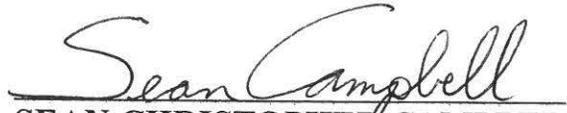


Respectfully submitted this 3rd day of July, 2019.


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IN THE COMMONWEALTH COURT OF PENNSYLVANIA

DENNIS M. DAVIN, IN HIS CAPACITY
AS SECRETARY FOR THE
DEPARTMENT OF COMMUNITY AND
ECONOMIC DEVELOPMENT,

Petitioner,

v.

CITY OF HARRISBURG,

Respondent.

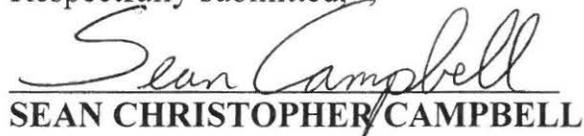
Docket No. 569 MD 2011

CERTIFICATE OF CONFIDENTIALITY

I certify that this filing complies with the provisions of the "Public Access Policy of the Unified Judicial System of Pennsylvania: Case Records of the Appellate and Trial Courts that require filing confidential information and documents differently than non-confidential information and documents.

Respectfully submitted,

BY:


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*Counsel for Petitioner, Dennis M. Davin, in his
official capacity as Secretary at the
Department of Community and Economic
Development*

Date: July 3, 2019

To: The Honorable Bonnie Brigance Leadbetter

From: Marita J. Kelley, MPA, City of Harrisburg, Recovery Coordinator 

Re: 2019 Second Quarter Update on the Coordinator's Plan Implementation

I am pleased to provide the Court with the quarterly update on the status of the implementation of the Receiver's Recovery Plan, as confirmed by the Court on March 9, 2012; on the Modified Plan, the Harrisburg Strong Plan ("Strong Plan"), confirmed by the Court on September 23, 2013 and the Strong Plan Modifications, as confirmed by the Court on July 20, 2016. This will be the twenty-second report to the Court since the appointment of the Coordinator, by then Department of Community and Economic Development (DCED) Secretary C. Alan Walker, effective March 1, 2014.

As the Coordinator, in accordance with Act 47, the Municipalities Financial Recovery Program, as amended by Act 199 of 2014, the Recovery Coordinator Team provided the Final Act 47 Exit Plan for the City of Harrisburg on August 8, 2018. The Act 47 Exit plan was not adopted by City Council prior to its effective annulment by the passage of House Bill 2557, which became Act 124 on October 24, 2018. Under the new law, the Coordinator and Strong Plan shall remain in place until the Intergovernmental Cooperation Agreement (ICA) Executive Board and Executive Director are appointed, after which the ICA shall execute an Intergovernmental Cooperation Agreement with the City. Pursuant to section 706(1) of Act 124, the Strong Plan shall continue until the agreement has been executed by the ICA and the City. Under section 706(2), the City's Act 47 distressed status shall automatically terminate once the agreement has been executed.

The City's General Fund, available cash balance as of June 24, 2019 stands at \$29.7 million. The Neighborhood Service Fund available cash is \$6.4 million dollars during the same period.

This memorandum, supported by the accompanying attachment, provides the Court with a summary of actions that have occurred and issues that are involved with the continued implementation of the Strong Plan, including the modifications thereto, through the second quarter of 2019.

During the past three months, (April, May, June) the Coordinator and the rest of the Coordinator's team have been working with the City of Harrisburg's Mayor, Finance Department, and City Council to continue to monitor the budgetary activities through the end of the second quarter.

On May 21, 2018 the Commonwealth of Pennsylvania, et al, filed a complaint against seven professional firms based on the Harrisburg incinerator project and the series of financing transactions. The case is filed in the Commonwealth Court at 368MD2018. The Petitioners are represented by Harris, Wiltshire & Grannis LLP.

Please review the report provided here forward.

Office of the Receiver/Coordinator

It has now been just over five years and four months since your Honor issued an order on February 25, 2014 to vacate the Office of the Receiver, return the City to the underlying provisions of Act 47, and for DCED's Secretary appointed a Coordinator to oversee the further implementation of the Court confirmed Strong Plan. As part of the order vacating the Receivership, the Court retained jurisdiction over the further implementation of the Strong Plan. Consistent with the Court's order and to keep the Court apprised of the Recovery plan's status and Harrisburg's Recovery, I am providing this second quarter 2019 report on the City's progress with further implementation activities.

During the second quarter of 2019, the Recovery Coordinator oversaw the implementation of the Act 47 Strong Plan modifications. The modifications provide financial projections through 2018 (the five-year initial term of Act 47), along with attendant recommendations that will advance the City's recovery towards the ultimate Rescission or Exit of its Act 47 designation. The modifications recognize the current financial position of the City and provide a fiscal roadmap for City officials to advance their recovery until the ICA enters into an Intergovernmental Cooperation Agreement with the City. Until such time, however, the Strong Plan remains in place and the City retains its Act 47 distressed status.

It also provides opportunities for funding capital improvement programming for services that are essential to improve the City's quality of life and economic vitality, some of which were incorporated into the 2019 approved budget. In fact, the Mayor and City Council have committed \$3.3 million dollars to the capital improvements and investments in the City. Most of the capital improvements are for IT, Public Works, and Public Safety facilities.

As Coordinator, I hold bi-weekly status conference calls with members of our consulting team to coordinate all aspects of plan implementation. The team of professional advisors comprised of the Novak Consulting Group, Pennsylvania Economy League, Campbell Durante and Beatty, Public Resources Advisory Group, and Harris, Wiltshire & Grannis, along with DCED and the Office of General Counsel, has and will continue to support the Coordinator with further implementation of the Strong Plan Modifications and the proposed Act 47 Final Exit Plan.

The following sections of the report provide an updated summary of progress of the Harrisburg Strong Plan made with respect to:

- Impact Harrisburg – Non-Profit for Infrastructure and Economic Development
- Fiscal Issues
- Operational Matters
- Collective Bargaining/Personnel Matters
- Asset Related issues

Impact Harrisburg

The second quarter of 2019 Impact Harrisburg Board continued to move forward with Infrastructure and Economic Development project grants that the Board has awarded. The Board is responsible for the administration of the \$12.3 million set aside as part of the parking transaction to fund both economic development and infrastructure initiatives to aid the City in strengthening its tax base and addressing critical infrastructure needs, thus enhancing the quality of life for City residents.

The nine-member, Impact Harrisburg Board, was appointed by the Coordinator in January 2015 following the receipt of recommendations from the Mayor, City Council, and Dauphin County. The Board historically has been meeting bi-weekly (beginning January 1, 2018 the meetings were moved to monthly meetings rather than bi-weekly meetings) to address organizational activities and has made considerable progress to date. Officers include Neil Grover as Chair, Doug Hill as Vice Chair (Interim Treasurer), Gloria Martin-Roberts as 2nd Vice Chair, and Brian Hudson as Secretary. Sheila Dow-Ford serves as Executive Director. The Board had engaged Vance Antonacci of McNees Wallace & Nurick LLC as counsel to assist with its incorporation with the Department of State and establishment as a 501(c)(3) non-profit organization with the Internal Revenue Service. Articles of Incorporation were filed with the Department of State. The 501(c)(3) application was also filed with the IRS in March and approved by the IRS on June 18, 2015.

From the period beginning January 2016 and through June 30, 2019 several significant activities occurred to advance the work of Impact Harrisburg. The organization retained both an accounting and an auditing firm, established a website presence, and hired a web master. In addition, the organization entered into a lease arrangement with the Harrisburg Area Community College to rent office space at the HACC midtown campus, thus establishing a central and convenient location within the city.

As Coordinator, my office continues to provide administrative support to the Board of Directors and Sheila Dow-Ford, its Executive Director. I attend Board meetings along with my staff and I offer input, as appropriate. I continue to meet with Ms. Dow-Ford to provide guidance and historic perspective on the role of the Board. I have provided input on contracting, contract compliance issues, disbursements, and related matters. DCED Staff continues to provide administrative support to the Board including the recording and preparation of the Board's meeting minutes. The Board's minutes are posted on the Board's and the Department's websites.

The Board has established the Pennsylvania Housing Finance Agency (PHFA) as its permanent meeting location. The organization has adopted a conflicts of interest policy, a records retention policy, an expense allocation policy; and a policy on Impact Harrisburg grant/reimbursement drawdowns. The annual Impact Harrisburg audit for the period ending June 30, 2018 was successfully filed with Maher Duessel on May 15, 2019.

Within the operational realm, working as a team, the Board of Directors and the Executive Director had finalized requirements for the three programs to be established and administered: 1) Economic Development; 2) Community Building, and 3: Infrastructure Contingency. Under the established criteria only two entities, the City of Harrisburg and Capital Region Water are eligible for participation in the Infrastructure Contingency program.

Thereafter, the Executive Director convened and attended several formal and informal education sessions at which the Impact Harrisburg grant programs and application process were introduced and discussed with a broad diversity of community participants. In addition, print and television media were used to bring publicity to the grant program.

On July 15, 2016 twenty-five applications were filed seeking Impact Harrisburg funding. Over the course of several days, the board met as a committee of the whole to review the applications in detail, and thereafter determined that 14 projects met the established funding criteria. As of March 21, 2019, the total amount of the grant awards allotted by Impact Harrisburg to various grantees stands at \$9,962,010.50. This amount represents a subsequent increase in the grant amount provided to one grantee, based upon a request for an amendment to the original grant agreement

to accommodate an increase in the project scope due to unforeseen structural issues requiring remediation and other contingencies.

Projects Funded/Grant Amount/Project Status as of June 30, 2019:

Completed Projects:

1. City of Harrisburg Microsoft Office 365 (\$250,000 grant)
2. TLC Construction and Renovations (\$500,000 grant)
3. Webpage FX (\$500,000 grant)
4. Paxton Street Home Benevolent Society (\$100,000 grant)
5. Harrisburg River Rescue (\$81,369 grant)
6. Gamut Theatre (\$250,000 grant)
7. YMCA Camp Curtin (\$500,000 grant)
8. City of Harrisburg Playground Resurfacing (\$250,000 grant)
9. Tri-County Housing Development Corporation (\$350,000 grant)

Outstanding Projects:

1. Capital Region Water/City of Harrisburg Multi-Modal Collaborative Facility (\$5,487,290.50 grant)
2. East Shore YMCA (\$138,592 grant)
3. Tri-County Community Action Commission (\$204,759 grant)
4. Harrisburg Redevelopment Authority (\$500,000 grant)
5. *Community First Fund (\$350,000 grant) (This project is discussed in greater detail within this document.)
6. Salvation Army for new facility multi-purpose facility (\$500,000)

A uniform grant agreement was developed and has been entered into by all grantees with the exception of Community First Fund, with which Impact Harrisburg established a stand-alone agreement because of the unique nature of the purposes of the small business loans which will be utilized with the grant funding.

In addition, to ensure close adherence with all grant program requirements and any applicable state, local or federal laws, the board developed a Request for Proposal under which the organization retained the services of two compliance professionals with extensive expertise in the grant's management area. The two individuals work in close coordination with the Executive Director to provide oversight and technical assistance to grantees, as is necessary and appropriate. The team and Executive Director developed various program templates and processes for working with grantees in a uniform and consistent manner. To date, the compliance consulting team attends many board meetings and provides consistent updates on all projects through a shared drive electronic medium (accessible by grantees and board members) as well as via written reports. After serving in this capacity for one year the board deemed it prudent to extend the compliance contract, given the high quality and value of the work performed by the compliance consultants and the remaining number of grantees with future project start dates.

The Harrisburg Business Opportunity Fund

In March 2018 Impact Harrisburg announced the start of the Harrisburg Business Opportunity Fund (HBOF), a one million-dollar (\$1,000,000) loan fund established to bring low interest funding opportunities to new and existing businesses within the City that traditionally have been excluded from more traditional lending outlets. The initial one-million-dollar capitalization for the HBOF was provided by a three hundred fifty thousand-dollar (\$350,000) grant from Impact Harrisburg, and a six hundred fifty-thousand-dollar (\$650,000) grant from the Commonwealth Cornerstone Group (CCG), a wholly-owned subsidiary of the Pennsylvania Housing Finance Agency (PHFA). The HBOF grant fund is administered by the Community First Fund (CFF), a Lancaster City-based community development financial institution, which has established an office in Harrisburg and dedicated support staff to build diversity in economic development opportunity within the region. Under the agreement between and among the parties, CFF will report on HBOF activity on a quarterly basis.

Impact Harrisburg has invited the City of Harrisburg to become an HBOF partner both through a contribution to the fund and through the active development of programs to bring greater financial education and opportunities to actual and potential borrowers in a manner that is consistent with the goals articulated under the Act 47 Harrisburg Strong Plan. Impact Harrisburg has partnered with the City and other local financial services entities including CREDC, the lending arm of the Capitol Region Chamber of Commerce; the Kutztown Small Business Development Center, M&T Bank, and the Harrisburg Young Professionals to establish a consortium that will bring expertise to building a more cohesive and diverse business community and to enhancing entrepreneurship within Harrisburg.

As of June 30, 2019, the Impact Harrisburg Board continues to meet monthly and in accordance with its Bylaws, elected its board leaders at the Annual Meeting. Further, the Finance Committee meets on a regular basis, between meetings of the board, and all members are invited to attend and participate.

The organization's investment advisers, Wilmington Trust, on a regular basis provides an update on the organization's financial standing and reviews with the Board the feasibility of continuing with the fund allocation policies previously established. The professional recommendation from the Trust is to continue to adhere to the policy as established, with a continuation of regular reviews and updates, as required.

Harrisburg Supplemental Growth Fund

Introduction

In addition to repaying hundreds of millions of dollars in debt of the City, the Strong Plan envisioned an additional approximation of \$26 million infusion of cash that will benefit the City. Of this amount, \$6 million dollars would be deposited into an OPEB Trust Fund, and the remaining \$20 million would be used for economic development and infrastructure. To achieve a portion of these goals, PennDOT committed to provide \$2.0 million annually over a five-year period toward infrastructure repair in addition to existing funding commitments. Because this \$10 million for transportation related improvements was not in hand, and the City was at risk for receiving its share, the settlement agreement provided for an escrow agreement among the City, Dauphin County, and AGM. Should the City not receive all of the aforementioned PennDOT funding each of the City, Dauphin County, and AGM would share any shortfall in equal amounts.

After closing on the Strong Plan transactions, it was determined to establish **Impact Harrisburg** which would combine the Infrastructure and Economic Development aspects of the plan into one fund.

PennDOT funding. In May 2015, the City received formal approval from PennDOT for an initial \$3.19 million grant to undertake street related improvements. A contract was executed, the City completed various resurfacing projects and an initial \$633,000 was disbursed to the City.

