

2016 NAP Awards				
Applicant	NAP Program	Tax Credit Amount	Region	Project Description
Crispus Attucks Association NPP 1/6	NPP	\$337,500	C	Community Development has dramatically improved the neighborhood surrounding the Crispus Attucks Association headquarters in the Southeastern quadrant of the City of York. The plan is to expand, strengthen, and improve the existing base of development in several ways. Updating and renovating commercial property will retain more than 600 jobs and attract 6 new jobs to the area. This will include roof repairs, HVAC installation, office suite renovation, and sewer system adjustments. Installing energy efficient upgrades in low-income housing properties will save the tenants and the Crispus Attucks Association money and make living in the historic properties more comfortable. Maintenance and snow removal will be improved with the purchase of a pick-up truck with a plow. Preparing students for the future will be accomplished by having 50 youth graduate with construction experience and 350 complete job readiness programs that include resume preparation, interviewing, and on-the-job training. Crispus Attucks has successfully attracted more than 600 jobs to our campus and this plan is designed to retain them. We plan to repair or replace the roofs of the Greenway Tech Centre and the Loretta Claiborne Building while also resolving issues with sewer lines and aging HVAC units. The 2 vacant suites will be renovated in order to attract new tenants creating 6 jobs in the area. Low income housing is a major component of our neighborhood and keeping the 137 units updated and in good repair is an ongoing process. As we update units, energy efficiency is a focus with new windows, furnaces, water heaters, and appliances. During turnover of tenants, at least two units will be updated each year. In addition, our Charter School students are working on 6 blighted properties and transforming them into 4 rental units, 2 of the houses will be ADA accessible. We will work with 350 youth through job placement, skills training, services and education to improve their lives.
Nittany Paper Mills, Inc. EZP	EZP	\$200,000	C	Nittany Paper Mills, Inc. plans to utilize the \$500,000 available tax credit to maintain strong cash flow for the continued growth of the Company. Once the Maflex-Valley Tissue Packaging line is fully operational, the Company projects additional employment of at least 18 individuals with a payroll impact of \$427,960.00/year and a total investment of \$2.8 million in new equipment. Payroll rates for the 3 shifts are competitive at a starting wage of \$13.50 for the rewind operators, \$12.00 for the saw technicians, and \$11.50 for the palletizer operators. Additional Material Handlers for each shift are expected to be hired at a starting wage of \$12.50/position. Three maintenance positions at a starting wage of \$17.00/hour will also be added to the company payroll.
Conestoga Plaza LP EZP	EZP	\$200,000	C	We will invest \$2,978,045 to construct two new structures in an underserved, predominantly Latino area of the city that was originally a landfill. As a result of our project, this once underutilized lot will become a commercial hub and main destination for all local residents. Our project will bring major retailers, ethnic restaurants, a neighborhood pharmacy, and a large commercial grocery store into this area. This will help to improve the local quality of life by providing basic amenities and better connections among neighbors. The construction of the community grocery store will create access to affordable, fresh food in an area that is currently deemed a food desert. Overall, this project will create 45 new full-time jobs in an area marked by extreme poverty (28.5%). We will hire at least 90% from the local community, thus chipping away at our current 10.8% unemployment rate.
Sunbury's Revitalization, Inc. SPP	SPP	\$96,000	C	The Albright Center is a multi-year project of Sunbury's Revitalization (SR) that will reduce blight by renovating an anchor building in Sunbury's historic district whose purpose will be to combat barriers to economic development in the region by providing a space for programs that serve low-income residents as well as provide the next steps for economic development through 1) Workforce training for GED and high-priority occupation certificate programs, 2) programs (e.g. literacy, clothing) that serve area children & teens, 3) programs that reduce hunger for area families, 4) community arts and leisure activities that will help attract more employers to the region. Many of these programs are already offered by current Albright Center tenants, but more can be done. For this project year, we plan to complete the lower level renovation and the mechanical drawings required to complete the project, while introducing workforce education, summer hunger and arts programs to the community. SR has a strong relationship with Susquehanna Valley Community Education Project (SVCEP), charged with creating a new community college in PA. Slated for January of 2017, are three certificate courses beginning at the Albright Center: 1) GED, 2) certified nursing assistant, 3) computer technology and 4) para-educator. SR will reach out to "Love Flows" to help combat summer hunger through expansion of a school food program. Currently, the Albright Center serves the Sunbury Community by housing the Higher Hope Church (H2). H2 serves predominately low to moderate income people, many of whom access the Center on foot. Tenant H2 currently has a teen program, "elevate," that serves 7th to 12th graders, letting kids choose projects that help the local community. Programs for younger children are held on weekends during church services and provide activities for 50-75 children. The programs are non-denominational and open to everyone.
JM Cowden Holdings LLC EZP	EZP	\$200,000	C	2603 Reach Roach Rear Improvement Project building is a total of 28,800 square feet and will be used to expand our manufacturing and now, powder coating. The project will generate up to 20 new jobs and retain 8. Currently, we are going to lease the space to YIS/Cowden Group, Inc. and Accelerated Speed Dynamics, Inc. They are companies that are in the police speed timing business, sales service, training, calibration, manufacturing and now powder coating. The building has open spaces that will allow for a streamlined, efficient production process flow. Current changes have been massive cleaning, painting, wall removal, flooring work, electrical updates, HVAC work, this is a huge undertaking and much to be completed to get this building in good working order. The improvements of this site will include the renovation of the manufacturing floor and construction of large equipment to allow us to perform our work. Minor improvements are being made to walls and floors. The necessary renovation and repairs will help to better the working environment for current employees and increase production to create new jobs.
Graystone Grande Palazzo LLC EZP	EZP	\$200,000	C	The developer, Graystone Grande Palazzo, LLC, has secured the necessary financing to implement his plan to convert the former hospital campus into a luxury senior living complex. This will represent the developer's 14th Graystone Project with locations throughout Central PA. The property associated with the former hospital campus has been donated to the Altoona-Blair County Development Corporation by UPMC and ABCD has entered into a Lease Administration Agreement with the developer allowing for the commencement of this project in September 2016. ABCD Corporation transferred the property to Mr. Jeff Long, managing member of Graystone Grande Palazzo, LLC. On September 8, 2016, as a result of the development of the 80 units of personal care along with the 90 units of luxury apartments 45 new jobs will be created at this location at a cost in excess of \$14.5 million.
Brethren Housing Association NAP	NAP	\$2,750	C	Provide a trauma-informed atmosphere and supportive services to the individuals and families served at BHA that will assist in understanding, recognizing and responding to the trauma that contributed to becoming homeless. Our Transitions Program will assist up to 18 families at a time experiencing homelessness with safe housing and supportive services to move towards greater self-sufficiency and permanent housing within 24 months of entering the program while learning to understand, recognize & respond to the trauma they have endured that has aided in becoming homeless. Families receive case management with a trauma informed case manager weekly and group support with other women and children in the program in our newly formed Resiliency Group. These programs and services will help the participants to develop safe and trusting relationships in order to better achieve their goals of greater self-sufficiency and permanent housing.

Community Action Commission NAP	NAP	\$22,000	C	South Allison Hill currently has a 18% total vacancy rate and 12% business vacancy rate (Valassis List 2016 Q2). The vacancy and physical deterioration of the community create higher opportunities for crime and instill negative perceptions of the neighborhood that keep people from investing and choosing the area to move into. This historic commercial corridors of Derry Street and Market Street that nearby residents of this low income community (53% poverty rate, American Community Survey 2010-14) rely on have over the years been retrofitted due to need for cost-effective repair and for outsiders and residents alike the corridors appear unkempt with debris cluttering streets and sidewalks and weeds growing out of the brick sidewalks which keep potential customers away. This project will transform these corridors back to their original charm, support businesses, and create a destination that residents and new customers can enjoy by completing 2 facade improvements and maintain the area. 2 completed commercial facade improvements. Survey of participating business owners after completion to determine financial and other community impacts. Self-reported percent change in business revenues following improvements will assist in assessment of economic impact on the participating businesses. Perceived value of surrounding buildings, the commercial corridor as a whole, community pride and observed additional nearby investment. Keep America Beautiful Litter Index survey before and after project of Market and Derry Street. Keep America Beautiful Graffiti Index survey before and after project of Market and Derry Street. Scoring the overall attractiveness of the block for the 1300-1500 blocks of Market and Derry Street.
Susquehanna Valley Community Mental Health Services NAP	NAP	\$10,678	C	We will create a fund to allow for 10 uninsured individuals and 5 underserved individuals to complete six months of weekly therapy. We will reduce the recidivism rate from 9% to 4.5%.
Tabor Community Services, Inc. SPP	SPP	\$60,000	C	This project's targeted services include Mortgage Foreclosure Prevention; First-time Homebuyer services; and financial counseling focused on building skills in budgeting, savings, improving credit, reducing debt, and basic financial literacy--to equip participants with the knowledge and skills to achieve self-sufficiency and build financial stability for the future. This project's expected outcomes benefiting Lancaster City/Columbia/Mt Joy residents include: 31 residents will maintain ownership of their homes as a result of foreclosure prevention services. 116 residents will receive homebuyer readiness assessments and first-time homebuyer counseling. All of these residents and at least 169 more will receive comprehensive financial counseling services. A total of at least 316 resident households will be served/impacted by this project. All FEC services focus on client goals, needs, and obstacles. Additional services offered and tracked include: Creating/balancing a household budget. Establishing/maintaining a checking/savings account. Establishing/building savings as a safety net, and/or for purchasing an asset to help clients advance their lives. Establishing/maintaining good credit--improving credit score; addressing overextended credit. Understanding loans, including student loans and mortgages. Assisting those with excessive debt.
Johnstown Area Regional Industries SPP	SPP	\$58,200	C	The funding from the tax credit contributions will be used to eliminate blight through a number of approaches: creation of public space; streetscapes; planters; trees; lighting; reuse study; architectural and engineering assistance; and marketing of underutilized properties in this neighborhood. The JARI NAP/SPP project will focus on developing a greenspace conceptual plan; implementation of identified components; coordinating a Community Work Day; an assessment of the commercial properties; marketing of the available space; provide assessment data to City of Johnstown for facade program.
New Hope Ministries SPP	SPP	\$150,000	C	With this project, New Hope plans to purchase a building in one of the poorest areas in the borough of Lemoyne, and open a facility which will allow us to serve the Lemoyne community, as well as neighboring west shore areas including Wormleysburg, New Cumberland and Camp Hill. Through this building project, New Hope will: Purchase and renovate a building in one of the areas with the highest concentration of poverty in Lemoyne. Offer accessible food and basic needs assistance and stability program services, right in the heart of Lemoyne's poorest community. In addition to our SPP Grant, New Hope will rely on local contributions from the business community and private foundations to complete this project, as well as a Community Development Block Grant from Cumberland County. Finally, New Hope plans to use part of the building to rent to other similarly-minded and complementary social service agencies and businesses. This model will help offset annual operations down the road.
The Salvation Army Harrisburg SPP	SPP	\$15,000	C	The Salvation Army Harrisburg is aware of the acute academic needs of children in the service area, and the many factors that contribute to this need, such as poor nutrition, lack of exercise and emotionally unhealthy environments in the home. The Salvation Army Harrisburg has found that the Nutrition Education Program, a hands-on cooking class, provides the best opportunity to meet the complex needs of these students. Each session provides students with key nutrition concepts, an opportunity to practice reading and math skills, and a snack made from fresh, healthy foods. In one hour, staff provide a service that impacts students immediately and fosters future success. Beyond the Nutrition Education Program, staff and volunteers work with classroom teachers to provide an hour of tutoring and academic support for students. Working with the teachers allows staff to understand the specific academic needs of the students and enhances an existing program rather than creating duplication.
Shy Bear Brewing LLC EZP	EZP	\$161,484	C	Shy Bear Brewing, LLC is a new company established by Kitchi Coast Corporation specially oriented to the brewing of beer but separated financially and legally from said Corporation located in Derry Township, Mifflin County. Shy Bear is leasing space from the Corporation and will be housed in three separate buildings, encompassing an initial 7,077 square feet under roof at the complex on Meadowbrook Lane in Derry Township. In addition to the renovations in the first phase of the project, the Company proposes site improvements involving the widening of the access driveway, lateral connections to municipal water, lighting improvements and landscaping upgrades. The Company also proposes to purchase brewing equipment to commence sales at the beginning of second quarter 2017. The \$161,484 available tax credit is targeted for continued investment. During the first phase the Company will elevate the two current part time Brewer and Assistant Brewer positions to full time wages of \$25/hour (\$52,000/year) and \$14.50/hour (\$30,160/year) respectively with a payroll impact of \$82,160. The Company projects employment in Phase 2 of 3 individuals following the Jobs That Pay standard with a payroll impact of \$100,880/year following additional investment of \$490,000 in equipment, building renovations and site improvements. Payroll rates for 3 full time individuals start at a Bar Manager at a wage of \$14.50 (\$30,160/year), a Sous Chef at \$15.50/hour (\$32,240/year), and a Chef with a wage of \$18.50/hour (\$38,480/year). Additionally, the Company also expects to employ a Hostess at a starting wage of \$9.60/hour, (\$19,968), two food line prep employees in the kitchen at \$12.00/hour (\$24,960), plus 2 servers and part time help as needed at starting wages of \$7.25/hour.
