment Command. The Expeditionary Sustainment Command (ESC) plans, coordinates, synchronizes, monitors, and controls operational-level sustainment operations for combatant theater commanders. The 316th has mission command of all Reserve logistical units from Maine to Pennsylvania and comprises four major subordinate commands and one direct reporting unit — totaling more than 8,000 soldiers in approximately 89 units consisting of battalions, companies and detachment-sized units.

The stateside mission of the 316th ESC is to provide mission command of Army Reserve combat service support units (logistics). In addition, the National Defense Authorization Act of 2012 expanded the Army Reserve's role as part of the Federal Force, giving the U.S. Army Reserve the flexibility to provide specialized capabilities for domestic disaster relief.

TOTAL 316TH ARMY RESERVE PERSONNEL (LOCATED IN PENNSYLVANIA)

Major Subordinate Commands	493
Battalion-level units	3231
Total personnel assigned	3724
Total Northeastern Region US Army Reserve Programs	4641
Grand total of 316th Army Reserve and Northeastern Region	8365
PA Army Reserve Payroll Outlays	\$ 52.9 M
Organization Contracts	\$ 29.3 M
Total:	\$ 90.8 M

SIZE AND LOCATION OF THE INSTALLATION

The headquarters of the 316th Sustainment Command (Expeditionary) is located in Moon Township, Allegheny County.

The 316th ESC has units in the states of Pennsylvania, Connecticut, Maine, Massachusetts, New Hampshire, New Jersey, New York, and Rhode Island. The 316th ESC is a subordinate command of the 377th Theater Sustainment Command (TSC) located in Belle Chase, Louisiana (near New Orleans).

The buildings and land used by the 316th ESC and its subordinate units are owned and operated by the 99th RSC, headquartered at Fort Dix, N.J. The current headquarters for the 316th ESC is the former headquarters of the 99th RSC, prior to its move from Coraopolis, Pa. to Fort Dix, N.J.

Other Army Reserve Direct Reporting Commands with units and soldiers in Pennsylvania include the U.S. Army Reserve Legal Command, 200th MP Command, 78th Training Division, 80th Training Division, 99th Regional Support Command, 244th Aviation Brigade, 311th Theater Signal Command, and Military Intelligence Readiness Command; Army Reserve Medical Command, Army Reserve Engineer Command, Army Reserve Civil Affairs, and other units in the commonwealth are under the U.S. Army Special Operations Command.

MILITARY ORGANIZATIONS STATIONED IN PENNSYLVANIA



There are numerous military organizations stationed in Pennsylvania that are not an integral part of the mission of the 10 major installations or organizations located in the commonwealth. The following is a list of those type organizations:

- Army Corps of Engineers
- Coast Guard units
- Marine Corps units
- Naval Operation Support Centers
- Military Entry Processing Centers
- Reserve Officer Training Corps units at universities in Pennsylvania

PERSONNEL

Active	129
Reserve	486
Civilian	67
Cadets	1,433
Total	2,115

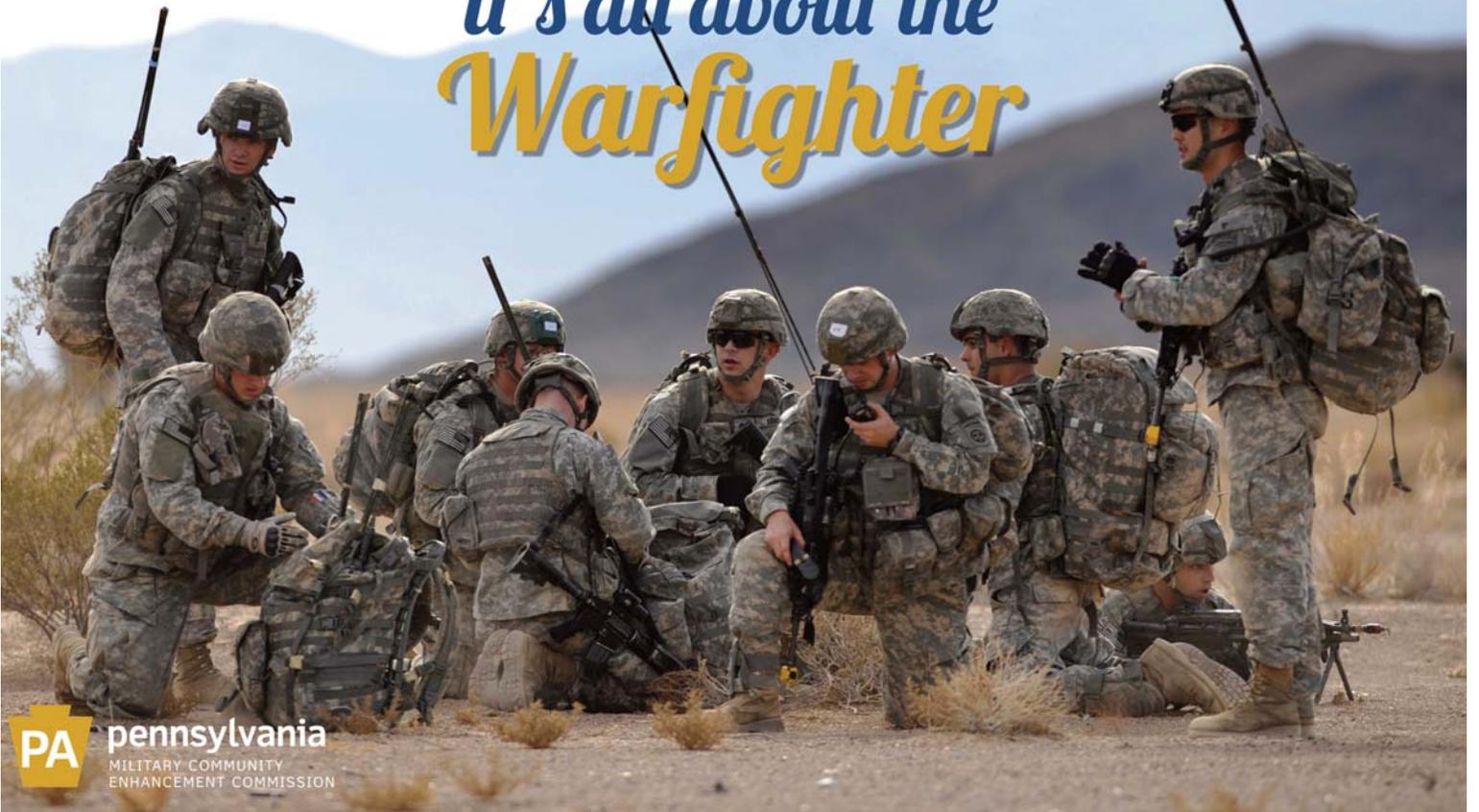
ECONOMIC DATA

Payroll	\$5,918,000
Contracts	\$7,603,000

Note: The above figures are not a total representation of the personnel and economic information. Some information was not readily available for this document.

AT THE END OF THE DAY

it's all about the
Warfighter



pennsylvania
MILITARY COMMUNITY
ENHANCEMENT COMMISSION



Pennsylvania
WORK SMART. LIVE HAPPY.