The City has executed a construction contract in collaboration with PennDOT which was awarded to Lamb Construction, Inc. The City approved the Multi-Modal Grant reimbursement agreement with PennDOT for the remaining \$2.542 million. This will complete the initial \$3.19 million PennDOT grant. These funds are designated for several City streets to be improved. All environmental clearances had been obtained for the project. Utility companies have finalized their work, which was completed in advance of construction. NRG completed their work at the intersection of Third and Walnut, in advance of street construction. Final design work is complete, and the contract was awarded to Lamb Construction, Inc to commence construction and the contractor will continue through summer and fall of 2019. Crews have been on site and have been aggressively working towards the completion goal. The project includes significant modernization of the Third Street corridor in the City from Market to Division Streets.

Termination of the Escrow Agreement. The Strong Plan stated, "...the Receiver believes that much of [Impact Harrisburg's] investments should be made during the earlier part of the Harrisburg Strong Plan Period, so that those investments can optimally benefit the City's improved appearance, hopefully stimulating an increased commitment of businesses and residents to invest in the City's future. The expenditure of these funds had not occurred as quickly as the Receiver and Coordinator had hoped, and Dauphin County and AGM began to express concerns over the time it has taken for the City to capitalize on PennDOT's authorizations to it and in turn for Dauphin County and AGM to obtain disbursements under the Escrow Agreement. Following discussions between all parties on how to expedite the allocation and disbursement of the remaining \$6.9 million, PennDOT advised the City to file an application under PennDOT's FY 17/18 Multi-Modal application program for the remaining funds. PennDOT has approved an award of a \$2,236,667 grant to improve the vehicular, transit, pedestrian and bicycle movements in the City and to address several transportation safety issues. At the same time, PennDOT also committed a total of \$6,710,000 over the next three years for City projects. This approach will fully satisfy PennDOT's commitment and is intended to expedite the process moving forward. Design work, and some cases, construction has begun on these projects and the Coordinator will cooperate with the affected parties in connection with the funding to the City and disbursement of escrow proceeds.

In connection with the foregoing, AGM, the County, and City agreed to release all amounts remaining under the Escrow Agreement and filed a Termination Agreement dated October 10, 2018. Thereafter, the Escrow amounts were fully disbursed in accordance with the Escrow Agreement.

Future Transfers to OPEB Trust and Impact Harrisburg.

1. **OPEB Trust** – Now that the Escrow Agreement has been terminated and proceeds maintained thereunder have been distributed, the OPEB Trust Fund documents will need to be finalized. The OPEB Trust, has \$3,300,000 that was stated in the Strong Plan to be available for such purpose.
2. **Supplemental Funds** – Supplemental Funds include any recoveries from pursuit of Incinerator Claims. Supplemental Funds may eventually also include payments of surplus note amounts to the City pursuant to the parking transaction indenture.

Fiscal Matters

A review of actual revenues and expenditures through the end of May finds that the City's total General Fund revenues were \$32,500,713 (50.7% of budget) while expenditures were \$27,318,144 (38.6% of budget). The City received \$13,810,996 (92.5% of budget) of current year Real Estate Taxes through the end of May. The City also received significant Earned Income Tax revenues through May with the year to date EIT revenue at \$5,560,87 (48.2% of Budget), which has further strengthened its cash position. Through June the City will have timely met all of its scheduled debt service payments for the year.

Following the June 24, 2019 check run and payroll, the City's General Fund cash balance was approximately \$29.7 million while the Neighborhood Services fund had a balance of \$6.4 million. The City's bi-weekly General Fund payroll averaged \$950,000 for the first quarter and the Neighborhood Services Fund bi-weekly payroll averaged \$150,000.

The Coordinator reviews City payables for both the General and Neighborhood Services Funds on a bi-weekly basis. During the second quarter, seven bi-weekly check runs were reviewed, comments were provided. The 2019 cash flow summary attached with this report reflects actual revenues and expenditures through May with projections through year-end.

The Strong Plan modifications included a number of recommendations related to capital improvements. As the City's recovery progresses, it will have to fund capital projects through a combination of grant funds, borrowing and pay as you go (PAYGO). The 2019 budget takes advantage of certain grants and likewise uses a portion of its fund balance on a PAYGO basis to address targeted capital needs primarily in the IT, public safety and public works areas. Through May, the City has spent \$2.0 million of its budgeted \$3.3 million in capital due to the amount of time to plan, acquire materials and schedule the work.

The Coordinator continues to support the work of the City Controller and Finance Office to provide budget vs. actual reports to the Administration and Council. This information is an important element in having transparent fiscal information available for elected officials to make timely decisions as well as keeping the public aware of the City's financial condition.

During the second quarter the City continued to provide the appropriate Material Event Notices on EMMA related to debt obligations and has maintained compliance with Securities and Exchange Commission (SEC) reporting requirements.

Operational Issues

During the second quarter of 2019, Harrisburg with the support of the Coordinator, made further progress on a number of key Strong Plan operational initiatives. A progress report regarding these areas, as well as other key Strong Plan operational priorities and initiatives, is detailed below.

In August of Fiscal Year 2016-2017 the City received an Act 47 grant in the amount of \$465,380 to support implementation of four key Strong Plan initiatives relating to augmentation of managerial capacity. The primary areas of focus relate to the utilization of Act 47 grant resources to augment managerial capacity; enhance IT infrastructure development, strategic planning, project management capacity; and creating lasting improvements in the City's refuse and recycling collection operation.

Operating Departments/Offices

The City of Harrisburg has made progress on several important initiatives in the City's operating departments. A summary of the status of those active projects and initiatives is detailed below.

Treasurer's Office

Dan Miller, CPA is now serving as Treasurer having been appointed by Council in June 2016 to fill the vacancy due to the resignation of Tyrell Spradley. Mr. Miller was sworn in on July 5, 2016 and is working to make the Treasury Department efficient and well run. Mr. Miller was elected to office this past November.

In order to improve the operation of the Treasurer's Office and address concerns that had arisen, the City engaged Alvarez & Marsal (A&M) to undertake a review of the City's financial operation with an emphasis on the Treasurer's Office and its policies, procedures and processes.

Treasurer, Dan Miller completed a review of the recommendations and has executed several internal control recommendations that include the segregation of accounting duties to strengthen and improve the internal controls for the Treasurer's Office.

The City Treasurer's Office has worked to address the issues that were deemed substantive and accurately defined in the audit.

Finance and Administration

In the area of finance, administration, and support services, the City has made progress in a number of key areas and is working on several ongoing projects. The City Administrator is focusing on the development of a strategic operating plan for the City which will include a new organization chart. He is working to clarify and prioritize operating, management, and resource challenges. This is especially important in the City's key support services areas such as Finance, Human Resources, and IT. These will be priority areas of focus for the City's administrative functions going forward. The City's Strategic Plan is scheduled to be rolled out to City Departments within Fiscal Year 2019. The Act 47 Coordinator's team has reviewed the plan for compliance with the City's Strong Plan and broader Act 47 plan initiatives. Further, we will seek to provide implementation support this plan for the City, where possible.

In financial management and oversight, the Finance Bureau staff has been working on several important projects in the second quarter. The Finance Bureau has developed a timeline for the

2018 audit process and has completed the audit preparation work and the audit process has begun. In addition, staff members have been working to support the collective bargaining process. The Finance Bureau is also working to update its financial management software for the first time in thirteen years. This is a very labor-intensive effort that will ultimately result in process efficiencies going forward.

The Finance Bureau and Controller's Officer continue to work closely to monitor and improve the purchasing control process. The City is currently seeking to improve the contract review and management process, which is an important element of the purchasing process.

Information Technology

The age and condition of the City's Information Technology infrastructure continue to be a major structural challenge for the City; however, notable progress has been made. At the end of 2018, the City signed an agreement with CODY to migrate the mainframe from METRO and Dispatch database and the In-Synch database to the CODY system. The data migration will be completed this year. In addition, the City has started looking for a vendor to migrate the City finance and revenue databases to a new system. This migration will account for 4 out of the 5 systems on the mainframe. The other system is the Personnel Management System. The data migration for the entire system will take several more years to complete.

The City installed a virtual tape server on the mainframe to replicate its data to an offsite data center as a mechanism for disaster recovery. The process for replicating data offsite for the daily and weekly backup processes has been running successfully so far this year. The City is now working on the process for monthly, quarterly, and annual backups and plans to conduct a mainframe disaster recovery test in the second half of 2019. The City has also identified two potential co-location data centers and budgeted for the lease of that space and the purchase of new servers and SAN to replicate what was installed in 2018. The plan is to have the Open Systems site fully functional by December of 2019.

The IT Bureau began recruiting for the GIS Administrator position. They have interviewed several candidates, but they have not filled the position. The City will continue to recruit for the position until a suitable candidate is found.

Community and Economic Development

In the Community and Economic Development area, the City has seen some progress. At the end of 2016, a \$3.5 million state Redevelopment Assistance Capital Program (RACP) grant was awarded to developers to assist with an \$8 million investment in commercial and residential revitalization in mid-town. A second RACP grant of \$3 million was awarded to the City in October to launch the revitalization of an entire neighborhood in Allison Hill (MulDer Square) with new streetscaping, affordable apartments, and retail stores. The MulDer Square housing project is now 50 % complete and is now in the design phase of implementation. This project will produce 48 new affordable housing units.

The RACP award, mentioned above should realize 48 new affordable units by the end of 2019. This new interest from developers in the downtown area is notable.

The Paxton Creek De-Channelization project is underway to reduce the flood risk along Cameron and related roadways.

One important item relating to community and economic development, is that director of community and economic development, Jackie Parker, retired in the fourth quarter of 2018. At this point, a replacement has not been named.

Parks and Recreation

The Bureau of Parks and Recreation is actively engaged in planning for an estimated \$1.8 million in upgrades to five parks and playgrounds in the City. They have obtained grants from DCNR, DCED, Impact Harrisburg, and Capital Region Water to complete major repairs to the Heights playground, Royal Terrace playground, Penn and Sayford playground, Norwood and Holly playground, and the Fourth and Dauphin playground. Of the five playgrounds, four were completed in November 2018.

Another of the City's park and recreation assets is Reservoir Park. Following DCNR's award of a \$50,000 matching grant to develop a master site plan to reimagine the historic park, the City retained H. Edward Black and Associates as lead consultant supported by Simone Collins landscape architects and Urban Partners to undertake the study. The City has completed a public engagement process to work on a development plan and the City's consultants completed the design process.

Police Bureau

In the Police Bureau, staffing levels continue to be the primary challenge for the Bureau. There are currently 14 position vacancies. The Bureau hired 7 trainees earlier in 2019 and a recruitment class is currently underway with the goal to develop a revised hiring list by July. In addition, in 2020, the Bureau could lose up to 40% of police personnel due to anticipated retirements. The Police Chief is concerned about the potential notable loss of tenured employees due to retirement.

In October 2018, the City entered into an agreement with UMPC Pinnacle Hospital to lease limited office space and garage space for the Traffic Unit to store damaged vehicles and complete administrative duties. The police department's six-person traffic safety unit would operate out of the building. Lastly, the Police Substation Project is nearing completion. The substation will serve as the home of the City's community policing activities. The City is currently replacing the roof of the current police headquarters on Walnut Street.

The Bureau also purchased new Motorola 8000 model radios in anticipation of all law enforcement nationwide moving off the current radio network. The first phase (75% of total need – mobile and portable) of radios have been rolled out to patrol. The next phase (25% of total need – mobile and portable) will be done in 2019 with the rest of the Bureau receiving their radios. This is a major initiative requiring support from the IT Bureau.

Fire Bureau

The Fire Bureau is making progress in a number of key areas as well. Currently, the Bureau is staffed with 81 bargaining unit members, two management chiefs, and one management administrative assistant. Total complement is budgeted at 86 personnel. The Bureau administered a civil service exam in December and has established a new hiring list. The Bureau plans on hiring in the Spring Fire Academy of 2019, from the newly created list, to account for anticipated retirements.

The Bureau has also made progress on implementing a long-standing Recovery Plan recommendation to implement a modified fire company inspection program. The Bureau is moving

to develop a process whereby fire companies complete basic occupancy "evaluations" to identify and remediate fire hazards in the community. They have purchased and installed Getac tablets in all front-line apparatus which will assist in the task of data collection and record keeping. The Bureau will also be working closely with codes on any implementation and are currently looking to potentially revise the fee structure that will net additional income on the fire prevention permits. This is a best practice and will ultimately enhance the Bureau's fire prevention efforts.

Neighborhood Services Department

The Neighborhood Services Department has been actively engaged in a number of key projects in the refuse and recycling, maintenance, and infrastructure development areas.

With Act 47 funding and support from the Act 47 Coordinator, a comprehensive sanitation program evaluation was completed in mid-2015 by Barton & Loguidice. The study concluded that the sanitation system was broken and unsustainable without significant change and provided a plan to modernize the sanitation operation which built on recommendations from the 2013 Strong Plan. Since that study was completed, the City has made considerable progress on the recommended sanitation improvements.

The following discussion will summarize active efforts relating to Public Works and Sanitation system improvements.

The City continues work to upgrade its ability to process unpaid waste invoices. The backlog of unpaid accounts is nearly eliminated. The City attorney assigned to assist BNS with collections on aged accounts has recently achieved some successes and has developed a template that will serve for future account settlements. The lack of retainage of a dedicated attorney has hindered further success.

In addition, an audit of commercial waste accounts identified approximately 55 waivers using roll-offs or compactor boxes for storage of waste. The City does not currently have capability to transport roll-off containers but is preparing a specification to obtain a vehicle that will expand its service capability sometime during 2019. These adjustments will further add to the waste stream and help the City meet its put or pay agreement, even as recycling rates increase.

The City is actively pursuing opportunities to increase its recyclables processing/marketing capabilities. The City has completed negotiations with a glass recycling outlet near Allentown to begin glass recycling and has constructed a temporary glass storage location. Full City participation began with selected businesses and expanded to drop-off locations for delivery by citizens.

The City continues to get requests from commercial accounts to convert from rear loading dumpsters to front loading dumpsters. The City added two new front-loading garbage trucks to its fleet to add to its reliability for commercial garbage service.

The new leaf collection equipment, and approval of a DEP Section 902 recycling equipment grant provides for the purchase of several leaf collection trucks. The City completed specifications and issued a purchase order for the trucks and they were recently delivered. Assembly of the units has begun, and the leaf collection trucks were deployed during the 2018 leaf collection season.

Another major sanitation issue being addressed involves the development of a Yard Waste composting facility. There have been discussions with the Harrisburg School District and

Susquehanna Township on the development of an intergovernmental agreement to utilize a school district site as the location for this facility. The City and Act 47 Coordinator's team developed a PA DEP permit application that includes the City and the School District as program participants. However, in 2017, the City withdrew the WMGR025 general permit application from DEP and is working on a replacement general permit that address only leaves and yard waste. Food waste composting, if implemented in the future, will be solely a function of the Harrisburg School District. The City applied for a zoning approval of a non-conforming use of the existing site which was denied by Susquehanna Township for lack of standing. The City now has full authority from School District to seek a zoning approval.