Spanish American Civic Association	NPP 3/6	\$260,000	C	Commercial Revitalization: This project represents a cost effective public/private strategy for adaptive reuse of a 2.9 acre vacant brownfield into three new commercial buildings totaling over 30,000 square feet and which will result in the addition over 40 new jobs. The project represents a financial partnership of the City of Lancaster, Fulton Bank, Community First Fund (through New Markets Tax Credits), Workforce Training: This portion of the project will provide bilingual training, remedial education and English as a Second Language to over 300 low income individuals annually in high demand growth jobs. Tec Centro will provide job training in the following areas: Health Care, Construction/Manufacturing, Business Occupations, and Culinary Arts. Tec Centro, with the assistance of the COMCAST FOUNDATION, will utilize a state of the art computer labs for both workforce clients and those students and young adults receiving specialized industry training.
YMCA Community Development Corporation	NPP 3/5	\$150,000	C	We plan on continuing the success of years one and two and the previous five year NPP project in the first blocks of North and South Newberry Streets. Lighting has been improved, and the walking corridors greatly enhanced by new sidewalks. As two blighted properties have now been acquired, the renovation both interior and exterior of these properties will improve the block by creating safe, clean, and visually appealing housing units. We will continue to add lighting features which will brighten the neighborhood in the evening hours, improving walkability and safety. Another large commercial/residential empty blighted property in the 300 block of West Market Street will be acquired and stabilized. Improved camera systems will also serve as a deterrent to crime and increase safety in the improvement zone. Acquisition of a large key vacant commercial/residential blighted property. The ultimate restoring of this building will create a new commercial space thus creating jobs, and four housing units. Interior renovation of two substandard blighted properties. Continuation of connecting pedestrian links to successful redevelopment activities throughout the West End Neighborhood. Trimming overgrown trees. Creation of a safe residential area where parents drop-off and pick up their children who are in child care. Provision of educational programs for youth and physical fitness activities. Collaboration with the West of Codorus Business Improvement District to create neighborhood identity. Installation of lighting in key areas of the West End Neighborhood. Regular meetings of the Neighborhood Partnership Program Advisory Committee.

YWCA York	NPP 3/5	\$187,500	C	YWCA York will work to address safety and crime rates in the Royal Square block and immediate surrounding areas by facilitating the following activities: 1) preserving the envelope of the building by replacing the Exterior Insulation and Finishing System (EIFS) on the east, west, and south side of the building and installing new wood facia on the façade; 2) installing 8 street lights to enhance safety and discourage illegal activities that currently plague the area; and, 3) removing and replacing 1,977 square feet of sidewalk. Measurable outcomes include 3 walls of EIFS replaced, 8 street lamps installed, and 1,977 square feet of sidewalk replaced.
New Hope Ministries	CFP	\$220,000	C	In the coming year, New Hope expects to: Distribute 39,000 separate food orders to 8,100 households. Distribute 55,000 orders of fresh bread and baked goods to 8,100 households. Distribute 55,000 orders of fresh produce to 8,100 households. Provide monthly nutritional education classes and nutritional information at each point of contact to develop nutrition and food planning skills. Implement food security scale questionnaires and demonstrate program effectiveness by achieving measurable food security improvement. Offer accessible food assistance from six fixed and five mobile program locations.
YMCA of Centre County	CFP	\$50,000	C	The NAP business contributions will be used to sustain and expand the YMCA's Backpack Weekend Food Program and its other food programs. The Backpack Program supplies students from low income households with a weekend supply of six nutritious meals, two snacks, and two fruits. The program is expanding this year, with a school district addition and more children in need. Contributions will also sustain all the food programs through the purchase of two new work vans to deliver food supplies, assembled backpacks, and summer meals to serving sites; provision for vehicle fuel and maintenance costs; and partial salary support of the YMCA branch director coordinating the anti-hunger programs. The YMCA is experienced, having administered the Backpack Program for two years and the Summer Lunch Program for 12 years. It anticipates the number of backpacks distributed will rise to 1,000 weekly in 2016-17 school year and the number of children served by the Summer Lunch Program will grow by 15%.
Central PA FoodBank	CFP	\$644,500	C	The Central Pennsylvania Food Bank's efforts are focused on emphasizing the benefits of fresh and healthy food while fighting hunger & targeting food delivery programs for at-risk families & senior citizens; many living in food deserts. The Food Bank will provide more than 4 million pounds of nutritious food, including fresh produce & other nutritious food items to over 20,000 food insecure individuals at least once per month via our Fresh Express Mobile Pantry program at 89 sites throughout the 27 county service area. This program addresses the hunger epidemic in central Pennsylvania & the substantial human & social burdens caused by hunger. This innovative approach is integral to neighborhood stabilization in distressed area. The mobile pantry program contributes to the overall health& well-being of our hungry clients and their neighborhoods. Good nutrition reduces the likelihood of activity-limiting health impairments, psychosocial dysfunction, and school truancy amongst children.
Acme Structure II, LP EZP	EZP	\$200,000	LV	Property improvements will enable the building to retain current tenants who form a critical mass of providing social and community services to downtown residents. Stabilized tenancy will retain 13 businesses with a combined employment of 365. Two additional service agencies will be housed (Berks Community Action Program and Berks Co. United Way). An estimated 190 jobs will be created, 90% of which will be drawn from the community. Renovations will cover safety concerns including exterior masonry repair and a new gas line. The HVAC system, which failed inspection in 2015, will be fully replaced. The fire alarm system will be replaced and brought up to code with a new system. Improvements to the parking lot and exterior landscaping will be made. Elevators will be improved to current standards, and existing windows will be replaced with modern energy-efficient materials.
Berks County Community Foundation SPP	SPP	\$162,000	LV	The purpose of the Jump Start Program (JSP) is to promote diversity entrepreneurship within a targeted area in the City of Reading by expanding bilingual training, education and consulting to Hispanic entrepreneurs and beginning this program year, African-American entrepreneurs within our target area. The JSP will address the problem of the low rate of business start-ups from these two minority populations and the slow rate of growth among the existing minority businesses in the City of Reading. Hispanic and African-American business owners need a catalyst for innovation and entrepreneurial development to cultivate viable business concepts and provide a solid foundation of support through their critical start-up phase in order to secure long-term sustainability, create jobs, help increase the City's tax base, diversify the economy and enhance the quality of life in the region. This program will promote all of that. We will continue to grow the Jump Start Incubator (JSI) on-campus program, significantly expand the off-campus program and expand the minority groups being supported through Jump Start Diversity (JSD). In addition to continuing the 8-week Business Skills for Success program offered in Spanish, that same program will be run in English to target African-American entrepreneurs. Our research has shown that African-American entrepreneurs are at a disadvantage as most had no entrepreneurial role models or have not been given the opportunity to work in a small business where they can learn the analytical and soft skills needed to operate a successful business. The curriculum for this program will be culturally sensitive to the unique issues facing that population. The program will utilize established Black business owners and professionals as special topic speakers during the course and we will begin to have discussions about establishing an informal network amongst Black entrepreneurs.
Greenway I, Inc. EZP	EZP	\$200,000	LV	The Gateway at Greenway Park is a significant investment in the future of South Bethlehem, where present conditions of blight and disinvestment are obstacles to revitalization and needed job creation. It will bring a concentration of new economic activity and opportunities for recreation and added beautification of the South Bethlehem Greenway. Created will be a new \$17M, 117,294 sq. ft. six story mixed-use leased space that will bring a prominent, well-designed building to South Bethlehem's commercial area. Improvements and lighting at street-level will increase the safety of the neighborhood, while outdoor dining, parking to support its use, and amenities created in the form of first floor retail will create a gathering place for business and social use. The building will house two major South Bethlehem employers, Lehigh University and St. Luke's University Health System, together employing around 200 people. (For more detail, please refer to Detailed Narrative.) The main part of the parcel upon which the building will occur consists of a razed lot facing a major South Bethlehem intersection. The project will remediate property blight and elevate a depressed tax base through redevelopment. Plans for the building have been reviewed by the Historic Conservation Commission with feedback being taken into account during design. A parking garage, being built by the City of Bethlehem at the same time will ensure adequate parking, a factor which has favorably attracted business tenants. Job creation will be substantial. Over 350 tradesmen being paid Union wages will be employed during construction. Jobs retained by anchor tenants (188) will be augmented by planned expansion of professional jobs (10) and 100 full-time and part-time jobs to be created to fill needs of the service/dining establishments. Further professional jobs will be retained and/or created with the leasing of the remaining space.
Housing Association & Development Corporation SPP	SPP	\$75,000	LV	The Allentown Redevelopment Authority is helping HADC to acquire two blighted and vacant houses in Jordan Heights to serve as YouthBuild training sites. Allentown awarded HADC \$200,000 in federal Community Development Block Grant funds to support their rehabilitation. YouthBuild Allentown will enroll 20 students in Year 2, divided into two teams of 10 students each. Each team will spend two days per week receiving 45 weeks of on-the-job training at the work site, learning all aspects of residential construction and gaining real-world employment experience. (The students will receive GED instruction, classroom instruction in construction technology and leadership development and perform community service on the other three days.) The finished houses will be marketed to buyers with household income in the low- to moderate-range through the employer-assisted Live Near Your Work program operated by the developers and businesses in Allentown's Neighborhood Improvement Zone.
Hispanic Center Lehigh Valley SPP	SPP	\$112,500	LV	Of those participating in the Community Empowerment Program for Adults Program: 20 individuals will develop a case management plan with the community resource coordinator. Of those enrolled in ABE/GED classes, 50 percent will complete the program. Of those enrolled in ESL classes, 50 percent will complete the program. Of those enrolled in job training, 60 percent will complete training. 15 residents will obtain part-time employment during the first 18 months of program operation. 10 residents will obtain full-time employment during the first 18 months of program operation.

Community Action Committee of the Lehigh Valley NPP 1/6	NPP	\$80,000	LV	This project will coordinate the community and economic development efforts of four socially and economically disadvantaged boroughs — Wind Gap, Pen Argyl, Bangor, and Portland — in Northampton County to address five inter-related community problems: 1) lack of economic opportunity; 2) regional fragmentation; 3) poverty and lower than average income; 4) unaffordable, aging, and deteriorating housing stock; and 5) crime. As a result, this project will enhance inter-municipal cooperation to improve the appearance and utilization of commercial districts, upgrade the quality of the housing stock, increase homeownership rates, improve and improve residential and commercial property values while simultaneously decreasing the rate of crime, poverty, unemployment, and commercial and residential vacancies.
Lincoln Reading Hotel, LLC EZP	EZP	\$200,000	LV	This project concerns a historic property in downtown Reading in need of stabilization to secure its long-term viability. Known as The Abraham Lincoln Hotel, it offers employment to residents, draws out of town visitors, and helps promote tourism through its national designation as a Historic Hotel of America. Improvements will address safety concerns regarding fire protection, roof leakage and structural deterioration. Modernization of the HVAC, elevators, and guest rooms are necessary to running it as a modern hotel. Also restored will be the circa 1930 lobby, an important hallmark of the property. Revenue-generating tenant spaces around the perimeter of the hotel, currently underutilized, will also be renovated to allow for improved use. Improvements are expected to realize higher sales taxes, occupancy rates and room revenue, all of which will add to the city's tax base, in addition to maintaining and creating numerous jobs. Our project aligns with five-year goals of the Reading Downtown Improvement District, which has received a Keystone Community Designation. Its aim is to engage pedestrian activity with the result of attracting more people downtown. Improvements to the hotel's pedestrian retail arcade support this by a) retaining current lessees, and b) creating 9 more retail spaces measuring up to 4,000 sq. ft. each. Staffing for the above will bring an anticipated 93 new jobs to the community. Improved economic productivity of the hotel is a second goal, which will be achieved by completing modernization and restoration. The initial ballroom and dining room renovation (completed prior to this phase of the project) have resulted in increased occupancy rates, a positive trend upon which we would like to build. In addition to the continuation of 35 jobs, renovations to the property are expected to generate higher room rates, and continued uptick for revenue generators such as banquets and meetings.
CADC of Bethlehem	NPP 3/7	\$160,000	LV	This project will restore and revitalize South Bethlehem to the thriving urban community that was once home to the U.S.'s second largest steel producer, Bethlehem Steel, via Southside Vision 20/20 through five priority areas: economic sustainability; housing; improvement of public spaces; safety and wellbeing; and community engagement and communication. When Bethlehem Steel closed in the 1990s, the community experienced severe economic decline. Housing stock deteriorated, business in the commercial corridors dwindled, and the number of low-income families increased as many of the more affluent residents moved out. High unemployment and poverty rates, aging and deteriorating building stock, streets cluttered with litter, and a lack of community amenities, including green space, combined to present a dismal perception of the area. Southside Vision 20/20 will continue to address and resolve these issues, creating a stronger and more resilient community.
CADC of Lehigh Valley	NPP 3/7	\$440,000	LV	The City of Allentown has struggled to recover from decades of deindustrialization, flight of residents and commercial activity to the surrounding suburbs, in-migration of low-income people, and federal and state budget cuts. More than 30% of its population lives below the poverty line while a fraction of the residents of the surrounding suburbs are poor. The Upside Allentown: Safe and Healthy Neighborhoods (ten-year plan) presents a framework for which revitalization can be pursued. It is meant to provide a common reference that the entire Center City community can use to focus resources. Guided by the City's Plan, the Upside Allentown Neighborhood Partnership Program will develop strategies and implement projects to foster well-being, growth, and development in Center City across the following priority areas: physical improvements/design, housing, economic development and employment, public safety, marketing/community events/communication, arts and culture, and education.
ArtsQuest	NPP 9/10	\$240,000	LV	SteelStacks continues to be an anchor for the revitalization of the former Bethlehem Steel Plant with immediate access to the neighborhoods of Southside Bethlehem. The project will provide a direct and measurable economic impact on the area of \$39 million annually. The project created 100 jobs to date and will retain those jobs and create more than 150 additional part time and seasonal jobs in the contract period through expanded and annual cultural programs. Increased educational opportunities and resources will be provided for more than 4,000 adults and children. Successful afterschool programs will be continued. New facilities to date include the ArtsQuest Center, PBS39 Education and Media Center, Levitt Pavilion and the community town square. SteelStacks will draw more than 800,000 people annually to the Southside. Programs are hosted at SteelStacks, the Banana Factory, neighborhood schools and community facilities, offer unique experiences and do not duplicate existing services.
Housing Association and Development Corp	NPP 6/6	\$180,000	LV	With funds contributed under the Neighborhood Partnership Program in 2016-2017, HADC will finish the exterior site work that remains to be completed around its signature North Street townhouse project; the renovation and historic restoration of five blighted and abandoned houses concentrated in the Old Fairgrounds Historic District; and the completion of renovations at a single family house along the 400 block of Oak Street near Sacred Heart Hospital. Three of the rehabbed houses will be placed in HADC's rental program and provide affordable rental opportunities for income-eligible tenants. The other properties, including the five North Street townhouses, will be restricted to buyers with household income in the low-to moderate-range. The affordable housing work and related activity is taking place in the context of a comprehensive neighborhood revitalization plan that HADC is implementing in partnership with Community Action Development Corporation of Allentown.
NeighborWorks Northeastern PA SPP	SPP	\$26,250	NE	We plan to work with at least 140 Scranton homeowners and prospective buyers and anticipate more than \$300,000 worth of positive impact on the city. Our experienced counseling staff will assist those struggling with mortgage delinquency while educating new buyers on prevention of future foreclosures. NWNPEA has conducted many Scranton workshops focused on sustainable homeownership and has increased awareness of foreclosure impact on neighborhoods. Our online course also includes a foreclosure-prevention component. As part of its new three-year strategic plan, NWNPEA will focus on new methods of counseling outreach and seek funding to incentivize homebuyers to attend educational sessions. The Scranton real-estate market continues to struggle. Each at-risk homeowner who remains in his or her home is a win for neighborhood stability, and each buyer who purchases a city home armed with knowledge about responsible, long-term ownership will continue to benefit the urban core.
Treatment Court of Lackawanna County SPP	SPP	\$48,750	NE	Improve health/self-sufficiency of 50 Veterans and at-risk women through individual assessment, service planning, collaborative case management and links to crucial community supports (housing, food, medical treatment, education, employment, etc.). Veteran Initiatives: Improve treatment outcomes/reduce barriers to family/community reintegration through enhanced Mentoring and Family-Focused services. 2016-17 NAP SPP donations will specifically contribute to new structured Veteran Volunteer Mentoring services. Expand NAP SPP services to include targeted Treatment Court women: Improve treatment outcomes/reduce barriers to community reintegration through gender-responsive services. Activities are expected to improve treatment program retention and reduce participants' risks of re-offense. Program measures: Maintain/increase positive treatment retention from a baseline average of 90%. Reduce the program graduates' recidivism rates from the baseline rate of 11%.
Greater Pittston Land Revitalization Corp. NAP	NAP	\$374,000	NE	By gaining title to this 11,000 SF Building through a donation, Pittston officials are able to offer the Luzerne County Community College an affordable and well located site for a satellite campus that will serve not only the residents of the City of Pittston but also nearby communities such as Hughesstown, West Pittston, Pittston Township, Dupont and others. With no site costs and the City providing nearby parking for 80 cars for the College use at no cost to the College, the College elected to provide a Pittston College Center to serve northern Luzerne County. The former M & T building will be rehabilitated and a new addition will be constructed at the rear of the building. When completed, the new building and the existing structure will accommodate 13 classrooms as well as office space and exterior improvements including an outdoor plaza along South Main Street. (Item 7 of the Addenda contains the floor plans for the conversion of the existing building and the additional new building.)
Downtown Hazelton Alliance for Progress SPP	SPP	\$204,000	NE	This project will result in the high priority remediation of a blighted property within this core zone, which is located in the center of several planned and ongoing renovation projects. The property will be acquired through donation and renovated to remediate the blighted conditions. The future use of this 9,300 SF building will be a small business incubator and co-working space, which will serve the city's low income and minority entrepreneurs. This blight elimination project is estimated to increase the values of the surrounding downtown properties by \$630,000.

United Neighborhood Centers of Northeastern PA NPP 1/6	NPP	\$160,000	NE	UNC is planning several interconnected strategies to work toward the outcome mentioned above. All strategies, which include immigrant transition and job training services, expansion of the South Side Farmer's Market, growth of a small business alliance, and a marketing campaign, are centered on capitalizing on the energy and talents of recent immigrants, as well as the creation of a unique business incubator. Specific expected outcomes include: rehabilitation of historic building to transform it into a thriving "anchor" for the neighborhood's economic activity; 240 residents completing an ESL course; 120 recent immigrants completing a construction job training program; expansion of the neighborhood farmers market; 2 blighted properties redeveloped into new housing; and ultimately, the startup of 40 new businesses in South Scranton.
CEO Of Luzerne	GFP	\$251,250	NE	We utilize the following strategies to address food insecurity in our four county service area: Solicit donations for food from a variety of sources including manufacturers, distributors, grocery stores and volunteer-led food drives. The Food Bank also purchases food items at bulk rate for distribution. The Food Bank distributes more than 6 million pounds of donated food annually to a network of more than 180 charitable distribution sites including but not limited to food pantries, shelters, soup kitchens, children's food programs and elder care facilities.
Human Services Center SPP	SPP	\$300,000	NW	Deconstruct a blighted building to prepare for a new veterans housing location. The funding for the remaining part of the project is being acquired at this time however the building currently on the property needs to be deconstructed and remediated. The plan is to remove the blighted building and prepare the land for the new construction, a place for homeless and at risk veterans to call home. The new structure will be a green and high technology building allowing the veterans to have a clean and safe environment. By removing a blighted building and with donated land from the city, this project will provide permanent housing for homeless veterans. All 30+ apartments are for veterans. Also, they will have access to all physical and mental health services. The agency completing the project is the largest Mental Health provider in the county. The apartments will be state of the art, green and environmentally friendly. There will be a green space outside for the veterans to enjoy. The city donated 5 parcels of land for a community park. HSC will supply staff to support the veterans.
Gannon University NPP 1/6	NPP	\$140,000	NW	5 blighted houses will be acquired and demolished. 1 conventional and 1 passive single family home will be constructed. 5 homes in poor condition will be upgraded to fair condition. 5 homes in fair condition will be upgraded to good condition. 6 housing improvement projects will utilize volunteers. In these areas trees will be assessed, trimmed or removed and sidewalks will be assessed, repaired, replaced or installed. The outcomes of these blight remediation and rehabilitation activities will have a dramatic visual impact, begin to build the sense of community and spur private investment. Improving housing stock will improve the health and safety not only for residents, but for people who work and worship in these areas and will reduce the opportunity for criminal activity thus reducing the demand on city resources such as code enforcement, police and fire departments. Improving sidewalks will improve safety and restore the quality of life for residents in the neighborhoods.
St. Martin Center, Inc. SPP	SPP	\$63,750	NW	We will hold approximately 5 housing education group classes at facilities of partnering agencies. With these and follow-up appointments, we can help those unfamiliar with financial literacy/home buying counseling or unable to come to SMC's facility. Approximately 30-45 clients will learn financial literacy and homebuying practices through pre-purchase group classes. An additional 100 clients will receive one-on-one counseling on these topics. Classes and counseling will save a total of approximately 130 clients from foreclosure by helping them to develop better financial management skills and to understand the home buying process. Loss mitigation will keep 75% of households from foreclosure. SMC will work with the client's financial institution to negotiate payments and will help clients examine budgets to prioritize the mortgage. Approximately 11 families will receive either closing cost assistance to purchase a home, or mortgage assistance to help prevent a foreclosure.
Sheffield Area Food Pantry NAP	NAP	\$16,500	NW	The Food Pantry Board of Directors have hired the architectural Firm of R. W. Larson Associates, P.C. to draw up plans for converting and renovating the building to meet the needs of the volunteers and making it a more efficient operation. Rod Lindsey a licensed architect has worked with the Food Pantry Board and has drawn up the plans to remodel the building (photo) The project will be in full compliance with the Pennsylvania Uniform Construction Code and the permits have been received and approved by the City of Warren which administers the permitting process for Sheffield Township. The building itself will be renovated in a way that it will be easier for the volunteers to work and provide the service. Also contractors in the area have been very cooperative in advising the Board of Directors as to what must be done to the building to meet the needs of the clients and volunteers.
Gannon University NAP	NAP	\$13,750	NW	5 blighted houses will be acquired and demolished. Construct 1 conventional and 1 passive single family home. 5 homes in poor condition will be upgraded to fair condition. 5 homes in fair condition will be upgraded to good condition. 6 housing improvement projects will utilize volunteers. Trees surrounding the projects will be assessed, trimmed or removed. Sidewalks at the projects will be assessed, repaired, replaced or installed. The outcomes of these blight remediation/rehabilitation activities will have a dramatic visual impact, begin to build a sense of community and spur private investment. Improving housing stock will improve the health and safety not only for residents, but for people who work and worship in these areas and will reduce the opportunity for criminal activity thus reducing the demand on city resources such as code enforcement, police and fire departments. Improving sidewalks will improve safety and restore the quality of life for residents in the neighborhoods.
SSJ Neighborhood Network NAP	NAP	\$33,000	NW	Install 2 urban art projects, including one green bus shelter; create/promote at least 2 community clean-up & 3 community engagement events; complete at least 2 facade improvements annually. Implement garden social enterprise employing at least 6 youth; implement work readiness "Pedal Mettle" bike co-op with at least 10 youth; develop structured forums for target neighborhood businesses; Implement career awareness education programs for children to increase HS graduation potential. Install video surveillance equipment in high risk crime areas; develop "Light up Your Porch" campaign to engage residents in safety LED lighting program; increase neighborhood watch participation by 10%. Offer opportunity for neighbors to participate in 1 of 5 community gardens; coordinate weekly farmers market; provide 100% match for SNAP, WIC & senior voucher customers at farmers market; Provide weekly soup kitchen hot meal for 80-100 people.
NeighborWorks Western PA SPP	SPP	\$63,750	NW	In order to accomplish the outcomes proposed below, NWWPA will offer foreclosure mitigation counseling, foreclosure prevention services, financial education workshops, one-on-one counseling, and youth financial education workshops to the residents of New Castle. These services will be offered on site at the offices of the Lawrence County Community Action Partnership (LCCAP) in downtown New Castle. Outcomes and accomplishments include: 18 clients will receive foreclosure mitigation counseling and mortgage workouts (where possible), 40+ New Castle homeowners will be educated on the foreclosure process and the options available to them, 60+ individuals will be able to identify and avoid predatory lending schemes, 60+ adults will receive financial education, either on an individual basis (credit and budget counseling or financial coaching) or by attending a workshop, 50 youth will be prepared to take control of their finances and become the next generation of homeowners.
Total Change Program SPP	SPP	\$210,825	NW	The Total Change Program intends to reduce recidivism using evidenced-based practices of Restitution, Rehabilitation and the Restoration of the diverse men in the Erie prison who seriously want to change their lives. Two-Thirds of those released from the Erie County Prison are re-arrested and return to prison within the first three years of freedom. More than half of those released return to prison by the end of the first year. Inmates learn additional criminogenic behaviors while they are incarcerated and have no "real-life" learning experiences that help them reject and re-direct those behaviors. Total Change Program will decrease the rate of recidivism in the City of Erie through an inmate support group, a residential facility when they are released and an intense After Care support system when they placed back into society as law-abiding, tax-paying, working citizens. An old abandoned warehouse is now a service center for former inmates who have proven that they want to change their lives. The cost of incarceration per person at the Erie County Prison is \$36,000 a year; the cost for 12 inmates is \$432,000. This program will remove a minimum of twelve people from the prison system at a much lower cost. We currently provide Total Change Program Training for 65 males at the Erie County Prison. It is from this target group that we will house our first group of 12 males released from prison. Judges have already ordered three to be released and remanded to the custody of the Total Change Program, and they are waiting for the Program to be fully operational. Members of the Total Change Program will live in a special, residential setting, be fed, provided with intense, personal life skills training (an extension of the TCP Prison Program), specific GED and job skills and trade instruction and strategically placed in the job market.