The City administration submitted a revised waste collection ordinance to City Council for consideration. The revision reconciles the ordinance to reflect the current approach to waste and recycling collection, enforcement, fee payment, collection location, waivers, and methods of citation. Adoption of the revised ordinance occurred in 2018. One of the important goals of the revised ordinance is the enforcement and collection of waste revenues. The City has already begun a public relations effort notifying customers that the City will be collecting penalties and interest for late payments. In the intervening period, customers can make their accounts current without penalties.

A key feature of the City's ability to comply with its obligations is to maximize the tonnage that needs to be disposed of at the Susquehanna Resource Management Center (SMRC), or incinerator and ensuring that all of the waste, especially commercial waste, that is generated in the City is attributed to the City's waste stream. Although difficult to fully identify leakage in the system, the City has taken an aggressive approach with commercial accounts to ensure that all waste generated in the City is taken to the LCSWMA facility and credit given to the City. A total of 146 commercial accounts have been transitioned to date. The remaining 55 private accounts have roll-off dumpster services, which the City currently cannot service with the existing fleet. The City currently operates two front loading garbage trucks which are fully deployed, with another part-time truck. The City currently has two primary and two back-up front loader trucks in its fleet. In September 2018, the City began fulfilling the terms of a 20-year contract to service the Farm Show complex. Dumpsters are serviced with the City's front-loading garbage trucks. Roll-off containers are contracted until the City receives delivery of its new roll-off truck anticipated for deliver by fall of 2019.

Going forward, the City has continued the services of Barton & Loguidice (outside of the services as part of the Act 47 Coordinator's Team) to provide assistance to the City and DPW to improve the efficiency of the services being provided to its citizens and further the progress of the City made under Act 47.

They will assist the City in getting a DEP permit for the yard waste composting site. A dedicated yard waste site will be a significant step to allow the City to correctly manage its leaf and brush waste. The Act 47 Coordinator's Team has helped the City prepare and submit a revised permit application for this operation, working to meet local and state requirements for a modified operation at the currently proposed site (or, if required, to identify and pursue permitting at an alternate site). The Act 47 Coordinator's team also supported City actions to implement site improvements and provide guidance on equipping and staffing the operation.

City staff is continuing to upgrade their body of knowledge about the various DPW services being provided and newer techniques that are available for providing such services. The Act 47 Coordinator's Team has been there for DPW staff to respond to questions and to provide opportunities to learn about new equipment and techniques. One example is review of equipment

and methods for a road milling machine that operates on a rubber tired front loader. The City has now included this equipment into its fleet and performing repaving of alleys and smaller street paving projects where alligator pavement is present. The demonstrated success in 2018 has encouraged the City to add a second unit to its fleet, maybe in 2020. Another example is the employment of brine as a deicing agent, but the City must invest in this equipment which maybe budgeted in 2020. Grant opportunities are also being investigated.

The City has done well in assimilating the commercial waste accounts into its service. Going forward, the City desires to implement roll-off service in 2019 and is currently in progress to acquire a roll-off truck. Roll-off service combined with front loading dumpsters is a big step forward for the City that is logical, especially the use of roll-off dumpsters for use in the City-performed vacant building demolition. DPW staff has demonstrated commitment in providing quality customer service. In addition to purchasing the roll-off equipment in 2019, management tools in the form of route software will greatly aid the City's ability to efficiently provide economical commercial service. DPW staff is getting the message that besides providing good and reliable customer service, the City needs to get paid for the service. On this last item, the City needs legal assistance to recover monies owed on unpaid waste collection bills. While some progress has been made, most of the unpaid bills are from repeat customers who pay a little and then become a delinquent account again.

At the end of June 2017, the City had provided its last rent payment to the owner of the property being used for the DPW facility located on Paxton Street. The Law Department continues discussion with the property owner about City purchase of the property which is anticipated but is still negotiating price. The City is in great need to begin the process of making some additional repairs to the existing structure and to determine the schedule of a new public works facility on the property. A sequenced construction of a replacement structure is possible while maintaining the existing facility. However, the City will need temporary parking storage during the construction period to accomplish this sequenced construction. The City is again investigating the use of the former PennDOT lab site at Cameron and State Streets for additional DPW storage. The Act 47 Coordinator's Team can assist the City in facilitating the planning for a replacement facility. At the beginning of 2019, the City still does not own the DPW structure at 1820 Paxton Street, but has been making improvements to the structure. Additionally, PennDOT has announced their I-83 road widening project which may take 20%, or more of the property.

While the City continues to study and debate its options regarding the City's mainframe computer, specialty public works software is available on the market to help BNS maintain waste and public works services. Of concern to the Act 47 Coordinator's Team is that value added services are being provided without appropriate invoicing of those services. City staff has been making a significant effort to work with other City department staff to get invoices sent to customers. This billing issue is very important with the upcoming roll-off dumpster service since the service is not routine and the industry charges both rent and waste tonnage for the roll-off dumpster.

The City has done well in getting some talented staff to fulfill DPW leadership positions. The value of this new staff is beginning to execute and administer the City identified grant opportunities and better fulfilling its overall missions. The restructuring of facilities and parks in 2019 appears to be a good change. Some gaps in DPW are still apparent as the City competes with other employers for staff and this is especially evident in the fleet management area. The City has taken some notable steps to improve its fleet management capabilities while being restricted to an old car dealership building. Fleet management is now supervised by an individual that has relevant skill sets but is challenged by having multiple mechanic vacancies leaving vehicles unserviced, or being

sent to outside vendors at costs higher than the City cost to service. These continued vacancies prevent the supervisor from performing higher value work that has been previously identified as being required to improve City efficiency.

The value of service being performed by the City can and should be at less cost than a private vendor. The City has demonstrated that it is capable of competing with the costs of private vendors on the sanitation and highway functions of public works. DPW staff have the knowledge and will to expand street and alley paving and pursue brine technology. DPW staff recognize the need for more/ better software for the waste collection and billing. While most business operations are challenged with the allocation of resources, the City has made significant strides in reaching their goals. The challenge going forward is to acquire the additional tools or software to make the public works operations capable of doing more with its resources in the coming years. DPW completed in late 2018 a five-year capital needs estimate that identified clearly the needed resources to complete these many tasks.

Traffic and Engineering

The Traffic and Engineering Division has made progress updating the City's traffic signal infrastructure and the project is 90% complete. Funding for the remaining signals is included in 2019 budget and the project will be completed by the close of 2019.

The City Engineer, Planning and Economic Development staff, and Redevelopment Authority (HRA) continue to work closely with PennDOT on a plan to make major improvements to the Harrisburg Transportation Center (HTC). The Center serves as a key anchor for the Downtown and a Hub for both rail and bus service for the City and region. Following last year's award of \$15 million by PennDOT to fund a number of needed physical improvements, PennDOT has moved forward with design work that will address improvements including new roofs, an energy efficient HVAC system, and improved ADA access. PennDOT, as the project lead, is working with Amtrak to acquire the building. Until the building is acquired, PennDOT's renovation efforts will be modest, focusing on roof replacement. The land survey is still underway on Paxton Creek and the City Redevelopment Authority was awarded \$2 million for land acquisition and bridge demolition to begin the Paxton Creek project.

The Third Street Multimodal project is nearly complete but has had delays and over a million dollars in cost overruns due to Capital Region Water's redesign and weather. The substantial completion date is now set for August 30, 2019, but the contractor is several months behind that schedule. The project is 30% complete and an additional work crew has been assigned to get back on schedule.

The Pennsylvania Department of Transportation (PennDOT) committed to providing \$10 million over a five-year period for street-related infrastructure improvements in the City. This commitment stood in addition to PennDOT's planned repairs and projects on Commonwealth managed roads in Harrisburg. The City has been working primarily on the North Seventh Street portion of this project. They are currently working on the design process for infrastructure improvements in this area with a goal to pave in 2019. However, the paving schedule may be adjusted to accommodate the federal Courthouse development schedule to ensure that new pavement is laid after all additional underground infrastructure work is complete on that project. The Courthouse construction is well underway. Traffic and Engineering staff will evaluate this in conjunction with courthouse project progress. Similarly, the City is also in the process of completed a two-way traffic study for Second Street and submitted it to PENNDOT for review. Paving work will

be coordinated with Commonwealth Gas's and UGI's gas main replacement schedule in 2019 and 2020.

President Trump's budget proposal for FY 18-19 released May 23, 2018 included \$137.2 million for construction of a new 243,000 square foot Federal Courthouse at Sixth and Reily Streets. This followed action by the U.S. General Services Administration (GSA) to award a \$9,194,935 contract to Ennead Architects of New York to provide architectural/engineering services for the Courthouse. The services include revising the former approved design concept and completing the design services for the new courthouse.

To facilitate progress on the project, the City has agreed to take ownership of the conduit banks in exchange for a 25-year easement fee which would cover the cost of maintenance.

The City has made significant progress with the sinkhole mitigation project on South 14th Street in their efforts to address the significant housing and infrastructure issues on this street. FEMA awarded the City \$1.65 million to undertake an initial phase of the project to acquire and demolish approximately 25 homes in the center of the block. The City is on schedule and grant extensions have been provided. The City has developed bid documents for both demolition and asbestos abatement. Those bids are currently under legal review, but the City has targeted to complete demolition in the winter of 2019.

The Traffic and Engineering Bureau is also actively engaged in several capital improvement projects. The City is currently managing a \$300,000 "Assessable Route Project" to install ADA access ramps at intersections along McLeay Street. Construction began in the fourth quarter and the project is about 50% complete. Additional work will take place over the winter. The Herr Street Accessible Route Project notice to proceed was issued in mid-December and construction is scheduled to begin in July 2019.

Lastly, the City completed its Vision Zero Action Plan, this commitment is designed to eliminate traffic fatalities and serious injuries in the City within 10 years. This was a recommendation in both versions of the draft comprehensive plans. Thus far, the City has received strong support from the public and PennDOT. As the City develops their Vision Zero Action Plan through a grassroots effort with neighborhood groups and the community coming together for the common purpose of traffic safety, they expect to not only save lives but to positively impact community goodwill and City livability. The Plan is to be fully implemented by 2028.

Solicitor's Office

The Commonwealth of Pennsylvania, et al, filed a complaint against seven professional firms based on the Harrisburg incinerator project and series of financing transactions. The case is filed in the Commonwealth Court at 368MD2018. The Petitioners are represented by Harris, Wiltshire & Grannis LLP.

The City is also in the midst of defending a lawsuit challenging the commercial trash rates, the exclusive use of the incinerator and the put or pay provision of the Strong Plan. In Spring 2018, the commercial property owner plaintiffs filed a Motion to Amend the matter to a class action suit. The Plaintiff alleges the Court should reduce the rates retroactively and provide past, present and ongoing relief. The City will retain outside counsel to file a Reply in Opposition to the Motion to Amend on various grounds. The litigation is ongoing, and the City intends to vigorously oppose the suit.

The City Solicitor's office has filled two new positions, Senior Deputy Solicitor and Deputy Solicitor. In addition, the City retained outside real estate counsel to assist in a variety of title and transfer issues, both current and historic. The Solicitor's Office also accepted the assignment of a management employee who assists with much needed record keeping system and filing updates.

The collections attorney has been involved in numerous trainings of the varied record keeping systems, including main frame searches, as well as reviewing files and opening negotiations with large sanitation accounts. Notices of intent to commence litigation on select sanitation accounts are being pursued if the accounts cannot be promptly resolved.

The City had received \$10,000 from the first major delinquent waste account. In addition, several other settlements are pending. Neighborhood Services, the Bureau of Financial Management, the Treasurer's Office, and the City Solicitor's Office are working together on an initiative to create automatic electronic collection of sanitation fees as well as other City licenses and fees.

This will represent a significant improvement in customer service and serve as an opportunity to generate consistency in cash flow and limit account delinquency. Once this system is in place and fully communicated to the public, the City will cease the practice of granting waivers on penalties for late payments. This not only represents an improved sanitation and revenue collection process but reflects functional cooperation between City Departments and the Treasurer's Office to address operating challenges. This is a fundamental goal of the Act 47 plan and a positive reflection on the City's progress.

There are several litigation issues that could pose a liability for the City. One involves a civil dispute between landowners and insurance carriers over the 2016 collapse of a wall and parking lot onto a Cameron Street business. There are at least 10 parties involved in this matter and though the City should have no exposure related to the collapse and there are other legal costs involved for the City that are significant.

The Strong Plan modifications provided for the City to again retain experienced public-sector employment labor counsel for its labor relations activities including the negotiation of FOP and AFSCME contracts that expired the end of 2016 and the IAFF contract that expires the end of 2017. The City engaged John Dean of Elliott Greenleaf to serve as outside labor counsel to assist with these contracts. Elliott Greenleaf attorneys successfully negotiated both the FOP and AFSCME contracts and negotiations with the IAFF have recently concluded. The IAFF voted on December 29, 2017 to not to accept the City's proposal. A second proposal was pursued. The City and IAFF reached an agreement for a successor CBA, because of negotiations. IAFF ratified the terms of this agreement on or about February 8, 2018. The agreed upon terms are integrated into current successor CBA and was approved by City Council on July, 2018.

Intergovernmental Cooperation

While there are specific instances of cooperation between and among the City, various Commonwealth agencies, Dauphin County, the Harrisburg School District and other neighboring municipalities as discussed below and elsewhere in this report, it remains important for the City to continue to take a proactive role in pursuing intergovernmental cooperation opportunities.

Prior to, and since the City's entrance into the Act 47 program, the City has engaged in collaborative work with a variety of intergovernmental agencies. Examples include the City producing, distributing and collecting real estate taxes on behalf of the School District and

performing a similar function for the shared Business Privilege/Mercantile Tax and the recent cooperation on the establishment of a yard waste facility and LERTA program.

The City and Dauphin County collaborate in the provision of various public safety services. The Harrisburg Police Bureau participates in the Dauphin County Special Weapons and Tactics Team (SWAT) and works closely with the Dauphin County District Attorney's Office in criminal investigations. Since June 2011, the Dauphin County Communication Center has provided 911 and dispatch operations for the City, resulting in a significant savings to the City.

Following a Strong Plan recommendation, the City also became a member of the Capital Region Council of Governments (CRCOG.). CRCOG is a voluntary association of 40-member municipalities from Cumberland, Dauphin, Perry and York Counties, formed to promote intergovernmental communication and cooperation. Among its programs are a joint purchasing program and an auction for surplus property and equipment. The City's participation in the COG has resulted in cost savings for various commodities and services. The COG also provides a forum to discuss common issues in the Harrisburg region. The City also uses the COG's job opening website for recruitment of personnel.

The City is also a member of the Dauphin County Tax Collection Committee which has engaged Keystone Municipal Service to collect the Earned Income Tax for all municipalities and school districts in the County. Beginning in 2016 the City entered into a contract with Keystone Municipal Service for the collection of the Local Services Tax to have a more efficient collection operation for its employment-based taxes.

The City is currently engaged in active discussions with the Harrisburg School District on a joint yard waste facility project that is discussed further under Public Works – Sanitation discussion. It is partnering with PennDOT on a Transit Oriented Development study of the Transportation Center and surrounding area and as a supplement to this project also working with PennDOT and their engineering consultant on a Paxton Creek Evaluation Study to understand the existing flood potential and identify different options to help mitigate flooding within the TOD project area.

The City must continue to work closely and cooperatively with the County and Commonwealth agencies on infrastructure and economic development initiatives. PENNDOT has committed to contribute significant resources to the City for infrastructure repair and development that is critical in fostering the City's economic recovery. The County along with the Harrisburg Regional Chamber and CREDC are important partners in the region's economic development. These efforts, and others, should be aggressively pursued to strengthen the City's recovery and support its sustainable exit from Act 47.

Collective Bargaining

The substantial majority of Harrisburg employees are represented by one of three unions: the Fraternal Order of Police Capital City Lodge No. 12 ("FOP"), the American Federation of State County and Municipal Employees District Council 90, Local 521 ("AFSCME"), and the International Association of Firefighters, Local No. 428 ("IAFF"). Each of the City's three unions voluntarily entered into mid-term negotiations to amend their collective bargaining agreements in connection with the filing of the initial Strong Plan in August 2013. The amendments to the prior collective bargaining agreements for the bargaining units, as well as those initiatives for the non-union City employees, were implemented, and cost reductions resulting from these changes continue to be monitored. Although the formal Amendment documents setting forth the revised contract language were finalized and agreed to by AFSCME and the FOP, an amendment document for the

IAFF was never completed. The City prepared a formal Amendment document setting forth the changes in the Tentative Agreement document – which was formally ratified by both the IAFF and the City and provided it to the IAFF for execution – however, the IAFF never responded to this formal Amendment document. The Coordinator has continued to insure implementation of the negotiated changes and assist as necessary with respect to any issues and grievances that arise relating to those changes or to any of the Plan initiatives.

In the Amended Strong Plan that was passed by City Council in April 2016 and approved by the Commonwealth Court on July 20, 2016, the Coordinator established new compensation allocations for the FOP, AFSCME, and IAFF units that are consistent with significant amendments which were made to Act 47, commonly referred to as the Act 133 Amendments of 2012 (“Act 133 Amendments”). As amended, Act 47 now requires the Coordinator to project revenues and expenditures for the current and next three fiscal years and develop a capped amount for each city bargaining unit to be available for total compensation and benefits for employees in that unit. For that reason, and unlike the predecessor Strong Plan, the new Plan separates the costs related to each of the City’s collective bargaining units included in the overall cost projections in the Plan so that each bargaining unit can have an active role in collectively bargaining for those compensation items that are most important to the employees in each unit.

Elliott Greenleaf represented the City in its negotiations with the FOP and AFSCME throughout the past three fiscal years. While negotiations with the FOP eventually reached an agreement without needing to resort to interest arbitration. That agreement has since been executed and ratified by the FOP membership and City Council has passed a resolution approving its terms.

Given that the latest AFSCME contract was only for a two-year term and expired at the end of 2018. The City and AFSCME settled on agreement after one bargaining session. The City and the union have integrated the new agreement into an updated contract, which City Council approved in 2018.

The CBA with the IAFF expired on December 31, 2017. At the IAFF’s invitation, the Coordinator made a presentation last April to the IAFF’s entire membership, providing an overview of the Act 133 Amendments to Act 47 and the terms of the Amended Strong Plan, and opening a discussion up for any questions that the membership might have. The Coordinator felt that this meeting was positive and set the stage for constructive negotiations for a successor agreement. Elliott Greenleaf represented the City as its labor counsel in connection with negotiations with the IAFF. The City and IAFF reached an agreement for a successor CBA because of negotiations. IAFF ratified the terms of this agreement on or about February 8, 2018. The agreed upon terms are integrated into current successor CBA and was approved by City Council on July 3, 2018.

The Coordinator and the City believe that payments have been made appropriately and will prevail if this grievance proceeds to arbitration. Other grievances previously mentioned in prior reports also remain pending, including an FOP grievance that was filed after the police chief would not allow officers to perform off-duty work at the Great American Outdoor Show. An FOP grievance is also pending on an individual employee suspension issue, and there is a pending request for arbitration from the FOP related to a police officer’s request to return to work or receive injury-on-duty benefits. There are currently three IAFF grievances pending, but the City does not view them as significant at this time and expects to resolve each. The City Solicitor has a meeting with IAFF leadership scheduled in a mutual effort to resolve these grievances. From the Coordinator’s understanding, there is not a significant risk of exposure on any of these pending matters, and the Coordinator will provide further information when it becomes available.

Fire overtime has been a continuing issue for the City since long before the City entered Act 47, as the expenses were constantly exceeding budget. Through prudent personnel management, the City's Fire Chief has successfully been able to continue to contain Fire overtime costs. Positive trends in overtime costs continued in 2015, 2016, 2017, 2018 and to date in 2019. The City has also successfully contained additional premium pay over the course of these years.

Asset Monetization Matters

This section of the report provides an updated summary of progress made with respect to:

- Long-term capital lease of Harrisburg's parking assets from the City and the Harrisburg Parking Authority (HPA) to the Pennsylvania Economic Development Financing Authority (PEDFA),
- The sale of the incinerator from The Harrisburg Authority, now Capital Region Water (CRW) to the Lancaster County Solid Waste Management Authority (LCSWMA),
- Activities related to the "Verizon Bonds," and
- Activities related to the transfer of the water and sewer operation from the City to CRW.

After the December 2013 consummation of the Strong Plan, the City is no longer a guarantor of debt payable on either the Resource Recovery Facility or Parking System. Debt service on these assets is now payable by the Lancaster County Solid Waste Management Authority and the Pennsylvania Economic Development Financing Authority (PEDFA), respectively.

The Strong Plan focused not merely on restructuring City liabilities, but also the elimination of the clear majority of the City's debt and other obligations. The exceptions were the City's General Obligation Bonds, and to a more limited extent, the so-called "Verizon Bonds." The former was restructured as part of the Strong Plan's consummation. As to the latter, over half of the debt service will be paid for by lease payments made by the Commonwealth and expense reductions achieved by management. The remaining obligation of the City was restructured as part of the Settlement Agreement on the Verizon bonds.

Harrisburg Parking

The parking monetization was the cornerstone of the City's recovery plan. The choice faced by the Office of the Receiver was whether to sell the system to a private equity firm or hedge fund or put in place a monetization structure that maintained ownership of the assets for Harrisburg, and aligned the incentives of the parties, so that the better the system performed, the more the City would benefit. The latter approach was chosen and therefore it is to the City's benefit that it does everything in its power to improve revenues and support the parking system. This includes recognition that proper maintenance of the parking system is critical to the continuing flow of revenue for the City.

The proceeds of the parking monetization that were received in December 2013 were allocated to the "Acquisition Price" used by the HPA and City as follows:

1. Repay the balance of negotiated settlement with Resource Recovery Facility creditors (\$128 million).
2. Pay debt service on GO Bonds for first time since September 15, 2011 (\$6 million).
3. Repay all the Harrisburg Parking Authority's debt (\$99.8 million).
4. Pay \$36 million to the City of Harrisburg to be used to:
 - a. Reduce payables

- b. Create an OPEB Irrevocable Trust and fund an initial deposit – (The OPEB Board remains to be created by the City; however, the Coordinator has met with the City’s Business Administrator, Marc Woolley, City Solicitor, Neil Grover, and City Finance Director, Bruce Weber to discuss its construct. The goal is to have the OPEB Board selected during 2019.)
- c. Fund deposit to Impact Harrisburg
- d. Fund a budgetary reserve to get through first three months of each year (This has worked well as the City has not needed to draw on a TRAN)
- e. Repay Pennsylvania Investment Bank
- f. Repay agreed upon amounts to equipment lender

Subsequent to Plan consummation, the parking assets are under the auspices of the PEDFA who engaged Capital Region Economic Development Corporation (CREDC) as their agent to oversee the operation and management of the parking operation. (Please see the note above about the PEDFA proposed amendments). PK Harris/Trimont Real Estate Advisors is responsible for managing the parking assets, and Standard Parking Corporation/SP+ is managing day to day operations. PEDFA contracted with CDM Smith in the fall of 2015 to review certain financial elements of the Park Harrisburg System given the failure to satisfy the 125% rate covenant under the bond indenture. PEDFA, in consultation with the bond guarantors, determined that a review of the operational issues, to provide recommendations aimed at improving the system’s operations and financial performance, would be undertaken.

Park Harrisburg Fiscal Year 2019 Operating and Capital Budgets Projections

The projected revenues were 5.0% higher than the same period in 2018. The expenses through March 2019 were approximately equal to the same period in 2018.

The 2019 operating and capital budgets have been delivered to the Credit Enhancers and have been rejected by the Credit Enhancers. An Interim Operating Budget is currently in place. The 2019 interim operating budget will reflect the current rates transient and meter parking while the monthly rate has been increased to \$210 per space per month and the DGS lease rate will increase per the terms of the lease. The 2019 interim budgeted operating expenses will be equal to the budgeted operating expenses increased by Consumer Price Index (CPI). The 2019 interim capital budget will be equal to the amount in the CDM Smith report for 2018, which is \$1,096,043.

For year-to-date through June 2019, the City has been paid \$1,046,249 and HPA has been paid \$595,078. Any unpaid amounts will roll forward and will be paid in future months as funds become available.

For year-to-date through June 2019, no funds have been deposited for Performance Fees. For the same period, no funds have been deposited for PEDFA fees. For year to date June 2019, no funds have been deposited in the Capital Reserve.

Capital & Operational Improvements

Capital Improvement Projects underway in 2019 include concrete repair and generator replacement at Chestnut Street Garage and elevator repair at the Walnut Street Garage.

The project entered an energy saving and has saved \$9,359 YTD through March 2019.

5-7 Free Parking program

Dauphin County, the City of Harrisburg and the Harrisburg Downtown Improvement District (the "DID") agreed to fund a pilot program where the three parties pay Park Harrisburg in an amount equal to \$270,000 in return for free meter parking in the DID area from 5-7pm Monday through Saturday. The \$270,000 amount is the estimated meter revenue which the system collected from the DID area for the 5-7 pm time in 2017. The program commenced on April 1, 2018 and was renewed on March 31, 2020.

ParkMobile

ParkMobile, the parking application provider for the meter system, had approximately 70,000 transactions for the period of January through May 2019.

City of Harrisburg Parking Revenues

Table 1

Group	Account Description	2014	2015	2016	2017	2018	As of 6/30/19
Parking Taxes	MBP PARKING TAXES CURRENT	3,100,722	3,289,446	3,769,704	3,668,788	3,942,440	2,057,349
Parking Taxes	MBP PARKING FEE	16,721	11,573	13,724	12,580	14,774	5,380
Parking Fees	PARKING LICENSE FEE-PRIOR	3,266	2,131	710	4,076	0	0
Parking Fees	PARKING LICENSE FEE-PENAL	3,477	2,007	3,010	3,284	1,459	1,236
Parking Fees	TOWING FEES	28,360	21,665	22,595	20,706	21,144	7,075
Parking Fees	METER BAG RENTAL	62,834	21,504	24,116	49,312	53,848	11,072
Parking Fees	FINE AND COSTS	72,570	49,535	42,244	13,627	28,866	18,002
Parking Fees	BOOTING FEES	14,595	8,850	3,300	2,925	1,575	1,350
Parking Tickets	PARK TICKETS-VIO FINE	475,248	463,641	447,119	376,923	420,396	247,949
Ground Lease Payment	PRIORITY PARKING DISTR.	900,000	527,900	1,093,623	974,526	1,460,125	595,168
Priority Parking Distribution	PRIORITY PARKING DISTRIBUTION	1,100,000	636,951	1,717,788	1,457,735	2,097,494	1,046,249
Rental Income	HPA RENTAL INCOME	20,800	0	0	0	0	---
HPA Coordinated Pkg	HBG PRK AUTH COORD PKG	0	0	0	0	0	---
	Total Parking Revenue	5,798,593	5,035,203	7,137,933	6,584,482	8,052,120	3,990,830

****Ground lease payments and Priority Parking payments were inflated in 2018 due to the global settlement reached by all parties (creditors, City, County, PEDFA) in resolving discrepancies with the parking bond indenture.**

Additional Incentive Programs

A 15-minute free parking program was initiated last year for several parking areas in the Central Business District (CBD) of Harrisburg previously marked as loading zones. To date, parking revenue from meters located around the free parking spaces have not been less than what was budgeted. The program was expanded in early 2017 to include conversion of 22 additional loading zones in the Harrisburg Central Business District to 15-minute free parking areas.

On April 2018 the Mayor and Dauphin County announced, "Free Parking," within the Central Business District. The cost is to be borne by the City, County, and the Harrisburg Downtown Improvement District.

ParkMobile

ParkMobile was selected by Park Harrisburg to replace Pango as the provider for mobile-payment solutions effective March 1, 2017. ParkMobile is the leading provider of mobile-enabled parking and mobility-related services in North America. The company's mobile payments solution allows parkers to use their mobile phones to pay for parking at all of the on-street spaces managed by Park Harrisburg. Customers can pay with their smartphones using ParkMobile's mobile applications for iPhone, Android, and Windows phones, or by calling the toll-free number on the ParkMobile meter stickers. Park Harrisburg in partnership with the City and ParkMobile has implemented two other promotional programs that can provide a more customer-friendly parking experience. LUV HBG provides 4 hours of free metered parking on Saturdays and provides \$1/hour meter rates from 5:00 to 7:00 p.m. in the central business district. Park Harrisburg and ParkMobile are working with local businesses on other promotional programs utilizing this application.

The ParkMobile application compares quite favorably to the PANGO transactions. Public response to ParkMobile to date has been favorable.

ParkMobile had approximately 120,000 transactions for the period of January through December 2018.

Accruals

The Trustee has provided an opinion on language in the bond indenture related to the waterfall payments and stated that the language related to accruals is ambiguous. PK Harris, the Asset Manager, engaged CDM Smith to update the capital study in order to factor in capital requirements for the system as part of a term sheet. Subsequent to the completion of the updated capital study, AGM and Dauphin County, in their role as credit enhancers and creditors, prepared a proposed term sheet for discussion. Several positive meetings were held between the creditors and the City to discuss the term sheet. It is the Coordinator's belief that a mutually acceptable resolution that balances the needs of the parking system and the City can be reached by the parties.

Capital and Operational Improvements

Capital Improvement projects completed fourth quarter 2018 include:

1. Concrete repairs and generator replacement at the Locust, Market Square and Chestnut garages. New roof for the Chestnut Street Garage.
2. Repaving of the 7th Street Lot and sealcoating of the 10th Street Lot and Mulberry Street Lots. As a result of additional research on cost saving measures by the Operator, SP+, the final cost of repaving the 7th Street lot was \$300,000 below estimates in the Capital Study.
3. A new 10-year Capital Study has been completed and will be utilized for identification of capital improvements by year for the future.