Warren-Forest Counties Economic Opportunity Council NAP	NAP	\$33,000	NW	In partnership with Northwest Savings Bank and the Habitat for Humanity, the Agency proposes utilizing NAP funding for predevelopment, design, and construction management costs associated with the development of two vacant lots on Beech Street in the downtown area of the City of Warren. The lots were given to the Agency and Habitat for Humanity with the agreement that two, new affordable housing units for low-income households be constructed within three years. With this phase of the project the Agency will have the lots surveyed, architectural/engineering plans completed, acquire permits, and complete necessary tie-ins for water and sewer. A third location potentially being donated to the Agency to be used as affordable, permanent housing with a 3-bedroom unit also located in the downtown area with easy access to public transportation. NAP funding would additionally be used to complete a survey, interior renovation plans, and permitting so that work could begin at this location.
expERIENCE Children's Museum NAP	NAP	\$13,750	NW	Funding has been committed and is waiting for NAP approval to cover ECM admission and bus transportation costs for nearly 1,000 Kindergarten students from twelve elementary Erie City public schools. Funding will also be used to cover in part the salary and fringe benefits of a Children's Museum educator. The Children's Museum educator is critical to the success of the program as she will coordinate field trip logistics, provide pre and post educational resources to increase the educational impact of the field trip, and conduct program evaluations. Zip code admission data shows us that the majority of visitors and family museum members live outside of the city of Erie. In an effort to reach families in need every Kindergarten student will go home with two Children's Museum passes including up to 2,000 individual passes making ECM truly a museum for all. NAP approved funding will allow ECM to engage every Erie City Kindergarten student in a learning field trip at ECM during the 2016/2017 school year. Since many ESD elementary schools will have over 100 kindergarten students the field trips will be scheduled in the early spring of 2017 in order to avoid conflicts with other visiting schools. Based on teacher feedback ECM will schedule each elementary school for exclusive time at the museum rather than scheduling two elementary schools for the same date and time. All teachers will receive a copy of the ECM field trip guide by email at least one month prior to their scheduled field trip date. The field trip guide is packed with field trip teacher tips and learning extensions that will help prepare the students and continue the experience upon return to the classroom. All teachers will be emailed a survey monkey survey requesting their evaluation of the field trip experience within one week after their visit.
Sarah A. Reed Children's Center NAP	NAP	\$60,500	NW	Sarah Reed partnered with Primary Health Network, which will build a federally qualified health center on its Hamilton Campus, adjoining the Sanctuary for Integrated Health and Wellness Park. The health clinic will provide medical care to Erie's most vulnerable population who can't afford health insurance, and the Wellness Park will offer free access to a safe, well-maintained, state-of-the-art park for the benefit of the community. Some of our top expected outcomes for the park are: reducing obesity in people of all ages, increasing restful sleep, reducing medication for sleep disturbances and other medical issues, stress reduction and increased mindfulness and cognitive/intellectual development. For Sarah Reed clients, daily use of the park should also reduce the number of overall restraints used on an annual basis. Providing free community access to this park will help promote healthy lifestyle choices, which will lead to higher self-esteem and an increase in overall well-being.
10,000 Friends of PA NAP	NAP	\$82,500	NW	Building on the momentum of our initial planning and outreach, this year will focus on implementing three priority projects: a) Re-use of the UPMC Jameson South Campus, b) Improving the condition of existing housing stock, and c) Improving the quality of life through enhanced access to businesses and services. Acquisition of at least ten tax delinquent parcels. Five households receive housing assistance in the target area, including housing rehabilitation and lead based paint abatement. Five blighted properties will be demolished. Improvements to Earl Sallie Field. Completed re-use study and conceptual site plan for Jameson South Campus, including relocation of current tenants of the South Point personal care home in the neighborhood. Conceptual plan for a dedicated bike lane between the South Side and Downtown.
Erie Center for Arts & Technology NAP	NAP	\$55,000	NW	The National Center for Arts & Technology (NCAT), a 501(c)(3), requests funds to complete a feasibility report and plan the opening of a Center for Arts & Technology (CAT). A CAT is an educational organization that transforms lives through visual arts education and adult career training in a world class facility built on a culture of hope. NCAT completed an interim feasibility report and will deliver the final feasibility report in the fall of 2016. The purpose of the study/strategic plan is to assess the viability of opening and sustaining a CAT in Erie. NCAT has found the following in Erie: need in the community for adult career training, opportunities for after-school youth programs, two suitable facility sites for a CAT, adequate human resources, and financial support for a CAT. The community strongly supports this transformative initiative.
Erie Civic Theatre Association NAP	NAP	\$22,000	NW	PLAYtime Education Project Year 2 (PEP Y2) is an Early Childhood Program designed to mitigate factors placing children at risk of poor academic outcomes. It engages children in art-related activities to start them on the right path to reading and school success and trains parents in literacy-building techniques. It addresses objectives of the Erie Together Initiative and community-level outcomes of the United Way of Erie County. It supports children with the highest risk of school failure and their parents who play a large role in helping their children gain the self-sufficiency needed to get off to a great start in school and life. Children are exposed to the Dolly Parton Imagination Library (IL) books; engage in pre-reading, complex play, and social skill development with adults and peers; and demonstrate an increased interest and enjoyment in books in year one, on-target pre-literacy skills in year two, and score proficient or higher on kindergarten literacy assessments in year three. Parents are more knowledgeable of literacy strategies and practice them with support in year one, read to their children more often and implement literacy strategies without support in year two, and promote literacy activities through engagement in reading 5-7 times weekly in year three.
John F. Kennedy Center, Inc. NAP	NAP	\$11,000	NW	This project will make needed renovations to JFK's gymnasium, built in 1974 when the building was constructed. The padded wall behind one of the basketball hoops is torn. The carpeted edges along the lower and upper ends of the stage are torn, exposing nails that tear the children's clothes when they sit on them. The walls on two stage offices have holes in them. Both restroom entrance doors have been sprung so don't close properly, the mirrors are de-laminated, and the stalls are broken. Replace the padding on the east wall. Replace carpeted edges along the stage (lower and upper sections). Repair and paint the walls of two offices on the stage. Replace the entry doors (2), big mirrors (2) and stalls (6) in both gym restrooms (1 boys and 1 girls).
SSJ Neighborhood Network NPP 1/6	NPP	\$200,000	NW	Create one community green space; targeted sidewalk repair/replacement; Annually - remove at least one blighted property, complete at least 5 façade improvements, install urban art, redevelop one blighted property. Develop a business partnership association to retain businesses; recruit new businesses; expand entrepreneurial opportunities for youth. Increase neighborhood watch participation; install video surveillance in high risk areas; implement Byrne Justice Grant with local police. Increase home ownership; decrease vacant properties; annually - rehabilitate one affordable single-family home or multi-units property. Coordinate a weekly, seasonal farmers market; create opportunity for increased, nutritional self-sufficiency through community garden opportunities; organize at least 2 community clean-up and 3 community engagement events
Bayfront NATO Martin Luther King Center NAP	NAP	\$123,750	NW	This program will hire 3 full time Case Managers and 3 part time Case Assistants, 1 pair of workers for each center/site, who will provide case management for up to 450 children and their families during a 12-month period. The children will be youth development clients of the 3 centers and will be identified for case management service based on critical issues facing lower income inner city youth. During the initial home visit, a needs assessment will be done. Two support plans will be devised, one for the child and one for his/her family. Case management will entail home visits, school visits, playground visits, whatever it takes to connect with and serve the child and family. Files will be maintained using case management software. Progress toward support plan goals and objectives will be measured quarterly by the case management worker with the child and family. A numerical scale, with 2.00 being major progress and 0.00 being no progress, will be used to quantify progress.
Community Homebuyers, Inc. SPP	SPP	\$82,500	NW	CHI expects to acquire approximately 40 vacant and/or abandoned properties from County's Judicial Sales list using NAP and Act 137 funds. These will be banked in a pending land bank, the basis for an approx. 40-unit, scattered-site, LIHTC project in Census Tract 301. Units will be razed or rehabbed. Developed units will be replacement housing for tenants of a housing development with site issues. A significant amount of blight will be remediated and/or removed. The LIHTC will provide affordable housing on the West Hill for the full affordability period. Additional expected outcomes will be a full stabilization of this neighborhood, an increase in property values, and additional re-development of this important, historic neighborhood. The project will further the NSP I grant that was used to build L. DeWitt Boessel Estates, which provides 20-22 affordable housing units. The original intent of NSP I was to revitalize the entire West Hill; this proposed project will complete the effort.

Erie Philharmonic NAP	NAP	\$13,750	NW	Playing [an] instrument significantly enhances the brainstem's sensitivity to speech sounds. Experience with music at a young age can "fine-tune" the brain's auditory system." This quote from Nature Neuroscience illustrates why we selected our target audience for our Youth Concerts: K-8 students from EPS. 86% of these children come from low-income families. Our Youth Concerts are designed to target these very specific factors; exposure to the arts at an early age raises the possibility of a successful education. By involving their brains in the executive functioning that comes with arts experiences, and presenting opportunities that these children would not normally have, the Philharmonic is doing everything possible to help inspire these students to become involved in the arts, and ideally become better citizens. These concerts will be presented free of charge to students from EPS - the Philharmonic will cover both their ticketing and busing expenses.
Struthers Library Theater SPP	SPP	\$101,500	NW	Open 17,208 sq. ft to disabled. Remove stigma & division created by inaccessibility; provide independence, safety & engagement. Job-skills training & edu. for min.120 youth annually. Min. of 500 served annually by expanded partner org. programs *Annually serve 150+ with physical and intellectual limitations with edu, cultural and volunteer programs. (Partners: Area Agency on Aging, Economic Opportunity Council, School District, sheltered workshops, behavioral health orgs, etc.) Within 3 years, build summer arts program & open café that will employ 4 people FT as well as min. of 5 workers & 5 student interns seasonally. Open currently vacant commercial property. Lower IA crime rates by extended hours programming & safe, active public spaces. Benefit local businesses & encourage start-ups by destination status & tourism draw. Add min. of 3 collaborative/umbrella partners over the next 3 years. Serve over 300 yearly with free historic facility tours. Use of DCED Funds DCED funds will be invested in construction costs relevant to handicap accessibility to be performed during this project. GEN. CONSTRUCTION: general construction, new construction and renovation costs relevant to installing: elevator; ADA-compatible sidewalks, curbs, ramps, public plaza; ADA balcony seating area; power doors; ADA/Elderly seating and lighting in balcony; and ADA-compliant bathrooms. Work includes: foundations, slabs, ADA ramps, new masonry, elevator & tower framing; ADA power door operators; necessary ADA flooring. MACHINERY & EQUIPMENT: DCED Funds would assist in purchasing following new equipment: Otis - 2Gen elevator, wheelchair lift, ADA & Elderly balcony seating w/ railings & safety lights, ADA-compliant bathroom fixtures & accessories, and four power door systems
Snoops Neighborhood Association SPP	SPP	\$15,000	NW	Remove/rehabilitate all blighted, troubled or properties that need repair along E 12th St from Wayne to Parade. Outcomes: Improved property values, improved appearance, and decreased crime. Collect data on all properties within 28 block area. Use data to create baseline for success measurements. Write improvement plans on all properties within first year target area; 69 properties identified as blighted or troubled will either be removed or improved; 9 properties identified as needing modest investment will be upgraded and improved; 50% of property owners will contribute in some way towards improvement of their properties. Evaluation Measures: Before and after photos of the East 12th Street streetscape and individual properties; Work performed on each property and the costs associated with it; Property owner investments; Spot appraisals to determine changes in property values; Diversity and amount of additional funds raised to complete project.
Bayfront NATO	NPP 4/6	\$220,000	NW	Maintain a neighborhood market and affordable rental units. Promote a public marketplace as a neighborhood resource for purchases and social bonding. Acquire two blighted properties in 2016-17. Demolish two blighted properties in 2016-17. Establish a repair fund to assist low-income homeowners with emergency repairs and to correct housing code violations. Provide at least 15 units of safe affordable rental housing to low income tenants. Create a plan and for development of new rental housing attractive to market rate tenants in the East Bayfront Neighborhood. Reduce crime by 25% in neighborhood by installing security cameras and monitoring. Provide community-building events and promote the positive aspects of the neighborhood through media. Promote, recruit and provide volunteer opportunities for those interested in supporting the efforts of BEST.
Downtown Bradford Revitalization Corp	NPP 5/5	\$225,000	NW	Yr five funding will be used to continue the façade program that helps NPP property owners address exterior conditions contributing to negative property maintenance factors. The quality of housing/building stock continues to be the number one complaint for stakeholders; yr five funding will be leveraged to continue to address sub-standard structures in the neighborhood. A single family home on Jefferson Street is in need of complete rehabilitation to remediate the code violations and provide a low/moderate single family home ownership opportunity. A 6,000 sq ft commercial building at 104 Chestnut St is in need of rehabilitation to provide an adaptive reuse with commercial and new housing space that will positively impact the Catalytic Impact area. A 15,000 sq ft vacant former neighborhood school needs preservation work and asbestos remediation in an effort to make the structure attractive to potential investors for adaptive reuse and desperately needed new programming in the NPP. The five year strategy provides sustainable strategies for Community Economic Development in the 2nd Ward/NPP. Yr five activities will concentrate on completing at least three façade projects with property owners to improve the housing stock. 50 Jefferson Street will be marketed and sold to a low/moderate family after rehabilitation is complete; funding will address the roof, exterior, windows, mechanicals and all interior surfaces. The vacant property at 104 Chestnut St will undergo exterior envelope repairs to include addressing the roof, mortar joints, windows and any additional exterior property maintenance deficiencies. The vacant school building at 72 Congress St will undergo preservation efforts to address the roof and exterior property maintenance deficiencies as well as asbestos remediation for all interior surfaces determined to contain contamination by the environmental expert currently assessing the structure. Both commercial structures will be marketed for adaptive reuse.
Second Harvest Food Bank	CFP	\$465,000	NW	The project will accomplish alleviating hunger and inadequate nutrition by distributing over 13 million pounds of food to 167,700 individuals in our 11-county service area. The increased availability of nutritious food will lead to improved health and performance in school and on the job and will allow recipients to use their limited income on other necessities (e.g. rent, utilities, health care, transportation to jobs).
Liberty Bell Properties LLC EZP	EZP	\$200,000	SE	EDA Contractors, Inc., currently located in Bensalem, Pennsylvania, will be moving from a smaller facility to a larger building at 633 Dunksferry Road in Bensalem. Our new facility, at 102,000 square feet, is much larger and provides additional space for continued fabrication manufacturing growth. As a longtime resident of Bensalem, our purchase allows us to move into a dilapidated and unoccupied building while also applying for available tax credits through the Bucks County Enterprise Zone. No residents will be displaced due to the project and our move will allow us to move away from the residential homes we currently reside right next to. Our new facility is large enough to handle our projected manufacturing growth of 20% in year 1, 50% in year 2 and 70% in year 3. It will also allow us to store our materials in a larger space and make transport of materials more efficient. Our total investment in the property at 633 Dunksferry Road will be \$5.4 million. This total includes \$4.83 million for the building and \$400K for renovations made to the facility. The renovations include new site work, upgrading the current plumbing and electrical system while also installing a new sprinkler system and mechanical system. We plan to create 11 new full-time jobs in the first year and retain 44 jobs. Within three years, we anticipate the number of full time jobs will rise to 22. We also want to highlight the number of workers in the field over the next three years will increase. These individuals are part of the Carpenter and Roofer Unions and are responsible for completing the projects out in the field. There are currently 72 total field employees working through EDA (with 65% living in Pennsylvania). Within the next year, there will be an increase of 20 new jobs. Over the next three years, EDA anticipates the total number of new jobs to be 40.
Home Food Services of PA, Inc. EZP	EZP	\$200,000	SE	Agostino Foods ("Agostino Foods" or the "Company") is in agreement to acquire 12.96 acres to in Morrisville, PA. The Company will gift 2.11 acres back to the Borough, leaving 10.85 acres to construct approximately 20,000 sf of specialized industrial building designed for food processing and refrigerated storage. The project will retain 43 full-time jobs (including 20 females) in Bucks County and create approximately 20 new full-time jobs for local residents. Salaries for retained employees average \$40,320 per year, including 13 jobs that exceed the "Jobs that Pay" salary of \$39,518. Total payroll is \$1,733,742. All jobs will receive job skills training.
Pottstown Cluster of Religious Communities SPP	SPP	\$37,500	SE	PCRC plans to renovate the abandoned single family home at 61 N. Franklin Street to functional office and educational space to support our educational programs UP3 and Bridges. Sitting vacant for five years, the property does not meet borough code requirements for occupancy and has experienced deterioration including, but not limited to water, termite and mold damage. PCRC objectives are to rehabilitate the property to the Pottstown Borough's occupancy standards as measured by the receipt of an occupancy permit from the borough by the project end, anticipated for December 2017. Our educational programs intended to be run at this new site provide opportunities for to improve the stability of households with incomes below the poverty level.

Frankford Community Development Corp. NPP 1/5	NPP	\$75,000	SE	The Frankford CDC is attempting to revitalize the Frankford Avenue commercial corridor (4600-5200) through the implementation of several physical improvement projects aimed at eliminating blight, increasing access to fresh food and other quality retail services, and creating jobs. The Frankford CDC's Vision 2020 plan for Frankford sets the groundwork for several projects along and around Frankford Avenue to accomplish their mission of revitalizing the commercial corridor. The Vision 2020 plan calls for a large Transit Oriented Development (TOD) project anchored by the development of a new fresh food market and complementary retail at SEPTA's Frankford Transportation Center (5200 Frankford Avenue), and smaller placed based development near SEPTA's Arrott Transportation Center (4600 Frankford Avenue). The idea is to use the developments around these two mass transit stations as a catalyst that will spur other economic development throughout the commercial corridor. The Frankford CDC will address blight, vacancy, safety, and job creation through the implementation of several physical improvement projects near Arrott Transportation Center. In year one, the Frankford CDC will acquire and renovate one (1) vacant commercial building. Part of the newly renovated building will be used as an incubator for an inspiring entrepreneur which we expect to create at least two full-time jobs. The following year, the Frankford CDC will implement one (1) facade improvement project, the second phase of the transformation of a vacant lot into an outdoor park, and parts of the streetscaping plan. Throughout years 3-5, the Frankford CDC will complete the installation of a wayfinding signage system and design documentation and implementation for the streetscaping plan.
B83 & C11 Realty LLC EZP	EZP	\$200,000	SE	The company is currently occupying a rented facility which limits the amount of upgrades and renovations which can be made. A new purchased property would allow customization of the space allowing for a standardized and stream-lined manufacturing facility. Stream-lining the manufacturing process will allow the company to be more competitive in both the domestic and international marketplace. The purpose of this project is to purchase a facility and make improvements to allow us to move and grow an existing business. In the past 4 years since taking ownership the business has grown 10% in revenue per year resulting in the need for a larger and improved facility. Industry standards dictate that for every \$150,000.00 in revenue an additional employee is required. We anticipate a continued growth in revenue of 10% per year and our forecasts estimate the need for an additional 25 new employees by the year 2021. The plan is to purchase and renovate a building located in Bristol Borough for an initial cost of \$957,000.00 plus closing costs and bank fees of \$319,150. Renovations to create an efficient and standardized manufacturing facility are expected to take about 2-3 months with cost estimated at \$300,000.00. Moving into a larger and customized space will increase our production capacity and fulfillment efficiency giving us a competitive edge in the current domestic and international market place.
Carson Valley Children's Aid SPP	SPP	\$138,750	SE	The at-risk population who will be served are homeless adults (or adults at imminent risk of homelessness) who also have a chronic health condition and/or physical disability. This At-Risk Population has specific and unique health conditions that are not served by a home visiting health supportive service as they are homeless. Yet, they are also not appropriate for shelter stay as their health needs exceed the capacity and experience of shelter staff. Montgomery County has the infrastructure to identify these adults but no resources to provide the specialized case management needed to coordinate and access available services. Two social workers with medical experience would provide immediate access to case management, emergency housing options, and supplies. At the same time they will help them locate accessible, affordable units to move into with the supports set up to ensure stability. Reduce time to place medically fragile, homeless clients in their own unit. The average time to house the At-Risk Population will be reduced by 20% with an average of 52 days from intake to placement. After 180 days, the aggregate scores will decrease by 10%. At least two additional resources will be developed and utilized.
Bridgewater Road LLC EZP	EZP	\$200,000	SE	We will invest \$2,167,500 to acquire and rehabilitate an underutilized property at 1574 Bridgewater Road. This project will achieve township goals by promoting adaptive reuse and will enhance the Township's tax base by encouraging high-quality industrial development. We will fight unemployment by creating five high-paying manufacturing opportunities available to youths and low-income individuals. We will hire the majority of employees from Bensalem Township, and there will be opportunities for up to five additional employees to be hired on a contractual, as-needed basis. Our project will improve the property's appearance and will help with the sale of other commercial/industrial buildings in the area, leading to increased local property values. Our presence will also lead to increased spending to local businesses, as we will be buying hundreds of thousands of dollars of materials each year from area vendors.
Family Service Association of Bucks County SPP	SPP	\$75,000	SE	Family Service is launching two initiatives to address the opioid epidemic. We will be starting a Co-occurring specific Transitional Intensive Outpatient Program (COD TIOIP). This 90-120 day program will offer an alternative to traditional outpatient therapy for those with COD. Additionally Family Service has been selected to receive a state grant to create a Center of Excellence (COE) for persons with opioid-related substance use disorders. As a COE we will be a central, efficient hub around which treatment revolves; have navigators to assist people with opioid-related substance use disorders through the medical system; and ensure that people receive behavioral and physical health care. Once established Family Service will have the only COD TIOIP and COE programs in Lower Bucks County and will be able to meet the mental health and substance abuse treatment of people in this area especially those who are very low income, homeless or at risk of homelessness. One of the most significant barriers to the development of the COD TIOIP and COE programs is properly laid out space to support the mix of services to be provided. The COD TIOIP and COE programs need dedicated offices for psychiatrists and clinicians to conduct evaluations, medication monitoring and individual counseling. Group therapy rooms are required to provide a mix of support, education and skill building. In order to monitor our clients' physical health, a nursing office is needed to take vitals, coordinate care and provide med education. To administer one opiate antagonist medication, a person must be in a state of withdrawal. For that reason, a separate waiting room is required so our other Family Service clients are not exposed to the discomfort of those in withdrawal and to give clients a sense of privacy and safety during this difficult part of their care. People will spend a lot of time in COD TIOIP. Some may be onsite all day, making additional restrooms a necessity.
Genesis Housing Corp. SPP	SPP	\$210,000	SE	The NAP-SPP tax credits are necessary to reduce the development cost of constructing 34 affordable townhouse units located in a distressed, transitional area. The project will benefit low income residents of the target neighborhood by providing new homes for sale at a price and payment rate that is affordable, and by deterring further deterioration of the existing housing stock. Through the removal of a blighted property and the infusion of 34 new homeowners, crime in the neighborhood will subside. The project will generate considerable tax and fee revenues both on a one-time basis and on an annual recurring basis. Finally, the homes will meet an unmet market by seniors, families, millennials and others looking for safe, energy efficient and conveniently designed housing that is affordable to own and maintain and which is convenient to major commuting arteries, jobs, public transit and the amenities of a transitioning, historic urban environment such as Norristown. As detailed in the attached narrative, the project will result in 34 new homeowners residing at a blighted property which has been vacant for decades. At least 20 will be first time homeowners who would otherwise not have been able to afford a home, absent the package of mortgage financing, cash grants, and counseling that the project will offer. The new homeowners will generate projected taxes revenue and fees of \$195,031 per year and one time revenues of \$211,422. In addition, a blighted building will be demolished and an eyesore and crime haven removed. The new investment will spur private sector investment of surrounding properties and shore up existing home ownership in the neighborhood. Through outreaches to existing neighbors, at least 25 neighborhood residents will undertake counseling and education as to how to improve credit scores, increase savings and become literate financially, or a home buyer at the project, or experience and rise in their property value.
Project HOME SPP	SPP	\$56,250	SE	Project HOME plans to increase capacity by increasing the number of dental and medical providers at our Stephen Klein Wellness Center (SKWC) during the grant period. Additionally, our on-site pharmacy recently opened its doors at SKWC; during the grant period we will scale up to full capacity at the pharmacy. In bringing in more providers and services to SKWC, we anticipate being able to serve 960 new patients during the grant period, or approximately 80 new patients each month. Because of the incredible level of health disparities in our neighborhood, the extensive lack of access, and other factors, our leadership believes that 80 new patients per month is a conservative estimate. With this increase in patients, we anticipate an increased number of residents in our distressed and underserved community that will acquire affordable health insurance as well. This expansion will allow our target community to become healthier and better able to sustain employment.