Parking Advisory Committee

A Parking Advisory committee chaired by PK Harris/Trimont Real Estate Advisors, the Asset Manager, and comprised of representatives from CREDC (as PEDFA's representative); SP+, the Operator; HPA; the Mayor; City Council; Department of General Services (DGS); AGM; and the County was established under provisions of the Asset Transfer Agreement and continues to meet periodically to keep stakeholders informed on the parking system's operation. Although it has no decision-making authority, the Advisory Committee serves as a forum for communication and interaction among the parties with interests in the operation of the parking system, and as a vehicle for customer and public input with respect to the operation of the parking system.

Resource Recovery Facility

Results for 2014 – 2019

The Lancaster County Solid Waste Management Authority (LCSWMA) has operated the resource recovery facility since December 2013. Tonnage from the City, delivered to the Susquehanna Resource Management Complex (SRMC), exceeded the City's minimum required 35,000 tons in 2014, again in 2015 when the City disposed of 36,636 tons (105%), and again in 2016 and 2017 when the City disposed of 35,953 tons (103%). As of the end of June 2019, year to date, tonnage from the City disposed of at the Susquehanna Resource Management Complex (SRMC) was 30,086 tons. It is running slightly above last year at this point but is on target to again meet or exceed the 35,000-ton minimum.

Tipping fees were reduced in 2014 and have remained the same since that time. The more the City diverts from the waste stream through recycling, the less it must pay for disposal costs. The plan to avoid using general fund monies to pay for any costs resulting from the put or pay provisions being activated included the combination of increasing recycling which will result in payments for recyclable materials, savings from reducing disposal charges (freeing up additional disposal fees) and reducing "leakage" from the system.

The City also receives an annual Host Fee from SRMC. Through June 2019, the City had received \$77,357 in Host Fees.

The "Verizon Bond Matter"

The resolution of the Verizon Bond matter has resulted in significant positive benefits to the City. The resolution has been discussed thoroughly in prior reports. The benefits, though, are continuing to have a positive impact on the City. The lease between Harristown Development Corporation (HDC) and the Department of General Services (DGS) of what is now known as the Commonwealth Tower has resulted in approximately 900 people moving into the Tower through the first quarter of 2019. This influx of employees in the central business district has increased Local Service Tax revenues by approximately \$150,000 per year and also spurred increased economic activity throughout the Strawberry Square and Market Street areas.

Current Status of Commonwealth (formerly Verizon) Tower Project

The Commonwealth renamed the Tower, the Commonwealth Tower, and by mid-2016 DGS had completed the build-out and all Human Services employees had been transferred to the Tower. All told, approximately 900 new Commonwealth employees now work in the Commonwealth Tower. By all accounts, the project is one of the biggest improvement projects that has been undertaken in downtown Harrisburg and has spawned considerable additional activity in the Strawberry Square complex. This project has also resulted in considerable savings to both the City and the Commonwealth (the former in regard to reduced total debt service obligations and the latter in regard to reduced energy costs under its lease).

Additional Improvements to Solution to the Verizon Bonds/Building Problem

A negotiated settlement relating to the real property assessment of the parcel is expected to yield a significant, beneficial economic impact for the City. As built into the transaction's legal structure, operating expense savings inure to the benefit the landlord (Redevelopment Authority of the City of Harrisburg - the "RDA") and to the manager of the buildings (Harristown Development Corp.). To the extent additional cash flow - or conditional rent - is directed to the RDA, there is a dollar for dollar reduction in the obligations of the City under its Guaranty of the RDA's Federally Taxable Guaranteed Revenue Bonds, Series A of 1998.

The Stipulation and Joint Motion document and Amended Order of Court executed in July and August 2017, respectively, state that the assessment of the parcel changed, effective January 1, 2016. The first conditional rent that would include any tax savings would be paid in April 2018 for the calendar year ending December 31, 2017 (because calendar year 2016 is already closed). Although not yet final (and subject to the taxing bodies' further review), calculations provided to the Coordinator of the refunds/credits due from the County, City and School District for calendar years 2016 and 2017, approximate \$517,000. This is assuming no other offsetting items are in the conditional rent calculation and assuming the taxing bodies issue the checks in 2017, and only after recovery by HDC of \$51,000 in unreimbursed losses per the 2016 conditional rent calculation provided by HDC. HDC is awaiting confirmation from the City and School District regarding their calculations of the amounts of refunds/credits due and no actual refunds/credits have yet been issued.

In the original structure, HDC agreed to assume certain operational risks and subordinate certain payments to the Trustee on the 1998 Bonds. They did so fully intending to bring this tax appeal, reduce energy costs and reduce as many expenses relating to the project as possible. Under the applicable documents, if there are "excess funds" (gross rent less operating expenses and fixed rent) the first \$150,000 goes to HRA as conditional rent and the balance is split 50/50 between HRA and the HDC.

HDC's estimate of the amount of conditional rent that they expect to be paid to the RDA beginning in April of 2019 is \$282,000 per year through 2025. This is comprised of the first \$150,000 plus 50% of the remaining excess funds.

Harristown Development Corporation Activities

Harristown Development Corporation (HDC) continues to actively pursue additional development opportunities in Strawberry Square and the surrounding neighborhood. Strawberry Square itself is a great redevelopment story based on the 17-year Commonwealth lease for the Commonwealth Tower. Building on the past years' successes, which included a new Hallmark store, expansions of apparel retailer, Amma Jo, and the Capital Area School for Arts (CASA), several additional projects have moved forward.

Rite Aid opened its new store in Strawberry Square. This is the largest retail lease HDC has experienced in its 40-year history. The 14,000 square foot store is double the size of its previous location on Market Street and is considered one of Rite Aid's Flagship stores. It offers an extensive amount of new products and services and has a special partnership with The Hershey Company with a "Chocolate World" style display and gift area. In the month since its opening, sales have been brisk and have exceeded Rite Aid's expectations.

Fresa Bistro, a new 50 seat sit-down restaurant opened and is doing extremely well. It offers a menu of freshly made items, including sandwiches, paninis, salads, wraps and soups. HDC has also signed a lease for a new fast casual Asian Fusion restaurant known as "Freshido." The 2,500-square foot restaurant is located at the corner of 3rd and Market Streets and has seating for approximately 60. The opening of Freshido provides yet another dining option in the downtown.

Best Friends Day Care business has grown steadily with the influx of new state office employees and they have recently signed a lease for an additional 1,000 square feet.

HDC is also hosting a monthly Pop-Up Happy Hour in Strawberry Square that creates additional foot traffic in the Strawberry Square complex and is a plus for retail establishments.

Public Financial Management, a major downtown employer relocated its 150 employees to the M&T Bank building taking about 63,000 sq. ft. which is the available office space remaining in this building. The move represents PFM's long-term commitment to the City as one of the leading businesses in the region.

Additions to Strawberry Square complex this year include energy savings results:

- New lease signed for 11,000 s.f. inside SSQUARE late last year which will be SkarlatosZonarich LLC—law firm bringing 35 new employees to SSQUARE the law firm took occupancy on February 15, 2019 following major renovations to the space (\$1 Million of improvements.) Harristown will be purchasing 17 S. Market Square (currently owned by Skarlatos) and redeveloping that building along with the 21 S. 2nd Street site (vacant lot) into a \$10 Million mixed used project to be completed by 2020.
- Completion of New Public Elevators in SQUARE
- Energy efficiency results continue to be strong and in line with prior years since the major 16 Million capital improvements made in 2015/16.
- The final Food Court is moving the Capital City Hurry Curry sponsored and owned by Passage to India in Harrisburg.

Recent residential activity this year:

- “Bogg on Cranberry” Street opened as new redevelopment of former office building at 221 N. 2nd Street—this is a 12-unit upscale apartment complex on the edge of Restaurant Row—it opened last week with 8 of 12 units already leased.
- All of Harristown’s entire other 52 units are fully leased
- Harristown and its partners also have plans to produce a 70-unit apartment project converting two office buildings on Pine Street (116 and 124 Pine) converting over 80,000 s.f. of office into apartments. This project will commence in Jan. 2019 and be delivered to the market in fall of 2019. Estimated investment is \$12.4 million dollars.
- The overall vacancy rate for market rate apartments in the City is less than 2 percent according to a July 2018 market assessment by Real Property Research Group sponsored by Harristown, HBG City, and Harrisburg Housing Authority.
- The Fox Hotel Project is underway for 8 market rate apartments for about \$1.2 million dollars at 236 South Second Street.
- Harristown has also added a new lease at 221 North 2nd Street with Tiki T’s Donuts and more and new tasting room at 13 S 3rd Street called Sip@SoMa.

Other Activity:

Residential development also is continuing in both Strawberry Square and the surrounding Third Street neighborhood. Demand for residential housing in downtown Harrisburg is strong as evidenced by a study commissioned by Harristown Enterprises, Inc. The “residential opportunity assessment” report was completed by the national consulting firm, Real Property Research Group (RPRG) and concluded that downtown Harrisburg has great potential to absorb as many as 300 new market rate apartments over the next three years — a very encouraging sign for the City’s future. HDC’s focus is to create an environment where you can walk to almost everything you need.”

HDC completed renovations and placed into the market 51 high-end apartments in three complexes: The Flats at Strawberry Square (22 units); F@TT (Fifteen at 22 S. Third) (15 units) and South of Market (SoMa) (14 units). All of these units are occupied and there is a waiting list for openings. HDC is currently constructing two additional units at the Flats and has purchased three additional row buildings on South Third Street that it is renovating into six apartment units. HDC is also looking for opportunities to convert older class B and C office buildings into apartments given the demand for housing.

The Downtown Improvement District and Harrisburg Property Services recently partnered to open a new safety and security sub-station in the SoMa district. They will work closely with the City’s police department and provide safety and security service to residents and patrons of businesses in this neighborhood.

Two other developers, WCI Partners, LP and the Vartan Group have been partners in the development of residential properties in the City. WCI recently developed the Union Street Lofts (33 units), the Locust Street Apartments (14 units) and Walnut Court Apartments (21 units). Both Locust Street and Walnut Court projects were leased in 6-8 weeks. WCI is bringing on an additional 8 units at 916, 918, and 920 North Third St., adjacent to the Union Street Lofts.

On the educational and technology front, the Blackberry Technology Center opened in the SoMa neighborhood. The project involved the redevelopment of a blighted former hardware store that had been vacant for over 30 years into a three story, 4,500 sq./ft. building that now houses three technology-based companies that employ approximately 30 individuals. All three companies are

a product of Harrisburg University's (HU) technology accelerator. HU has been a key player in the development of a burgeoning technology industry in the City as evidenced by a number of technology initiatives. Adjacent to SS, HU has recently completed the build-out of its current building and is pursuing additional space in the downtown area. The technology sector has grown nicely with over 20 firms located in and around downtown employing over 800 individuals. Many of these individuals desire housing in the downtown and contribute to the economic growth evidenced in downtown.

Temple University is also part of the educational corridor with its location in Strawberry Square and has also experienced strong growth in both undergraduate and graduate programs. The Capital Area School for the Arts in Strawberry Square is entering its fifth year as a charter school. It now boasts over 200 students and is expected to renew its charter in 2018.

Strawberry Square Energy Efficiency Upgrade

The Energy Upgrade in Strawberry Square was a separate project thru DGS and HDC that was coordinated with the build-out in PHASE 1 and 2 and is now complete. HDC entered into the performance agreement phase of the contract where the guarantee of savings by Siemens should be sufficient to pay the debt service on the loans. Siemens, as part of their performance agreement, maintains very tight oversight of the building's operation during the ten-year period.

Senator's Stadium Bonds

The park permit/lease with the Harrisburg Senators for the City Island stadium remains an issue as the City has had to make up the difference in debt service from what the permit revenue provides. This amounted to between \$180,000 and \$200,000 annually and has continued to be a growing obligation. The goal of the Receiver, and now Coordinator, was for the City to enter into a new permit/lease that insured adequate revenues paid from operations of the Stadium to fulfill the debt service obligations on the stadium bonds without further burdening City taxpayers. The City and Coordinator met on several occasions to discuss options and staffing for reaching out to the parties involved. The City has now assumed responsibility for the "Senators' Stadium" financing matter, though the Coordinator's team continues to be available to assist should the City desire.

The Mayor has met with the Senators new owner, a local businessman, multiple times and continues to pursue additional uses for the stadium that would generate additional revenue for the City. Initiatives that increase cash flow to support the Stadium's expenses would inure to the benefit of the City and are recognized by the Coordinator as positive steps by the City.

The Coordinator has recommended in the adopted Plan modifications that so long as the City is making payments under its guaranty of these bonds, all advances made are memorialized in a manner that enables the City to maximize its ability to be reimbursed by the team ownership out of excess revenues, if and when they become available.

Finally, both installments of settlement proceeds from the *In Re Derivatives* class action law suit have been paid to the Harrisburg Redevelopment Authority and should be used to defray some of the debt service expenses of this bond issue and the Verizon Bond issue. The Coordinator has stressed the importance of applying the proceeds of the settlement assets award to the respective obligations.

Water Sewer and Storm Water Operation - Transfer of Assets

When the Receiver's Team looked at the City's assets and assessed options, three different strategies for three different assets were pursued. The incinerator was sold, the parking system was "monetized," and water and sewer (wastewater and stormwater) operations were transferred to The Harrisburg Authority, now Capital Region Water ("CRW"), which was converted into an operating authority (from a financing authority). Under this structure, water and sewer revenues would be insulated and separated from the City's General Fund; and the infrastructure would be improved through expert and focused management and by eventually reinstating an investment grade credit rating.

The transfer consolidated the ownership, administrative, operational and financial responsibilities for the drinking water, wastewater and stormwater operations to CRW. All City employees from the Bureaus of Water, Sewerage, and Operations & Revenue became employees of CRW. This transfer and consolidation was supported by the suburban communities served by the water systems, as well as regulators, and has been well-received by the citizens of Harrisburg. The organization is managed by a five-member, City-appointed Board of Directors with an administration comprised of a Chief Executive Officer, Chief Financial Officer, and Directors of Engineering, Operations and Administration. It has grown from approximately 80 staff to over 115 since late 2013, vastly improving the quality of service being provided to the City's water and sewer customers.

Strategic Planning

Capital Region Water's Strategic Plan was approved and adopted by its Board of Directors at its October 26, 2018 Board meeting.

The Strategic Plan identifies the following guiding principles that will lead the organization's decision-making process in the coming years:

Vision: To be a leading, innovative and efficient water utility focused on serving our community.

Values: Capital Region Water has a shared commitment to sustainability and to doing the right thing for public health and the environment, customers and coworkers.

Mission: Capital Region Water is a dedicated team of professionals devoted to customer satisfaction and stewardship of our community's water systems from raindrop to river.

Goals: (1) Efficient Use of Resources, (2) Public Health & the Environment, (3) Customers & Stakeholders, (4) Workforce, and (5) Infrastructure Stability.

All departments of CRW are using the Strategic Plan as a guide toward project prioritization. A system of program tracking, and reporting is being developed. More specific updates will be provided in future reports.

Wastewater and Stormwater Compliance – Partial Consent Decree

The US Department of Justice and the US Environmental Protection Agency (“EPA”), along with the Pennsylvania Department of Environmental Protection (“DEP”), viewed the transfer favorably due to the capacity and expertise at CRW that would ensure the system's compliance with the Clean Water Act and Chesapeake Bay requirements.