Regional Housing Legal Services SPP	SPP	\$67,500	SE	<p>Regional Housing Legal Services (RHLS) will provide legal representation and technical assistance to Project HOME, the nonprofit housing developer that will convert the abandoned lot into a two-phase affordable housing complex for young adults who are homeless and at-risk of homelessness as well as for homeless adults with mental health and/or substance abuse disorders. These populations are identified as especially at-risk for institutionalization- a fate which permanent supportive housing can help to avoid.</p> <p>When completed, the project will include a total of 70 units of housing, as well as community space, a library/computer room, exercise facility, and offices for supportive services. The project will provide high quality, critically needed affordable units adjacent to public transportation in an area with a dwindling stock of affordable housing options for vulnerable individuals. RHLS attorneys will provide legal representation and assistance to Project HOME through all phases of the development of both buildings, including site acquisition, deal structuring, obtaining necessary Low-Income Housing Tax Credits (LIHTC) and other sources of funding, and providing other legal counsel as necessary. We anticipate providing specialized expertise in the site acquisition phase of the project, as the parcel of land has multiple owners, including private, public, and unknown parties. The intensive legal services provided to the developer in order to secure ownership of the site are absolutely crucial to the project coming to fruition to provide the affordable housing and services for Philadelphia's adults and young adults experiencing homelessness.</p>
University City District SPP	SPP	\$37,500	SE	<p>Project Rehab responds to the problems of blight, disinvestment and vacancy through a unique process that includes property identification; owner identification, and defining a course of action. Actions can include connections to financing, rehabilitation, real estate sales, and zoning resources, all while working in direct accordance with the wishes and needs of the owner. During the grant period, Project Rehab will facilitate restoration of abandoned, blighted, and vacant properties with the following outcomes: 36 housing units rehabbed, 2 commercial or industrial properties cleared, 12 properties brought under construction, 30 properties sold, \$5,000,000 in construction financing generated, \$3,500,000 in permanent financing generated.</p>
Legacy Youth Tennis & Education NAP	NAP	\$13,750	SE	<p>Legacy's Changing the Game program (free to schools and students) services several needs in underserved communities: 1) Childhood Obesity (Health, Wellness, Fitness & Nutrition Education), 2) Character Development, and 3) Organized Out-of-School Time Activities (reducing the available time for risky behaviors). Changing the Game provides students with the consistent presence of a culturally relevant ("they look like me, they grew up in my city") coaching staff capable of delivering programming that engages their physical need to expend energy, their mental need for challenge and competition, and their social needs to be part of a team. The program offers students the ability to construct new positive self-identities, often first expressed by positive nutrition choices. Most importantly, the program is not transactional; students engage in year-round programming with opportunity for long-term integration into a development pathway at Legacy's USTA Regional Training Center. The expected outcomes of Changing the Game are: a) the development of a healthy "team" culture for 250 to 300 students across five elementary schools in underserved Philadelphia communities and an additional (new) site in Chester, b) raising awareness of healthy food, nutrition and activity choices among these students and their families through the hosting of several "Family Engagement Nights" during which students participate in nutrition education exercises with their parents/guardians, c) the identification of talented students to form a subset/cohort of program participants that travel to the Legacy center for additional programming, d) the development of IAPs (individual achievement plans) for cohort students and, e) the integration into a player development pathway and immersion into a diverse community of peers from throughout the region. Measurements include program attendance/enrollment, FitnessGram testing, life skills (nutrition awareness) testing, and completed IAPs.</p>
LISC	NPP 5/6	\$80,000	SE	<p>With a LISC Program Officer serving as the primary staff person along with our community partner, Village of Arts and Humanities, we will focus on efforts to revitalize the commercial corridor revitalization and preserve existing housing and residential blocks. Increased participation by business owners in Germantown Avenue business association. Stabilization of a formerly vacant storefront for the People's Paper Co-op, a social business enterprise, located on Germantown Avenue. 5 new businesses established and 4 businesses retained. 13 jobs created. 9 Façade and lighting improvements, planned or completed. At least two blighted properties addressed through the early action project. Program model to preserve existing housing one block at a time. Increased resident engagement on block. Increased resident satisfaction on block.</p>
Genesis Housing	NPP 5/5	\$75,000	SE	<p>The Year 5 projects will focus on a rehabbing a vacant property and homeowner rehab projects to improve Pottstown's housing stock. The renovations will address an ongoing problem with properties that require extensive rehabilitation in areas with low property values. The private sector will not invest in properties with rehab costs that are more than the property value. This continues a downward cycle of disinvestment in the neighborhood. Projects will also continue to increase financial literacy for residents and promote healthy communities. The expected measurable outcomes for 2016-2017 include providing funds for building renovations for a blighted vacant property and for owner occupied properties, housing counseling services and supporting community events. Genesis Housing Corporation will serve as the partnership coordinator, will administer the programs and provide the housing counseling services for Pottstown residents. The BB&T donation will be used to continue the revitalization of Pottstown with special emphasis on the expanded target neighborhood that includes the Washington Street and Hobert's Run neighborhoods. Genesis Housing Corporation will rehab a vacant residential property and continue to renovate owner occupied properties. A new partnership with Habitat Montco will increase the number of rehabbed homes. The donation will be used to continue housing counseling services to assist with budgeting, consumer finance, foreclosure prevention and debt management. The community program expenses are associated with supporting the community gardens, National Night Out and healthy family activities.</p>
Habitat for Humanity Chester Co.	NPP 6/6	\$80,000	SE	<p>Using volunteer labor and financial and in-kind donations from private and public sources, Habitat for Humanity of Chester County is building a 39-home, affordable, single family housing development in the City of Coatesville. At present, Habitat is the only non-profit organization in the county serving low and very low income (less than or equal to 60% of the Median Income) families. In 2016/17, community volunteers will build four new homes. With these four homes we anticipate the homeownership rate will increase by 1/10th of a percentage point. The addition of these owner-occupied homes will also decrease the vacancy rate by 1/10th of a percentage point. Since Habitat homes will appraise for approximately \$160,000, the median property value should increase by approximately \$50. Presently, these four vacant lots are generating a total of \$9,435 yearly in state and local taxes. Upon completion of four new homes on these lots, this number should increase to \$28,955 per year.</p>
New Kensington, CDC	NPP 5/7	\$80,000	SE	<p>The elimination of access and resulting reduction of foot traffic related to the drug & sex trades on the Lehigh Viaduct through the residential sections of the plan area. A modest reduction in narcotics and prostitution arrests due to a modest reduction in illegal activity along Somerset St. A modest reduction in incidents of serious property crime, incidents of serious crime against people, and narcotics arrests due to sales/manufacturing/deliver and possession. Stabilized 41 parcels of vacant land and in productive use. Increased community pride and empowerment as evidenced by maintenance of community-designated spaces along the stabilized land, increased frequency of calls to 311 and 911, increased participation in clean-ups. Increased property values. Increased capital investments. Preservation of affordability through creation of 51 affordable units (not NPP funded), development of strategic partnerships to provide home repair & weatherization services.</p>

Project HOME	NPP 3/6	\$160,000	SE	Project HOME's multi-year neighborhood revitalization plan targets the St. Elizabeth's/Diamond Street neighborhood of North Central Philadelphia. This neighborhood--bounded by Susquehanna Avenue on the North, Ridge Avenue on the South, 21st Street on the East, and 29th Street on the West--has suffered years of economic divestment, long-term poverty, and population decline, resulting in failing schools, homelessness, addiction, violence, and incredible family stressors. Project HOME's revitalization plan directly addresses these issues by providing a range of services designed to empower neighborhood residents to increase their economic potential and economic independence. This includes educational opportunities as well as job training, placement, and development. Additionally, the plan promotes neighborhood revitalization through increased communication and cooperation between residents and local police, city officials and departments, and neighborhood organizations. Project HOME's new Vice President, Education and Workforce Development will re-evaluate programs and activities with a focus on their success to empower people with special needs and their ability to increase education and employment. Additionally, the VP will develop employment and educational opportunities to increase the earning and skills of Project HOME alumni and residents. These actions will result in increased jobs acquired by community members (110 FT and PT jobs anticipated) and increased number of community members and residents with a high school diploma (Projected: 40 persons completing ABE/GED curricula). Additionally, Project HOME will work with neighborhood stakeholders, including city officials and departments, to further economic development efforts.
Achieveability	NPP 3/6	\$80,000	SE	ACHIEVEability sits at the epicenter of need in Philadelphia. Our zip code lags Philadelphia on virtually every indicator of income, poverty level, unemployment, crime, housing blight and health. Unemployment and under-employment that can negatively affect many of these indicators is at epidemic proportions. WorkSmart West Philly focuses on low-income families to help them overcome the social and economic barriers to safe, self-sufficient and subsidy-free lives. ACHIEVEability bundles and integrates housing, education, employment and other family services with significant outcomes (an Econsult report shows 85% rise in taxes paid and 25% fewer public subsidies for our grads.) Through WorkSmart West Philly, ACHIEVEability will continue to provide workforce development services in target high-demand sectors and improve upon our track record in supporting families. Job seekers will win through a job readiness curriculum and employment partnerships with targeted employment sectors.
People's Emergency Center	NPP 6/6	\$80,000	SE	Over the next 15 months (Activity Period for Year Six) we propose to complete construction on 20 new affordable housing units, assist 1 first-time homebuyer in purchasing a recently rehabbed property, prevent 5 foreclosures through direct outreach, assist 3 new business start-ups on Lancaster Avenue, create 200 jobs, prepare 75 neighborhood residents for employment, educate 85 youth about technology, offer part-time employment to 20 neighborhood youth, and provide over 4,000 residents with monthly supplemental groceries.
Nueva Esperanza	NPP 4/6	\$80,000	SE	4 businesses receive technical and financial assistance to enable them to complete façade improvements. Esperanza composes a data-based report to quantify the economic benefits of the program. At least 10 businesses benefit from physical improvements on 6 blocks of the commercial corridors which have never before received such investments. Ten (10) corporate leaders, 200+ corridor businesses and 790 community stakeholders have access to marketing materials, including quarterly newsletters, updated web content, annual business and community directories. Esperanza's Corridor Cleaning Attendants create a more attractive business district for over 200 businesses by removing litter, trimming weeds, and reporting illegal dumping.
Impact Services	NPP 2/6	\$100,000	SE	Crime prevention programs: organize 10 community building events, strengthen network of block captains, support civic groups, continue safety ambassador program, promote more safe-cams on corridors/park. Employment: continue to run programs for ex-offenders, incarcerated veterans and youths on probation, measure by persons served/placed. Neighborhood Assistance: continue work to stabilize vacant lots, additional lighting and cameras in problem areas, raise alert to demolish unsafe structures, facilitate completion of stormwater management projects, expand Impact Loan Fund programs. Neighborhood conservation- evaluate feasibility of Healthy Home Repairs program in HOK, if so develop pilot project. Finalize HOK 2016-2020 Neighborhood Plan, support planning for K&A Commercial Corridor, manage 2 business association sand commercial corridors. Affordable housing: develop scattered site properties, write proposals, rapid rehousing project, develop 2949 Rorer St.
Philabundance	CFP	\$695,500	SE	As the face of hunger continues to change, the need for additional food resources continues to increase. No longer is hunger just a problem that homeless or low-income populations face: food insecurity reaches every community in some way now. Much like the face of hunger, the food donation landscape is ever-changing. Some of Philabundance's most reliable food donation streams have shifted in recent years making the ability to acquire food consistently more challenging. With the use of the tax credits offered through NAP, Philabundance seeks to continue to work to reduce hunger and food insecurity in its service area by providing food access to people in need. Philabundance will accomplish its mission of reducing hunger and food insecurity by leveraging its agency network of approximately 350 community agencies (e.g.: food pantries, community kitchens, senior homes, etc.) and its own direct service programs that distribute fresh produce and perishable foods directly to those in need.
Armstrong County Community Action Agency NAP	NAP	\$137,500	SW	The ACCAA presently leases ten acres of land from the Manorville Development Corporation (MDC) which is the location of their office complex at 705 Butler Road, Kittanning, PA (East Franklin Township). One of the parcels of land at 705 Butler Road, adjacent to office complex, has been designated as the location of the new Food Bank warehouse. There is a lease agreement between MDC and ACCAA regarding this parcel of land. This newly constructed 4800 sq. ft. pole barn warehouse would provide an area both safe and secure for storing the food commodities for monthly distributions. Many of the outcomes of constructing the warehouse are: greater food security, greater ease in regulating warehouse temperatures, more efficient food distribution, better sanitary conditions, enhanced convenience in staffing, safety, and program operations. We will strive to distribute 1,000,000 pounds of food from our new facility and increase the number of low-income recipients to 1,850.
Brian Faherty EZP	EZP	\$200,000	SW	The 2010 East Liberty Community Plan identified a range of problems facing the neighborhood, including: 'a negative perception [of] the commercial core due to unclear plans for vacant spaces, less than vibrant night life, poor maintenance, a perception of crime, loitering, unattractive sidewalks with no place to sit, unhealthy street trees and poor lighting,' and 'development pressure and deteriorating real estate, [which] threaten the historic nature of the district.' The Project will address these problems by rehabilitating a vacant, historic building and creating a local economic hub that will increase the neighborhood's vitality and nighttime activity. Schoolhouse Electric & Supply Co., the Project's first floor tenant, will create quality jobs in retail and light manufacturing to help retain existing residents. The Beauty Shoppe, occupying the upper floors of the building, will operate a co-working facility, offering office space for start-up businesses. The Project is expected to deliver the following measurable outcomes: Rehabilitated building space: 35,000 sf. Jobs created during construction: 21 full-time-equivalent jobs. Permanent jobs created by tenant businesses: 50 full-time-equivalent jobs.
HQ Properties EZP	EZP	\$77,874	SW	HQ Properties acquisition and renovation of the New Brighton property will meet the following goals and outcomes: Renovate the interior including updating restrooms and kitchen areas, electrical, plumbing and build-out of new offices. Repair to the exterior structure of the building includes repainting and pointing of the brick, and masonry repair of the exterior stone. Support New Brighton's economic and Main Street development activities by renovating and revitalizing a prominent, vacant commercial building. Enable HST to retain its experienced workforce of 20 Full Time employees in Beaver County. HST Job Creation of 12-13 new full time jobs by end of 2017. Provide the commercial building infrastructure for HST to achieve a 50% increase in annual revenue by 4th QTR 2017. Lease remaining 20% of office space to professional service companies (engineering, construction and environmental firms) supporting the multi-year, \$2 Billion Shell Cracker Plant construction project.

Trade Institute of Pittsburgh SPP	SPP	\$75,000	SW	A majority of TIP's enrollment comes from some of the most challenged communities in Pittsburgh, communities like the Hill District, North Oakland, Bloomfield, Garfield, East Liberty, Lincoln, Larimar, Homewood, East Hills and Wilksburg. The latest data from the American Community Survey shows that the combined unemployment rate for a contiguous set of census tracts in these areas is 16.4%, and the poverty rate is 34%. Chronic poverty and high unemployment has historically plagued these communities, along with high crime rates, particularly among violent crimes. This area contained nearly one-third of the 275 homicides committed in Allegheny County over the last three years. The lack of employment for those with great barriers is clearly a factor that undergirds the blight in communities like these in the SDA. TIP is providing trade-training opportunities to individuals that have experienced employment barriers like incarceration, homelessness, addiction, or a diagnosed disability. Statistics compiled by the Administrative Office of the U.S. Courts in Washington D.C., indicate that an astonishing 93% of those ex-offenders studied who were able to secure employment during the entirety of their supervised release were able to successfully reintegrate back into society and not return to prison. It is evident that employment is a significant part of battling vicious cycles of criminal activity and its ill effects on struggling communities. TIP intends to lower the incidence of repeat criminal activity and subsequent reincarceration by helping at least 40 individuals in the SDA attain graduation from one of our training programs and at least 32 graduates find \$12 and hour or better employment. The Pennsylvania first-year reincarceration rate is 22.5%. Since TIP moved into its new facility in April of 2015, the program has placed 53 formerly incarcerated individuals into gainful employment with a current first-year reincarceration rate of 0%.
NeighborWorks Western PA SPP	SPP	\$56,250	SW	The primary goal of the South Pittsburgh Immigrant Homeownership Program is to increase financial stability and sustainable homeownership among the immigrant population residing in South Pittsburgh and the South Hills. The secondary program goal is to build a pipeline of qualified homebuyers for affordable, high-quality homes being renovated by Economic Development South in Mount Oliver and Knoxville. To achieve the primary goal of this program, NeighborWorks Western Pennsylvania will deploy a full suite of financial empowerment services to help residents to take control of their finances; to build wealth; and, if applicable, to work toward the American dream of homeownership. NWWPA will offer classroom-based homebuyer education, financial education, credit restoration and budget counseling, and pre-purchase counseling to South Pittsburgh and South Hills residents, with targeted outreach to immigrants and first-generation Americans. As a result of the South Pittsburgh Immigrant Homeownership program: Strong relationships will be built or reinforced with a minimum of 6 immigrant-serving organizations; 75 individuals will be able to identify and avoid predatory lending schemes; 100+ individuals will receive financial education, either on an individual basis (credit and budget counseling) or by attending a workshop; 40 individuals will attend a Homebuyer Workshop, where they will learn to buy a home that is within their financial means, thus avoiding the future pitfalls of delinquency and foreclosure; 75% of counseling clients will have made substantial progress toward their established goals within one year of their first session; 2 families will purchase homes through the EDS Workforce Housing Program within one year. These outcomes will be accomplished through a sophisticated targeted outreach and referral system in partnership with immigrant-serving organizations.
Pittsburgh Community Kitchen NAP	NAP	\$110,000	SW	We are opening a culinary training facility in the Hazelwood neighborhood of Pittsburgh. We will operate several business lines from that facility (contract feeding, catering, and a restaurant open to the public), and incorporate our workforce training program into the businesses. We will operate two workforce training programs—one is a 4 month culinary training program for people with no culinary experience and with significant and multiple barriers to employment, and the other is a 2-6 month transitional employment program for people with food service experience who are exiting incarceration. We then assist both groups with obtaining and retaining above minimum wage employment in the food industry upon completion of their program. We anticipate training 70 individuals through these programs, and assisting those individuals with obtaining stable employment. We will also become an anchor tenant in a building that has been a cornerstone of the redevelopment efforts for the neighborhood.
Best of the Batch Foundation NAP	NAP	\$165,000	SW	The current Clubhouse has outgrown its existing facility and needs to expand. By constructing a new and larger Clubhouse, Best of the Batch Foundation will be able to increase program offerings and serve substantially more children. To date, the Foundation has acquired and secured site control for the three vacant adjacent properties to the existing Clubhouse. The Foundation proposes to combine the three parcels for the construction a new Clubhouse that will connect to the existing Clubhouse and significantly increase the capacity of the community facility. Best of the Batch Foundation is proposing the construction of a new community facility to expand its current community supportive service programs, as well as rehabilitating the existing Clubhouse. Services will continue throughout the construction phase as the existing Clubhouse will not be closed during construction. The new facility will be located adjacent to the existing Clubhouse and will be connected once construction is complete. The new facility will be built on three (3) acquired vacant properties to the south of 2000 West Street. The new building will contain a full-size basketball court and walking track. It will also have a cyber café, dance studio, multiple classrooms, multipurpose rooms, a learning garden and meeting spaces. In addition to the capital improvement, the Foundation has included expanded programming for the Alternative School Program, STEAM Lab, and Kids Zone. These expanded services are only possible with the expansion of the current facility.
Economic Development South NPP 1/6	NPP	\$380,000	SW	Number of neighborhood residents served/impacted by project: 6,681. Number of housing units rehabbed by project: 50-60. Number of commercial/industrial buildings rehabbed: 7. Number of new business start-ups: 2. Number of direct jobs created by project: 2 (FT), 4 (PT). Number of direct jobs retained by project: 15. Number of residents who completed job training: 30. Number of youth participating in weekend and/or after-school programs: 40.
Alice Paul House Building Project SPP	SPP	\$225,000	SW	The Alice Paul House (APH) is Indiana County's only domestic violence shelter that must be replaced by a new facility. A new facility is urgently needed due to the physical condition of the existing building. The ceiling in the living areas of the shelter space began collapsing in December of 2015 due to a leaking roof. Other problems exist at the facility but the major issue other than the roof is the lack of any up to date security measures. This endangers not only the victims but staff and visitors to the facility. The APH is seeking SPP assistance to obtain \$300,000.00 from UPMC to contract for architectural services to provide a final design for a new facility that houses the shelter and administrative offices. Having the final design of a new facility will better position the Alice Paul House to secure all of the other necessary funding to finance the \$3.2 million project. The following measurable outcomes are anticipated with the construction of the new facility: A secure facility for victims, staff and visitors to APH. Increased shelter capacity from 12 to 18 beds. A facility that is 100% ADA accessible and able to accommodate individuals with service animals. A facility that separates administrative function space from the shelter living area. Provides more anonymity and confidentiality. A facility that has more natural lighting in both the shelter and counseling areas that will eliminate the claustrophobic feeling many victims experience at the existing facility. Ability to increase staff size and services as needed with more administrative space. There are currently four vacant full-time positions. An energy efficient building. A facility that is fully protected by a sprinkler system.
A. Philip Randolph Institute Education Fund SPP	SPP	\$93,750	SW	The project will implement a training program serving the targeted populations (low-income residents of Glen Hazel and Hazelwood, with an emphasis on African Americans and Women Heads of Household, No Husband Present). It will provide these populations with the skills required to obtain jobs leading to well-paying careers in the Construction and Trades sector, or with alternative employment skills via program partners. Key outcomes include: 1) Recruit, screen and test 60 potential candidates from the targeted populations; 2) Develop career plans for 45 individuals (selected from the 60); 3) Conduct a 6-week training module based on APR's Breaking the Chains of Poverty (BCP) curriculum (20 trainees); 4) Direct 10 other trainees to program partners providing training in alternative skills and/or remedial education, as appropriate; 5) Place at least 15 trainees (from those 30 identified in 3 and 4) in jobs, most of them in the Construction and Trades sector.

FOCUS North America, Pittsburgh Center NAP	NAP	\$68,750	SW	The outcome of the FPFHC is a healthier community. While the free health care at the FPFHC is for those who are under- and un-insured, the care coordination and connection to health services are available to all. The FPFHC ensures all people have access to and knowledge about preventative health care and to remove any barriers that prevent someone from utilizing their available care. Through Trauma Informed Community Development (TICD), the FPFHC plans to create healthy, healing micro-communities as a measurable outcome. The Medical Director laments that he asks patients to do things to improve health, but the patients spend more time with people who may not be encouraging a healthy lifestyle. TICD creates an environment on a block or in a housing unit where all residents choose and commit to healthy living, so the doctor is not the only person encouraging a healthy lifestyle, thus creating a healthier, more employable & educated neighborhood. This project budget will be utilized to create a healthy community. The funds will retain three staff members, two full time salaries and one partial salary. The two full time positions are the Clinic Administrator and Community Health Worker and the partial salary is the FPFHC CEO – job descriptions are attached. FOCUS Pittsburgh offers document recovery for community members, so some of the funds will support this program as it serves as an outreach to community members in an effort to engage them in conversations about their health care. Various other outreach efforts will be supported with this project. Most programmatic expenses will be for medical provision. While the staff works diligently to reduce costs and to create partnerships to aid in costs, some costs are still incurred for prescriptions, lab work, dental equipment, etc... The final costs of this project will support Trauma Informed Community Development and the health and well-being needs of the micro-communities.
East End Cooperative Ministry NAP	NAP	\$55,000	SW	At least 1,200 children and youth will participate in Children and Youth Services: after school programs, tutoring, sports and recreation, STEM projects, summer day camp, and enrichment activities and more. At least 80% of participants will indicate that they enjoyed coming to the program, and at least 80% will indicate that they liked the program staff. At least 60% of middle and high school respondents will indicate that they knew more about how to settle conflicts with other people without fighting by the end of the school year, and some will list an interpersonal skill as the most important thing they learned through the program. At least 60% of middle and high school respondents will indicate that their ability to resist peer pressure to do something that could harm them or get them into trouble will increase.
Pittsburgh Community Reinvestment Group SPP	SPP	\$112,500	SW	Employing the organizational strength of Pittsburgh Community Reinvestment Group (PCRG) and past successful capacity building efforts, this project will progress from baseline data collection and outreach to employ more aggressive blight elimination and property stabilization activities, as well simultaneous engagement and support of residents around blight-related issues. The project activities as proposed will achieve the following quantifiable and measureable outcomes: Retention of a full time staff person dedicated to the project and WCDC activities; Completion of property conditions survey within the focus area of the central business district and adjacent residential districts; Development and adoption of an initial organizational Strategic Plan; 5 rehabilitations of owner-occupied homes by Rebuilding Together Pittsburgh; 10 blighted structures identified for re-purposing activities; Minimum of 50 Resident Volunteers engaged in project activities.
Wilkinsburg CDC	NPP 4/6	\$400,000	SW	Economic Development - Provide resources to support our local businesses and bring in new businesses. Retain and create jobs, increase our tax base and convert unused space into productivity. Design – A committee of the Economic Development, this programming focuses on developing plans for physical improvements – façade improvements, beautification projects, historic preservation and planning & zoning recommendations. Image and Identity – This program promotes our business district, plans special events and community activities. Our goal is to improve the image of the community – how non-residents perceive our business district and how residents view or feel about the community. Green, Clean and Safe - Dealing with crime and cleaning up unsafe features in a neighborhood is a critical first step in changing the area Youth & Education Initiative - The WCDC is pleased to assist organizations within Wilkinsburg that support the civic endeavors of our youth
The Brashear Association	NPP 5/6	\$228,000	SW	Number of neighborhood residents served/impacted by project: 15,000 Number of foreclosures prevented due to intervention: 2-3 Number of direct jobs created by project: 33 Number of direct jobs retained by project: 32 Number of residents who completed job training: 220 Number of residents who obtained FT employment as a result of job training: 23 Number of residents who obtained PT employment as a result of job training: 22 Number of youth participating in weekend and/or after-school programs: 250 Number of residents receiving food subsidies as part of self-sufficiency programs (For nonfood bank applicants only): 4,000
Pittsburgh History and Landmarks	NPP 6/6	\$80,000	SW	The goal of the Downtown & Elm Street and Security Enhancing Neighborhood Improvement Program is to improve the physical landscape of the residential corridors linking to downtown Butler's main street district in order to increase the sense of security and encourage pedestrians to and from the main street and in the residential neighborhoods of downtown Butler. PHLF has implemented a variety of physical improvements over the course of the NPP including replacing sidewalks, planting trees, adding decorative LED streetlights, and various landscaping improvements. Together, these projects result in an increased sense of safety amongst residents and visitors, and more patronage of the downtown businesses. The vision for success of this program is to create a visible change in many of these residential areas linking and along Main St. In addition to a physical improvement of these corridors, more utilization by residents of the main street will be tracked, in addition to receiving feedback from residents in the area. The number of new and restored housing units, including façade improvements, will also be tracked. Funds will be used to improve the streetscape in and around downtown Butler, PA. Funds may also be used to complete façade improvements to the Penn Theater in downtown Butler. Funding will also be used to deliver technical assistance including construction management and working with The Redevelopment Authority of the City of Butler in vetting new users of the Penn Theater.