Due to the authority's ability to access capital and work closely with the regulatory agencies, the conversion of CRW into an operating authority resulted in millions of dollars in savings to the City and rate payers through fine and penalty avoidance and lower cost of debt associated with environmental compliance orders including improvements to the Advanced Wastewater Treatment Facility (“AWTF”) and significant wet weather pollution initiatives.

The City faced millions of dollars in fines and penalties from the Department of Justice (representing the EPA) and from DEP, due to failure to treat sewage properly and comply with applicable effluent treatment and combined sewer overflow standards. With the support of the Commonwealth, Capital Region Water secured a \$24 million low interest loan from PENNVEST for construction of the AWTF upgrades. With this low interest loan commitment, CRW was able to arrange for a private placement for the balance of the \$50 million AWTF project. Construction on the project was completed as of December 2016 (pending final documentation) and when final costs are tabulated is projected to come in under budget.

CRW has complied with all milestones of the Partial Consent Decree entered into by CRW, the City, the State Department of Environmental Protection, the US Environmental Protection Agency, and the US Department of Justice. The potential fines and penalties that would have been imposed on the City appear to have been avoided.

City Beautiful H₂O

“City Beautiful H₂O” is a community-based campaign to improve the health of local waterways and green the City while meeting stormwater and combined sewer system compliance issues. This campaign includes a Green Stormwater Infrastructure plan for CRW's stormwater service area, a partnership with Lower Paxton and Susquehanna Townships to complete a watershed-wide compliance strategy to meet Paxton Creek water quality standards, and a robust community education and engagement process. These plans will be incorporated into CRW's Wet Weather

CRW held a series of “Community Greening Parties” throughout the City to provide education and receive resident feedback on the development of the Green Stormwater Infrastructure Plan. The Green Stormwater Infrastructure Plan was presented to the CRW Board of Directors meeting and adopted by the Board. The project team has taken the feedback received to prepare several conceptual designs including creating a “green block” between the Camp Curtain YMCA and Camp Curtain Memorial-Mitchell United Methodist Church on North 6th Street. The Green Stormwater Infrastructure Plan was presented to the CRW Board of Directors and adopted by the Board at its January 25, 2017 meeting. CRW and its consultants are also working with the City's Parks and Recreation Department on the development of a master plan for the City's Reservoir Park and the incorporation of green elements into five city parks, three of which will receive pervious basketball courts.

Harrisburg's municipal separate storm sewer system (MS4) is permitted by the Pennsylvania Department of Environmental Protection. The system is operated under a permit issued to the City

of Harrisburg. This permit could not be transferred to CRW as part of the transition in 2013 because the permit had expired. CRW applied for a permit in October 2014 and has provided all information requested by DEP. CRW continues to operate the system under the City's permit through a cooperative agreement.

Close coordination and cooperation with the City it is imperative to being able to meet the requirements of the MS4 permit and our NPDES permit for Combined Sewer Overflows. CRW and its consultants continue to coordinate and facilitate multiple meetings with representatives from the City's Codes, Engineering, Planning, Parks and Recreation, and Fire Departments to discuss the best way to jointly meet the requirements of the permits and City Ordinances. CRW is currently drafting Consolidated Rules and Regulations for its Drinking Water, Wastewater, and Stormwater systems, and will be providing requests/recommendations to the City for modification to City ordinances to ensure consistency between the two.

Project Funding

CRW has been successful in preventing large costs of borrowing by developing successful financial strategies. CRW has completed five successful borrowings since 2013 and has recently completed an additional borrowing in the third quarter of 2018.

Due to many factors, including purchase of the water system from the City, water system debt service grew to 60% of operating expenses. In 2014, certain short-term finance deals were scheduled to begin collecting accelerated principal and interest payments. Because of the transition, CRW was able to refund these amounts resulting in a present worth savings of over \$2-million.

CRW with two years of financial records and operating history, CRW was able to restore its Water bond rating (to A+ from Standard and Poor) and refinance over \$52 million in water bonds, resulting in a present worth savings of approximately \$9 million.

The rating agency report had several notable remarks including:

"Based on our Operational Management Assessment (OMA), we view Capital Region Water to be a '3' on a scale of 1-6, with '1' being the strongest. This indicates, in our view, that operational and organizational goals are generally well-aligned, even if some challenges exist. The OMA of "good" includes a secure long-term water supply by way of a CRW-owned-and-operated dam and reservoir on the Susquehanna River that, combined with existing treatment facilities, provides the system with more than twice its peak day demand requirements."

"The water system's financial risk profile is an area of strength, with only minimal qualifications. The current management team has been very aggressive in ensuring that asset management and preventive maintenance are the focus of the capital improvement program. Therefore, the current five-year capital improvement plan (CIP) through 2020 has identified about \$23.7 million in capital commitments, a number that has been verified by an external consulting engineer that provides annual updates to the general system condition and the financial forecast."

Impact Harrisburg Board's desire for collaborative projects between the City and CRW viewed this project positively. After learning of the City's plans for street restoration in areas with underground infrastructure ("Multi-Modal Transportation Projects") and the importance for their

receiving funding for that work, CRW laid aside plans to apply for funding to offset project costs included in the five-year Capital Improvement Plan, and submitted an application requesting funding for water and sewer infrastructure to align with the City's Multimodal Transportation Projects.

CRW was notified on July 22, 2016 that Impact Harrisburg had approved a grant in the amount of \$2,743,645.25 to CRW for work associated with the City's Multimodal Project. This funding would offset up to \$8 million in CRW costs for condition assessments, design, bidding, and construction of rehabilitation of drinking water, wastewater and stormwater infrastructure. The project also includes the incorporation of Green Stormwater Infrastructure as practical in accordance with CRW's City Beautiful H2O wet weather and community greening plan. CRW is working to complete work in coordination with the City. Representatives of both bodies met with the IH Board on the City's projects that include: 3rd Street Resurfacing Project; 2nd, 7th and Division Street Project; Berryhill Pedestrian Improvements Project; and North 17th Street Reconstruction Project.

During the fourth quarter of 2018, CRW actively coordinated sewer infrastructure repair work and stormwater collection and management, both green infrastructure and conventional (catch basin) as part of the City's 3rd St improvement project. The timeline is controlled by the City, as CRW's work is supplementary to the primary City work.

Relationship with City

The City and CRW entered into a Shared Services Agreement to facilitate the transition of service from the City to CRW and to provide for the effective coordination of services between the parties. The Coordinator continues to encourage the City and CRW to work cooperatively on a number of fronts pursuant to the Shared Services Agreement; however, areas for mutual service cooperation may disappear entirely unless current disputes are resolved, and additional service agreements are negotiated.

CRW met with representatives from the City to discuss the remaining outstanding issues related to the transfer of operations and the Shared Services reconciliation. It is believed that there is agreement on the majority of the items in question. One of the remaining areas to be reconciled is the Street Sweeping portion of the Shared Services agreement. The City provided the Street Sweeping expense summary and CRW is working with City personnel to resolve any remaining issues with the street sweeping charges and was to effectuate a resolution prior to December 31, 2017. CRW conducted street sweeping throughout fiscal year 2018 and it plan to continue the street sweeping throughout Fiscal Year. 2019.

At the request of the City, CRW prepared a new Shared Services Schedule wherein CRW would complete water and sewer service disconnects on City-demolished properties at the City's expense. CRW has completed work on a dozen of these properties and is waiting for the City to approve the proposed schedule or offer any amendments to the agreement.

One project that CRW is providing service to the City for is related to sanitary sewer overflows at the Harrisburg Transportation Center (HTC). The HTC has experienced sanitary sewer overflows into its lower areas for quite some time, though until recently nothing had been done to remedy the situation. Following several months of investigative work by CRW, their staff met with Harrisburg Redevelopment Authority to review findings from site analysis and hydraulic modeling of the area.

CRW is proceeding on the modeling and planning schedule of our Consent Decree with USEPA, PADEP and USDOJ. The analysis was to be largely completed before the end of 2017 with the final plan submission due on August 2018. HTC is in the middle of three sewer sheds, and long-term plans will likely consolidate two or all of those sewer sheds into a single shed. HTC will also likely separate stormwater from the sanitary sewer system in part or all of the area and evaluate the potential for attenuation of stormwater with green infrastructure. These changes will require substantial investment and infrastructure relocation complicated by the obstacle created by the railroad tracks. The schedule for implementation of such improvements may well be more than ten years out, and the improvements themselves would not address the building back-up issues as they are created by a site impact (roof drainage) and not combined sewer interceptor or creek backwater. CRW will continue to partner with HRA and PENNDOT on the best collaborative solutions for HTC.

Cooperation between the City and CRW has improved through the regular meetings discussed above and through improved communication of issues between parties. A large part of this improvement is the result of revised channels of communication that allow better management of tasks. There are numerous areas where CRW and the City can collaborate for the benefit of all including comprehensive and green infrastructure planning (including parks and playgrounds), coordination of roadway and utility capital improvement plans, increasing code enforcement, and issues related to the sinkhole and utility line collapse problems. As Coordinator, I continue to encourage such collaboration as it benefits the City's recovery process.

Forensic Claims

To date many parties have been impacted by the Strong Plan and participated in the resolution of the City's debt related issues. This includes City residents who are faced with higher taxes, City employees who suffered wage freezes and made other concessions; creditors of the City and Authority, including AGM, Dauphin County, and AMBAC; and other creditors who were involved in the renovations to the Resource Recovery Facility and the monetization of City assets. Parties that have not participated to date in the City's recovery are the various professionals who were involved in the financing transactions related to the Resource Recovery Facility. Pursuant to the provisions of the Strong Plan, the Receiver and now the Coordinator have continued to actively pursue the forensic claims.

On May 21, 2018, the Commonwealth of Pennsylvania on behalf of the City of Harrisburg has filed the Incinerator Lawsuit Complaint against seven firms that provided professional guidance and advice to the City of Harrisburg on the Incinerator Project for engineering and financing. The law firm of Harris, Wiltshire & Grannis, LLP are representing the Commonwealth.

Concurrently, a separate claim related to the Harrisburg Parking Authority (HPA) and Harrisburg University has also been pursued. This claim relates to the payment of \$3.6 million that was to be made at plan consummation in order to obtain free and clear title to the Harrisburg Parking Authority facilities at Harrisburg University. Under an agreement with HPA this claim was assigned to the City through the Office of the Coordinator. Counsel selected by AGM and Dauphin County determined to opt out of representation of the Coordinator in the complaint originally filed by that counsel in the Dauphin County Court of Common Pleas. As a result, the Coordinator selected Harris, Wiltshire & Grannis to represent him in this matter.

Summary

As I author the second quarterly update of 2019, I want to express my appreciation for the leadership exhibited by the City's Elected Officials. As the Coordinator, for the past two years, I have overseen the Harrisburg Strong Plan and its' related activity. This has given me a chance to understand and become quite familiar with the City's Operational needs. The City's Elected and Appointed Officials have worked with me very closely over this past year as we progressed through the Final Act 47 Exit Plan process.

The Final Act 47 Exit Plan provided direction on a number of issues which include fiscal projections for 2018-2021. The Final Exit Plan was submitted to the Mayor and City Council on August 8, 2018 after a period of written and oral public comment. The Act 47 Exit plan was not adopted by City Council because it was effectively annulled by House Bill 2557, which became Act 124. On October 24, 2018, the Act was signed into law and established the Intergovernmental Cooperation Authority (ICA) for the City of Harrisburg. Under the new law, the Coordinator and Strong Plan shall remain in place until the ICA Executive Board and Executive Director are appointed, after which the ICA shall execute an intergovernmental cooperation agreement with the City. Pursuant to section 706(1) of Act 124, the Strong Plan shall continue until the agreement has been executed by the ICA and the City. Under section 706(2), the City's Act 47 distressed status shall automatically terminate once the agreement has been executed. The initial five-year financial forecast and preliminary report was submitted and accept by the Intergovernmental Cooperation Authority Board on May 30, 2019. The next step is for the full ICA agreement to be adopted by the ICA Board and the Harrisburg City Council. Once this is in place, Commonwealth Court will have to approve the agreement.

The enactment of the Strong Plan modifications, when it was adopted in September of 2013, was a critical next step in the City's recovery and its move towards a path of sustainability and a Rescission from Act 47. The modifications recognize the current financial position of the City and provide a fiscal roadmap for City officials to advance their recovery until the ICA enters into an intergovernmental cooperation agreement with the City.

Although challenges remain, the City has made significant progress on many fronts. Through the second quarter of 2019, the City's operating position is healthy and its cash position strong. The second quarter of 2019 also saw additional revenue from the Local Services tax along with significant EIT revenues. The General Fund shows a cash balance of \$29.7 million dollar and the City's Neighborhood Services Fund shows a cash balance of \$6.4 million dollars. The City's fiscal health continues to gain strength and stability. The City's cash position is a very positive sign and negated the need for a Tax and Revenue Anticipation Note (TRAN) for fiscal year 2019.

The City has taken a number of steps to restore its fiscal credibility in the financial marketplace including keeping their audits up-to-date, securing compliance with SEC disclosure requirements, making timely debt service payments, and bringing all payables into a current status, The City made the bond payment in March 2019 and will make another bond payment in October 2019, so it will not need to rely on AMBAC to make its bond payments for the City. The current discussions related to possible repayment of the advances made by AMBAC also bodes well for the City's fiscal credibility. The City recently hired Marathon Capital, as their Financial Advisors to assist with the negotiations with AMBAC. It is imperative that the Mayor, the Financial Advisors, and AMBAC continue to keep the Coordinator apprised of their progress regarding these negotiations, as it was the Harrisburg Receiver who negotiated the first two agreements with AMBAC on behalf of the City. The City is eagerly approaching the time when it can fully re-enter the bond marketplace to assist in financing much needed capital infrastructure for the future.

Restructuring City operations has played a key role in the City's positive current fiscal position. Ensuring long-term sustainability remains a challenge and requires the revitalization of the City's tax base to generate sufficient revenues to meet service needs of City residents. Progress on this front is typically slower, though we are seeing many positive signs. With full occupancy of the Commonwealth Tower by over 1,000 Pennsylvania Department of Human Services employees, the City is seeing a number of positive economic benefits in Strawberry Square and surrounding area including new businesses and residences resulting in increased tax and parking revenues. Harristown Development Corporation (HDC) has done a great job in promoting and improving Strawberry Square into a vital and central component of the City's economic recovery.

The Commonwealth Tower project, along with the Transit Oriented Development (TOD) study of the Transportation Center area, can serve as further stimulus for further economic activity in the downtown. The City is also experiencing growth in the technology sector industry that is supported by Harrisburg University and other educational institutions in and around the City. Likewise, the continued advance of plans and funding for the new Federal Courthouse in Midtown will spur further economic activity in that area. The GSA broke ground for the courthouse project on June 18, 2018 and began preliminary engineering and utility construction in January 2019.

Recent, DCED's Redevelopment Assistance Capital Program (RACP) grant for revitalization efforts in both Midtown and Allison Hill will further incentivize economic activity, all of which serves to strengthen the City's tax base and economic development. It is important that the City continue to build on these successes and partner with governmental and community stakeholders to further advance revitalization efforts.

I, as the Coordinator, and my team will continue to work with Mayor Papenfuse and his Administration, as well as City Council and other City Elected and Appointed Officials to assist the City until the Rescission from Act 47, Municipalities Financial Recovery Program. Regular interaction with the City Administration on issues involving finance, budget, tax collection, IT issues, planning, sanitation, public safety, parking and human resources are an important element to the City's recovery. The Coordinator and team has worked with City Officials to effectively manage the adopted 2019 budget, including its capital improvement programming component, increase the City's management capacity, and continue to enact sound financial management policies. City Council Finance Chair, Ben Allatt, recommended for adoption two "best management practices," financial management policies: Fund Balance Policy and Debt Management Policy. These policies were adopted at the City Council Meeting on December 2, 2018.

I will also work to further strengthen public safety, implement additional sanitation system improvements, address City Island matters, to pursue intergovernmental initiatives and work with the Impact Harrisburg Board to implement the approved infrastructure and economic development projects to spur development and improve the quality of life for City residents.

I am pleased to inform the court that I have met with Mayor Papenfuse, Solicitor Neil Grover, Finance Director, Bruce Weber, and the Controller Charles DeBrunner to discuss the transfer of the Other Post-Employment Benefits (OPEB) funds of \$3.3 million from the Harrisburg Recovery Coordinator to the City of Harrisburg in the form of an OPEB Trust.

As the Recovery Coordinator, I want to recognize the significant progress that has occurred since Harrisburg entered the Act 47 Program in 2010. Looking forward, I have an optimistic outlook for the future of Pennsylvania's Capital City and I am proud of its renaissance. It is now a place that individuals want to come to work and live, to serve their community through service on the City's non-profit boards, and to socialize in and to take in a baseball game. Indeed, Harrisburg is a

shining example of how, by working collaboratively, engaging in partnerships, and sharing in both the pain and success, a City can transition from near bankruptcy to a City that is fiscally healthy and has a vibrant economy that will carry it forward into the next decade.

**CITY OF HARRISBURG
CASH FLOW**

**City of Harrisburg
General Fund
2019 Estimated Cash Flow**

Cash Summary

Revenues, Expenditures, Surplus/(Deficit)	Actual 1st Quarter	Estimated 2nd Quarter	Estimated 3rd Quarter	Estimated 4th Quarter	Total
Revenues	22,289,247	13,349,616	17,803,171	12,679,088	66,121,122
Expenditures	17,036,955	15,181,738	17,482,562	20,007,104	69,708,359
Operating Surplus/(Deficit)	5,252,292	-1,832,122	320,608	-7,328,016	-3,587,238
Unrestricted Cash Balance Beginning of Quarter	24,418,749	29,707,622	27,863,644	28,184,252	
Surplus/(Deficit)	5,252,292	-1,832,122	320,608	-7,328,016	
Change in Accounts Payable	0	0	0	0	
Other items affecting Cash	36,580	-11,856	0	0	
Unrestricted Cash Balance End of Quarter	29,707,622	27,863,644	28,184,252	20,856,236	

Note: Balanced Budget included the of \$6,782,736 in Fund Balance.

Accounts Payable

Accounts Payable Beginning of Quarter	-1,122,105	-1,122,105	-1,122,105	-1,122,105
Accounts Payable End of Quarter	-1,122,105	-1,122,105	-1,122,105	-1,122,105
Change in Accounts Payable	0	0	0	0

City of Harrisburg
 General Fund
 2019 Estimated Cash Flow

	Actual Jan	Actual Feb	Actual Mar	Actual Apr	Actual May	Estimated June	Estimated Jul	Estimated Aug	Estimated Sep	Estimated Oct	Estimated Nov	Estimated Dec	Total
Revenues, Expenditures, Surplus/(Deficit)													
Revenues without Transfers	2,205,645	7,889,779	12,193,823	3,738,996	6,472,470	3,138,150	2,401,164	4,561,061	5,570,591	2,569,707	6,104,633	3,464,040	60,310,059
Transfer in from Neighborhood Services Fund	0	0	0	0	0	0	0	0	270,354	0	540,709	0	811,063
Public Safety Allocation	0	0	0	0	0	0	0	0	5,000,000	0	0	0	5,000,000
Total Revenues	2,205,645	7,889,779	12,193,823	3,738,996	6,472,470	3,138,150	2,401,164	4,561,061	10,840,945	2,569,707	6,645,342	3,464,040	66,121,122
Expenditures													
Personnel	3,627,510	2,646,507	2,978,007	3,400,557	3,403,046	3,838,771	3,129,646	2,854,739	3,081,018	7,753,963	3,559,133	3,390,020	43,662,917
Services	442,636	546,425	529,750	700,074	392,692	530,277	353,512	532,076	399,474	727,254	501,993	773,967	6,430,130
Supplies	61,336	124,129	122,956	122,793	149,929	217,358	213,722	179,486	187,890	222,702	249,583	467,726	2,319,610
Other	190,634	802,963	116,498	801,780	513,783	77,299	561,426	2,014,008	249,721	34,580	993,301	1,235,714	7,591,706
Debt Service	0	0	4,847,604	700,000	96,535	236,844	0	65,978	3,659,865	0	32,989	64,180	9,703,996
Total Expenditures	4,322,117	4,120,024	8,594,814	5,725,204	4,555,986	4,900,549	4,258,306	5,646,287	7,577,969	8,738,499	5,336,998	5,931,607	69,708,359
Operating Surplus/(Deficit)	-2,116,473	3,769,755	3,599,010	-1,986,208	1,916,485	-1,762,399	-1,857,142	-1,085,226	3,262,976	-6,168,792	1,308,343	-2,467,567	-3,587,238

City of Harrisburg
2019 Estimated General Fund Revenues

Revenue Group	Actual Jan	Actual Feb	Actual March	Actual April	Actual May	Estimated June	Estimated July	Estimated August	Estimated September	Estimated October	Estimated November	Estimated December	Estimated Total 2019	Budget 2019	Variance
Real Estate Taxes Current	52,480	3,167,243	9,275,223	430,499	885,551	180,686	115,435	149,297	76,869	192,713	87,904	509,103	15,123,002	14,932,501	190,502
Real Estate Taxes Delinquent	57,735	31,381	156,271	540	158	157,111	160,395	268,803	396,933	331,087	156,998	108,886	1,826,300	2,294,794	-468,494
Tax Liens Principal	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Tax Sales	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
EIT	568,389	1,731,088	1,003,095	589,558	1,668,711	904,192	464,679	1,446,253	858,831	586,382	1,428,696	852,515	12,102,388	11,544,297	558,091
EMS/LST	178,630	1,429,224	116,439	137,967	1,418,492	113,827	95,215	1,094,268	139,345	158,300	1,653,177	219,239	6,754,124	6,099,149	654,975
Mercantile Business Privilege	219,892	276,966	487,382	1,025,573	710,366	134,031	130,709	183,802	62,536	172,578	169,651	135,226	3,708,711	3,434,050	274,661
Other Act 511 Taxes	6,115	144,080	68,047	3,245	75,363	156,074	44,811	41,429	57,946	28,346	952,215	62,065	1,639,734	1,584,000	55,734
Capital Fire Protection	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Cdbg Reimb. - Demolition	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
District Justice Fees	1,969	30,171	32,471	42,442	38,610	32,796	39,019	30,437	20,074	41,220	21,974	29,075	360,258	388,000	-27,742
Fed/State(Fed)Pass Thr Gr	0	0	0	0	0	2,928	2,928	0	5,857	2,928	2,928	127,789	145,358	160,000	-14,642
Federal Grants	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Fees/Permits	243,775	106,275	152,898	92,819	153,674	58,590	139,401	203,342	99,655	103,375	205,269	175,657	1,734,732	1,555,251	179,481
Government Grants	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Grants Fund	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Interest	20,027	7,386	37,232	40,883	47,902	9,826	11,512	23,272	16,891	14,323	13,829	12,848	255,932	146,280	109,651
License	0	141,812	0	21,900	135,052	0	0	145,401	2,642	6,547	140,772	0	594,126	598,250	-4,124
Miscellaneous	101,239	106,652	129,374	187,599	256,775	444,918	162,787	118,768	145,353	104,621	132,262	147,406	2,037,754	1,887,126	150,628
Pension System State Aid	0	0	0	0	0	0	0	0	2,885,583	0	0	0	2,885,583	2,885,583	0
Public Safety Fees/Permits	11,903	10,642	21,746	27,712	16,361	21,239	16,031	10,753	15,075	15,033	11,545	12,560	190,601	198,481	-7,880
Public Safety Grants	61,552	9,508	6,688	44,979	8,317	15,513	17,953	8,438	5,040,059	13,754	27,569	33,318	5,287,648	5,243,780	43,868
Public Safety Reimbursements	85,311	137,785	133,758	124,499	139,305	93,543	63,075	95,346	82,675	80,467	49,964	131,627	1,217,356	1,019,502	197,854
Public Works Fees/Permits	0	0	0	0	0	0	0	0	0	0	150,000	100,000	250,000	250,000	0
Reimbursements	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Rental Income	7,363	163	8,563	163	163	214	164	164	164	164	164	223	17,668	2,100	15,568
Recreation Fees	10	0	20	0	15	3,506	5,832	1,318	22	17	18	7	10,764	11,231	-467
Sale Of Assets	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Vehicle Maintenance Charges	20,310	0	0	140,102	0	20,399	33,754	25,936	25,229	2,490	3,998	7,269	279,486	279,300	186
PILOTS	-15,060	0	0	107,444	55,254	122,707	214,617	42,565	24,686	26,927	98,439	-15,439	662,142	676,797	-14,656
Pub Utility Realty Tax	0	0	0	0	0	0	0	0	0	45,000	0	0	45,000	45,000	0
Sewer Maint Charge	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Sewer Maint Liens-Penalty	0	0	0	0	0	39	1	107	4	0	35	0	186	214	-28
Sewer Maint Liens-Princip	1	0	0	21	0	64	13	83	80	80	136	1	481	542	-61
Sewer Utility Fund	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Sanitation Utility Fund	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Neighborhood Services Fund	0	0	0	0	0	0	0	0	270,354	0	540,709	0	811,063	811,063	0
Neighborhood Mitigation Fund	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Landfill/Incin Utility Fd	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Sewerage Utility Fund	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Hbg Water Utility Fund	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Hbg Prk Auth Coord Pkg	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers from Other Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Parking Taxes	407,926	304,939	294,057	333,141	408,489	308,024	349,955	358,172	280,305	351,574	265,157	366,023	4,027,762	3,962,000	65,762
Parking Fees	6,372	2,684	1,696	8,661	5,420	21,578	5,691	4,212	3,751	2,835	3,495	14,146	80,541	98,020	-17,479
Parking Tickets	36,777	37,377	51,023	51,203	42,407	43,591	34,430	45,262	37,274	37,054	36,916	39,286	492,601	425,102	67,499
Ground Lease Payments	48,199	77,741	78,988	118,946	147,244	106,120	106,120	95,893	106,120	91,561	100,822	221,726	1,299,480	1,275,201	24,279
Priority Parking Distribution	84,730	136,662	138,853	209,096	258,841	186,634	186,634	167,741	186,634	160,329	390,700	173,486	2,280,340	2,241,682	38,658
THA Shared Service	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Harrisburg Authority	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Revenues	2,205,645	7,889,779	12,193,823	3,738,996	6,472,470	3,138,150	2,401,164	4,561,061	10,840,945	2,569,707	6,645,342	3,464,040	66,121,122	64,049,297	2,071,825

**City of Harrisburg
General Fund
2019 Estimated Expenditures by Month**

	Actual Jan	Actual Feb	Actual Mar	Actual April	Actual May	Estimated June	Estimated July	Estimated August	Estimated September	Estimated October	Estimated November	Estimated December	Estimated Total 2019	Budget Total 2019	Variance Act - Bud
Office of City Council Personnel	22,167	22,229	22,229	22,229	33,343	30,789	22,753	22,610	22,322	22,178	30,173	26,606	299,628	289,580	10,048
Office of City Council Services	247	1,238	17,234	1,232	200	5,820	5,928	184	6,113	13,233	13,122	24,645	89,196	114,200	-25,004
Office of City Council Supplies	0	0	1,670	608	0	130	260	2,457	1,588	686	539	1,446	9,385	11,000	-1,615
Office of City Council Other	679	0	0	0	0	400	200	200	400	200	600	600	3,279	3,400	-121
Office of City Council	23,093	23,467	41,133	24,068	33,543	37,140	29,141	25,451	30,423	36,296	44,434	53,297	401,488	418,180	-16,692
Office of Mayor Personnel	17,750	17,947	17,947	18,121	26,243	24,524	19,035	19,060	19,060	18,311	24,033	21,542	243,572	235,378	8,194
Office of Mayor Services	2,302	29	1,432	0	102	383	3,319	1,630	3,766	416	1,018	656	15,053	16,380	-1,327
Office of Mayor Supplies	915	564	349	0	56	-4	37	527	1,003	128	277	8,012	11,865	14,187	-2,322
Office of Mayor Other	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Office of Mayor	20,967	18,540	19,728	18,121	26,402	24,902	22,392	21,217	23,829	18,855	25,328	30,210	270,490	265,945	4,545
Office of City Controller Personnel	11,745	11,643	11,658	11,657	17,474	15,707	11,821	11,837	11,820	11,825	15,827	13,760	156,774	153,698	3,076
Office of City Controller Services	40	0	0	0	0	0	0	0	138	0	519	490	1,187	10,500	-9,313
Office of City Controller Supplies	114	111	23	86	375	115	48	2,528	422	452	453	129	4,856	9,200	-4,344
Office of City Controller Other	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Office of City Controller	11,899	11,754	11,681	11,744	17,849	15,822	11,869	14,364	12,379	12,277	16,799	14,380	162,817	173,398	-10,581
Office of City Treasurer Personnel	26,552	26,390	26,910	26,622	39,925	35,476	27,326	27,895	27,206	26,592	36,328	31,687	358,911	347,911	11,000
Office of City Treasurer Services	40	1,750	26,978	3,980	90	-2,792	1,294	3,861	1,342	1,267	1,331	4,271	43,413	61,900	-18,487
Office of City Treasurer Supplies	0	0	0	0	60	1,925	3,193	874	111	83	1,122	851	8,219	12,000	-3,781
Office of City Treasurer Other	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Office of City Treasurer	26,592	28,140	53,888	30,602	40,075	34,610	31,812	32,631	28,659	27,942	38,781	36,809	410,543	421,811	-11,268
Office of City Solicitor Personnel	27,034	25,371	25,371	25,371	46,571	47,697	35,810	32,888	34,427	34,520	45,151	40,787	420,997	454,200	-33,203
Office of City Solicitor Services	9,745	15,743	5,391	11,540	31,906	14,886	24,772	15,103	17,189	20,076	18,665	35,803	220,818	232,742	-11,924
Office of City Solicitor Supplies	219	4,480	2,218	3,369	2,458	4,193	3,407	1,354	3,289	10,515	4,429	3,218	43,147	50,750	-7,603
Office of City Solicitor Other	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Office of City Solicitor	36,998	45,594	32,980	40,279	80,935	66,776	63,989	49,344	54,905	65,111	68,244	79,808	684,963	737,692	-52,729
Office of Business Administrator Personnel	12,000	9,523	9,523	9,523	18,011	13,984	11,623	12,475	12,476	14,828	24,520	18,557	167,043	175,470	-8,427
Office of Business Administrator Services	0	0	5,000	0	339	6,808	6,808	6,888	6,808	6,808	8,336	8,498	56,294	65,550	-9,256
Office of Business Administrator Supplies	0	139	0	1,713	392	94	91	87	98	75	713	3,174	6,575	5,100	1,475
Office of Business Administrator Other	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Office of Business Administrator	12,000	9,662	14,523	11,236	18,742	20,886	18,522	19,449	19,383	21,712	33,570	30,229	229,912	246,120	-16,208
Bureau of Financial Management Personnel	32,272	30,536	30,536	30,536	45,769	46,156	34,784	34,727	34,784	34,786	47,037	39,841	441,764	449,615	-7,851
Bureau of Financial Management Services	33	24,142	361	249	44,274	10,378	60,840	83,326	529	21,047	23,732	9,865	278,778	267,893	10,885
Bureau of Financial Management Supplies	0	950	43	43	223	191	9	28	367	104	413	3,919	6,290	12,100	-5,810
Bureau of Financial Management Other	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Bureau of Financial Management	32,304	55,628	30,940	30,829	90,266	56,726	95,634	118,081	35,680	55,937	71,182	53,625	726,832	729,608	-2,776
Bureau of Communications Personnel	22,353	21,338	18,811	12,277	15,779	29,385	22,401	23,125	22,400	22,885	29,946	26,579	267,278	292,161	-24,883
Bureau of Communications Services	2,152	791	1,685	1,032	113	1,005	1,395	1,076	879	5,093	5,939	6,014	27,175	33,600	-6,425
Bureau of Communications Supplies	1,888	300	0	327	3,868	1,567	103	18	1,878	1,980	1,626	4,359	17,913	14,000	3,913
Bureau of Communications Other	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Bureau of Communications	26,394	22,429	20,495	13,636	19,759	31,958	23,898	24,219	25,157	29,959	37,511	36,952	312,366	339,761	-27,395