Fayette County Cultural Trust	NPP 3/6	\$160,000	SW	Number of neighborhood residents served/impacted by project: 7637 Number of blighted properties cleared by project 3 Number of commercial/industrial buildings rehabbed: 2 Number of commercial/industrial buildings constructed: 2 Number of new business start-ups: 5 Number of direct jobs created by project: 10-12 Number of direct jobs retained by project: 6 Number of residents who completed ABE/GED curricula: 5 Number of youth participating in weekend and/or after-school programs: 400
Economic Development South	NPP 3/6	\$280,000	SW	Number of neighborhood residents served/impacted by project: 11,094. Number of housing units rehabbed by project: 4. Number of commercial/industrial buildings rehabbed: 2. Number of new business start-ups: 3. Number of direct jobs created by project: 2 (FT), 12 (PT). Number of direct jobs retained by project: 7. Number of residents who completed job training: 10. Number of residents who obtained FT employment as a result of job training: 3. Number of residents who obtained PT employment as a result of job training: 5. Number of youth participating in weekend and/or after-school programs: 20.
Lawrenceville Corp.	NPP 4/6	\$180,000	SW	300 residents aged 60+ will have been engaged and will have improved access to resources; continue youth programming increase participation by an average of 10 percent each year for five years; new collaborative afterschool programs to engage youth have been implemented; a legislatively approved zoning overlay will have been created and will steward the growth of the hospitality district, and the community organizations will have engaged more than 5,000 residents and stakeholders to create 36 community agreements eight businesses; initiate Land Reserve Process on 150 properties, acquire and recycle up to 40. Facilitate Green Boulevard phase one implementation; facilitate the creation of no less than 200 parking stalls; create at least 6 bicycle corrals; create at least 2 shared parking agreements; develop and implement strategy that directs consumers to bicycle and parking infrastructure. Increased access to fresh food, and an improved food abundance index review, as well as 20% increase in participation among residents each year at community gardens, and a 25% increase in vendors at the farmer's market; completed initial implementation of the master plan for the Arsenal Park; completed 8 stormwater interventions in the McCandless Target Area by 2019; provided new open-space amenity opportunities to 850 residents in Upper Lawrenceville; increased attendance of community events by 20% over the next five years, and connect 200 residents to health services offered through the partnership with CHP and others. 40 Lawrenceville residents (including youth) will be participating in Goodwill training programs and workforce development programs, and by 2019, 40 job placements of Lawrenceville residents will have been made in local businesses, and 200 will have participated in job recruitment events, and training programs; parent engagement in schools will increase by 25%; both schools will experience higher enrollment; a healthy community with access to information on healthy lifestyles, and clear pathways to healthcare and health education.

Fayette County Community Action Agency	NPP 3/6	\$120,000	SW	The proposed project will be a comprehensive revitalization effort in the neighborhoods of Uniontown, PA (Census Tracts 2623 and 2619). This effort will respond directly to the five goals established in the Unified Building Sustainable Communities Plan. Working to respond to these goals will ensure a comprehensive approach to community development. The goals and outcomes are grouped in the following five categories: Expanding Investment in Housing and Other Real Estate, Increasing Family Income and Wealth, Stimulating Economic Development, Improving Access to Quality Education, Supporting Healthy Environments and Lifestyles.
McKees Rocks CDC	NPP 8/12	\$400,000	SW	Over the next 12 months, MRDCDC will be transferring ownership of the Roxian Theatre into a private partnership group, who will then initiate the \$8M renovation project to open the Roxian in Fall of 2017. In parallel, we will be convening main street stakeholders to complete development principles and a formal presentation for anchor developers, taking advantage of the Roxian's confirmed timeline. We will also be initiating a Urban Land Institute Panel through a GEDF award to provide the market study element for the remaining 50 acres of industrial brownfield, adjacent barracks style public housing, and 1960s era strip mall area known as 'New Town'. This will be the first step in a larger detailed plan for that area that will be used to advance development of the nearly 100 acre multi-purposed zone. In terms of human focused initiatives, we will be working with core partner Focus On Renewal and consultant New Sun Rising on an extensive outreach and planning effort to reinvigorate and update Focus On Renewal's strategic plan, programming, and facility usage that is community and market driven. Associated with that will be the launch of the Community Resource Center which will expand our workforce effort through the addition of North Hills Community Outreach (financial literacy, transportation, and criminal record expungement), and Chartiers Center (mental health, drug and alcohol addiction). In terms of the Youth Partnership, we will be seeking to expand connectivity with existing youth assets in the community through transportation and other initiatives, while also working with Sto-Rox School District on a community schools initiative that will include expanded usage of the Junior and Senior High School building after school ours for youth and adult programming. The Youth Partnership is being housed at MRDCDC and staffed by two Coro Institute Fellows under the guidance of a Resident Services Coordinator. Lastly, a new Nutrition Partnership is launching to implement the Sto-Rox Nutrition Strategic Plan developed by Penn State University. The first projects will include classes customized for single parent households at a new commercial kitchen space in the Father Ryan Arts Center, and expanded awareness and usage of corner stores that are now offering fresh foods through a partnership with Just Harvest.
Westmoreland Community Action Agency	NPP 3/6	\$120,000	SW	The Jeannette NPP Advisory Board has decided to implement six different project areas within the community. The community has five entrances and exits that will be looked at to remove blight, create new signage and beautification projects. The board will offer opportunities to businesses for new main street signage, paint streets and beautify Clay Avenue with flowers and possible new lighting. Several playgrounds need attention with painting, bleachers and safety equipment. Research will be done on the possibility of finding a location for an outside amphitheater for "Concerts in the Park" and other outside activities. The community lacks a Laundromat. Research will be completed to look into the development of a site for this business, along with a food hub and possibly a greenhouse. These projects fit nicely with the newly formed farmers market and community garden projects. NPP will be utilized in a variety of ways to either establish footing or complete these projects.
Bloomfield-Garfield Corporation	NPP 3/6	\$200,000	SW	The project is a continuation of prior year efforts to bring stability, renewal, and growth to the city neighborhoods of Garfield and Friendship and the Penn Avenue commercial corridor that runs between them, together with services and programs offered to residents of the adjoining neighborhood of Lawrenceville. The BGC will deploy its staff, form partnerships with other community-based organizations, institutions and private entities as needed, and engage residents, business owners, and other stakeholders in offering their input and feedback on the NPP. Please refer to the program narrative attached as an addendum to this application for additional details.
Hilltop Alliance	NPP 3/6	\$200,000	SW	Code violations resolved in 10-20 properties; facilitate renovations in 5-10 of these properties (Property Stabilization Program). Acquire the 3-6 properties that exit the T-sale; Issue an infill RFP for properties acquired on McLain Street (Housing Market Restoration Program). Facilitate renovations of at least 2-3 key commercial properties; locate at least 2-3 new businesses (Business District Revitalization Program). Serve 2,000 households, distributing 80,000 lbs. of fresh produce over 8 events (Fresh Fridays on the Hilltop Fresh Produce Distributions). Direct and administer at least \$100,000 in leveraged investment in Allentown (Tactical Investment Program). Provide afterschool and summertime activities for 400 neighborhood youth through agency and other partner organization programming at the Allentown Learning and Engagement Center (ALEC), Grandview Park and Grandview Elementary School (Children's Education programs/Y-Creator Space). Connect 45 individuals to employment opportunities with wages above the Federal minimum and connect approximately 200 more to other Brashear assistance programs (Neighborhood Employment Center)
Mt. Washington CDC	NPP 5/6	\$80,000	SW	Community Housing Development: Acquire, Rehab/Redevelop 3 properties in targeted areas for affordable homeownership; Leverage new private investment into challenged areas of the neighborhood; Facilitate Economic Development Committee for oversight; Promote the neighborhood with emphasis on affordable, quality infill development. Emerald View Park (EVP) Development & Green Jobs Training: Hire Landforce crews to implement projects in EVP through which at risk adults will receive: green jobs skills training including trail construction, habitat restoration, plant identification, planting techniques, and basic work-ready skills including leadership and teamwork skills; Job placement assistance to 12 at-risk adults through one-on-one work with an Employment Specialist for a minimum of 20 weeks; Construct 1 new mile of trail in Emerald View Park, following the Park's Master Trail Plan and maintain 12 miles; Restore 2 acres of park woodland; Clear 1 illegal dumpsite.
Northside Leadership Development	NPP 8/12	\$360,000	SW	Goals of this NPP are to: Reduce blighted vacant land & structures. Increase local business/job growth. Preserve/re-use historic structures. Stabilize/stimulate real estate markets. Increase Homeownership. Add/renovate community amenities. Improve quality of life. NSLC has a comprehensive and integrated approach to community development because communities do not change solely through real estate development. By forging relationships with multiple corporate partners, we can take the interests and strengths of each and match them with our most relevant Business Line. NPP partners support efforts in small business development, Main Street style business district programs, residential and commercial real estate development, park and greenspace restoration, community amenities and safety, and homeownership.
Operation Better Block	NPP 2/6	\$360,000	SW	Housing units rehabbed: 8. Blighted properties cleared: 100. Foreclosures prevented: 2-3. New business start-up: 2-3. Direct jobs created: 5. Direct jobs retained: 20. Residents completing job training: 5. Residents obtaining full-time employment: 5. Youth Programming: 20 participate in Cluster Plan implementation with GTECH. Community Services: 285 receive supplemental weekend food in Power Packs. Volunteerism: 500 hours (value: \$12,000). Leverage: programs generate additional \$26,000 in support.
Hill CDC	NPP 2/6	\$160,000	SW	In its second year of support, the Hill Community Development Corporation (CDC) proposes to implement four primary elements of the comprehensive Greater Hill District Master Plan adopted by the Hill District community and endorsed by the City of Pittsburgh, Urban Redevelopment Authority and Housing Authority of the City of Pittsburgh. The proposed NPP involves the support of corporate partners in the amount of \$1,200,000 over a six year period. Sponsors' support will focus on the implementation of the community master plan's stated priorities of business district redevelopment and housing development. These efforts will reduce vacancy, tax delinquent blight, and un/underemployment. Hill CDC efforts will also address the blighted and disconnected Hill District business district as to make it economic viable once again. The Hill Community Development Corporation (CDC) proposes to implement programs in four primary categories to address blight of the neighborhood's housing and business district: revitalization of a historic theater and surrounding block totaling \$60M; and reuse of other vacant structures on a permanent and/or temporary basis; business development and training for those who desire to participate in the restoration of the commercial corridor as business owners and job producers; preparation of homebuyers for successful homeownership, and the rehabilitation of vacant, tax delinquent single family homes; and community-level development review and ongoing resident and stakeholder engagement for key initiatives.

Mon Valley Initiative	NPP 2/6	\$160,000	SW	<p>As described in the attached Braddock Revitalization NPP narrative, by completing the projects planned during the NPP timeframe, we expect to positively impact over 500 people in Braddock each year, the majority of whom are low-income. People are accessing new and improved programming at the Braddock Carnegie Library and benefiting from the new commercial and residential properties completed in Year 1 of the NPP. In Year 2, we are working on residential strategies to increase home values in the expanded target area from the current median home sale value of \$17,500 to a new median home sale value of \$35,000. We are also working to increase the homeownership rate of 32% in the target area and to reduce the residential vacancy rate of 23%. We expect to see modest, but steady improvement in these measures as we continue to implement the projects and programs planned over the next several years of continued NPP efforts.</p>
Greater Pittsburgh FoodBank	CFP	\$673,750	SW	<p>The Food Bank intends to 1) increase the total amount of food and other products donated and/or purchased to accommodate the growing demand for our services and 2) increase the number of eligible people served in southwestern PA. The Food Bank meets these goals by securing monetary and food donations. At this time, our purchasing power enables us to deliver 5 meals for every \$1 donated to our organization. Other ways we plan to address the problems identified above include strengthening and improving partnerships with our member agencies and promoting public engagement, collaboration among community partners, and strong hunger relief policies and programs. Increasing efficiency, securing more food, and strengthening partnerships and collaborative relationships will enable us to serve a greater number of food insecure people in our region. This effort will move us closer to fulfilling and furthering our mission.</p>