**City of Harrisburg
General Fund
2019 Estimated Expenditures by Month**

	Actual Jan	Actual Feb	Actual Mar	Actual April	Actual May	Estimated June	Estimated July	Estimated August	Estimated September	Estimated October	Estimated November	Estimated December	Estimated Total 2019	Budget Total 2019	Variance Act - Bud
Bureau of Grants Personnel	2,338	4,639	4,639	4,639	6,958	5,033	5,033	5,033	5,033	5,033	5,033	5,033	58,441	60,392	-1,951
Bureau of Grants Services	0	0	0	0	0	333	333	333	333	333	333	333	2,333	4,000	-1,667
Bureau of Grants Supplies	0	0	0	0	0	42	42	42	42	42	42	42	292	500	-208
Bureau of Grants Other	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Bureau of Grants	2,338	4,639	4,639	4,639	6,958	5,408	5,408	5,408	5,408	5,408	5,408	5,408	61,066	64,892	-3,826
Bureau of Risk Management Personnel	5,181	5,204	5,204	5,204	7,806	6,075	4,205	5,545	5,545	5,598	7,513	6,381	69,458	67,673	1,785
Bureau of Risk Management Services	0	491	0	1,400	0	458	458	2,864	906	458	709	1,904	9,649	11,100	-1,451
Bureau of Risk Management Supplies	0	77	0	0	0	0	0	151	0	0	953	2,283	3,465	3,475	-10
Bureau of Risk Management Other	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Bureau of Risk Management	5,181	5,772	5,204	6,604	7,806	6,533	4,663	8,560	6,451	6,056	9,174	10,568	82,571	82,248	323
Bureau of Information Technology Personnel	35,600	35,806	35,806	35,806	53,709	49,043	38,446	40,166	42,988	41,655	54,127	48,052	511,206	506,012	5,194
Bureau of Information Technology Services	8,223	28,804	11,455	29,270	17,054	13,749	21,268	49,208	25,038	115,723	72,186	65,895	457,871	616,797	-158,926
Bureau of Information Technology Supplies	919	34,181	7,795	9,947	21,553	12,057	6,813	3,724	11,632	5,718	14,904	60,673	189,917	170,580	19,337
Bureau of Information Technology Other	5,127	1,195	49,669	10,852	6,986	5,754	601	8,124	24,205	7,716	38,518	160,582	319,329	701,839	-382,510
Bureau of Information Technology	49,869	99,986	104,725	85,875	99,302	80,603	67,128	101,222	103,863	170,812	179,735	335,203	1,478,322	1,995,228	-516,906
Bureau of Human Resources Personnel	23,763	24,001	24,001	24,001	36,001	39,140	28,722	28,722	28,722	28,720	38,631	33,296	357,720	366,680	-8,960
Bureau of Human Resources Services	8,543	3,200	3,319	6,244	4,080	10,165	10,774	8,583	9,770	8,015	14,147	16,529	103,369	123,925	-20,556
Bureau of Human Resources Supplies	244	0	0	200	45	58	58	355	58	258	340	703	2,321	2,200	121
Bureau of Human Resources Other	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Bureau of Human Resources	32,550	27,201	27,320	30,445	40,127	49,363	39,554	37,661	38,550	36,994	53,118	50,528	463,410	492,805	-29,395
Operations and Revenue (Office of the Director) Personnel	17,427	18,803	20,102	20,097	30,496	33,685	23,730	24,111	24,469	25,138	34,379	32,300	304,737	328,049	-23,312
Operations and Revenue (Office of the Director) Services	18,192	12,396	10,912	27,817	9,928	18,709	14,651	23,115	22,268	17,071	23,442	14,486	212,987	254,372	-41,385
Operations and Revenue (Office of the Director) Supplies	66	1,570	7,361	4,540	1,399	7,258	1,480	4,399	2,023	3,557	3,846	8,005	45,504	43,192	2,312
Operations and Revenue (Office of the Director) Other	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Operations and Revenue (Office of the Director)	35,685	32,769	38,374	52,454	41,823	59,652	39,862	51,626	48,760	45,766	61,667	54,791	563,228	625,613	-62,385
General Expenses Personnel	1,517,579	701,304	859,580	1,447,898	626,702	853,699	1,020,628	634,155	993,589	1,427,708	874,116	1,027,741	11,984,698	12,034,046	-49,347
General Expenses Services	137,605	228,603	175,616	367,896	138,443	185,380	71,993	151,403	71,420	207,392	27,330	138,983	1,902,065	2,848,543	-946,477
General Expenses Supplies	0	3,422	0	0	0	11,522	13,478	0	0	0	0	0	28,422	25,000	3,422
General Expenses Other	0	92,642	0	0	86,143	35,923	11,083	72,387	35,923	11,083	72,387	35,923	453,495	477,573	-24,078
General Expenses	1,655,185	1,025,971	1,035,196	1,815,795	851,289	1,086,525	1,117,182	857,944	1,100,931	1,646,183	973,833	1,202,647	14,368,681	15,385,161	-1,016,481
Transfers to Other Funds Debt Service	0	0	4,847,604	700,000	96,535	236,844	0	65,978	3,659,865	0	32,989	64,180	9,703,996	9,833,638	-129,642
Transfers to Other Funds Other	0	0	0	0	231,778	0	17,112	1,808,571	0	0	723,429	0	2,780,890	2,788,778	-7,888
Transfers to Other Funds	0	0	4,847,604	700,000	328,313	236,844	17,112	1,874,550	3,659,865	0	756,418	64,180	12,484,886	12,622,416	-137,530
Office of the Director for the DCED Personnel	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Office of the Director for the DCED Services	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Office of the Director for the DCED Supplies	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Office of the Director for the DCED Other	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Office of the Director for the DCED	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

**City of Harrisburg
General Fund
2019 Estimated Expenditures by Month**

	Actual Jan	Actual Feb	Actual Mar	Actual April	Actual May	Estimated June	Estimated July	Estimated August	Estimated September	Estimated October	Estimated November	Estimated December	Estimated Total 2019	Budget Total 2019	Variance Act - Bud
Bureau of Planning Personnel	7,718	11,221	11,403	11,403	21,074	21,872	15,047	15,047	16,419	17,005	19,428	18,031	185,669	201,435	-15,766
Bureau of Planning Services	1,059	568	4,090	4,119	4,331	8,425	4,404	7,506	16,813	4,362	2,852	7,692	66,223	98,000	-31,777
Bureau of Planning Supplies	0	1,788	0	535	1,422	423	42	250	539	264	421	383	6,068	4,000	2,068
Bureau of Planning Other	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Bureau of Planning	8,776	13,578	15,494	16,058	26,827	30,719	19,493	22,804	33,771	21,631	22,702	26,107	257,960	303,435	-45,475
Bureau of Codes Personnel	67,218	64,362	67,405	68,479	99,608	94,273	71,912	71,168	70,494	71,661	98,574	86,422	931,577	900,194	31,383
Bureau of Codes Services	516	1,172	679	2,299	175	2,091	1,514	1,139	4,682	1,253	4,198	3,259	22,977	29,250	-6,273
Bureau of Codes Supplies	0	494	826	3,755	297	3,712	1,324	1,767	921	482	944	2,203	16,725	19,200	-2,475
Bureau of Codes Other	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Bureau of Codes	67,734	66,028	68,910	74,533	100,080	100,076	74,750	74,075	76,098	73,395	103,716	91,884	971,280	948,644	22,636
Economic Development Personnel	8,821	4,707	4,707	572	4,707	3,752	10,354	5,390	5,390	5,390	7,613	5,915	67,315	61,189	6,126
Economic Development Services	0	0	0	0	0	104	104	104	104	104	104	2,029	2,654	4,750	-2,096
Economic Development Supplies	0	0	102	0	0	0	0	0	0	0	0	0	102	0	102
Economic Development Other	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Economic Development	8,821	4,707	4,809	572	4,707	3,856	10,458	5,494	5,494	5,494	7,717	7,944	70,071	65,939	4,132
Office of the Police Chief Personnel	1,138,537	952,389	979,577	963,423	1,284,610	1,367,823	937,635	1,028,623	961,679	4,717,963	1,249,412	1,076,290	16,657,961	16,704,008	-46,047
Office of the Police Chief Services	122,222	57,699	77,880	33,425	26,206	135,547	31,811	50,610	54,055	102,443	38,512	103,818	834,227	1,056,277	-222,050
Office of the Police Chief Supplies	5,353	2,022	18,653	14,450	5,058	23,359	21,305	19,981	39,358	27,602	24,408	-10,600	190,950	341,615	-150,665
Office of the Police Chief Other	20,071	458,873	-13,109	579,946	154,139	5,873	396,386	15,014	18,905	14,435	3,614	401,218	2,055,365	1,010,000	1,045,365
Office of the Police Chief	1,286,183	1,470,984	1,063,001	1,591,244	1,470,013	1,532,602	1,387,137	1,114,228	1,073,997	4,862,443	1,315,946	1,570,726	19,738,503	19,111,900	626,603
Bureau of Fire Personnel	519,590	543,788	685,187	539,430	799,512	858,225	526,657	581,735	575,990	1,065,657	703,687	636,862	8,036,318	7,935,765	100,553
Bureau of Fire Services	14,964	27,545	12,150	46,748	20,924	28,097	16,636	7,499	25,357	20,570	29,477	122,760	372,726	371,350	1,376
Bureau of Fire Supplies	2,023	1,514	2,234	4,974	25,167	12,530	44,691	21,100	7,217	21,692	39,828	110,082	293,052	303,750	-10,698
Bureau of Fire Other	31,798	0	62,887	5,600	0	683	10,594	0	53,675	1,146	15,463	41,137	222,984	275,000	-52,016
Bureau of Fire	568,376	572,847	762,458	596,752	845,603	899,535	598,578	610,333	662,238	1,109,064	788,454	910,841	8,925,080	8,885,865	39,215
Office of Traffic and Engineering Personnel	52,951	48,545	47,861	49,866	81,158	83,181	64,857	61,324	61,779	60,533	83,812	76,789	772,656	795,528	-22,872
Office of Traffic and Engineering Services	104,687	120,786	154,416	135,903	44,042	44,805	33,617	79,159	70,439	115,352	92,510	79,093	1,074,808	727,526	347,281
Office of Traffic and Engineering Supplies	-1,507	6,431	2,600	1,876	13,516	18,088	11,321	27,387	18,934	26,995	50,559	49,466	225,666	353,165	-127,498
Office of Traffic and Engineering Other	120,680	116,111	0	168,265	0	28,666	80,009	64,273	55,890	0	0	77,761	711,655	455,947	255,708
Office of Traffic and Engineering	276,811	291,873	204,877	355,910	138,717	174,739	189,804	232,143	207,041	202,879	226,882	283,110	2,784,786	2,332,166	452,619
Bureau of City Services Personnel	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Bureau of City Services Services	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Bureau of City Services Supplies	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Bureau of City Services Other	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Bureau of City Services	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Bureau of Vehicle Management Personnel	26,554	26,435	27,236	25,813	37,746	57,920	42,607	40,285	38,446	40,366	50,986	51,119	465,514	554,824	-89,310
Bureau of Vehicle Management Services	8,705	6,381	17,977	18,717	11,059	33,250	28,722	25,504	27,128	49,395	36,051	89,559	352,449	452,527	-100,078
Bureau of Vehicle Management Supplies	50,167	58,314	72,409	68,812	56,434	90,895	83,764	65,937	79,090	80,720	80,779	184,991	972,312	1,028,575	-56,263
Bureau of Vehicle Management Other	12,279	13,042	17,050	37,117	14,226	0	45,439	45,439	23,831	0	139,291	30,434	378,150	320,000	58,150
Bureau of Vehicle Management	97,706	104,172	134,673	150,459	119,466	182,065	200,532	177,165	168,495	170,482	307,107	356,102	2,168,425	2,355,926	-187,501

**City of Harrisburg
General Fund**

2019 Estimated Expenditures by Month

	Actual Jan	Actual Feb	Actual Mar	Actual April	Actual May	Estimated June	Estimated July	Estimated August	Estimated September	Estimated October	Estimated November	Estimated December	Estimated Total 2019	Budget Total 2019	Variance Act - Bud
Office of the Director of Parks, Recreation and Enrichment Personnel	32,361	40,326	42,315	47,591	69,844	121,332	154,260	128,820	65,981	55,612	78,808	66,428	903,678	948,494	-44,816
Office of the Director of Parks, Recreation and Enrichment Services	3,361	15,087	3,174	8,203	39,425	12,675	12,870	12,980	34,399	16,842	87,478	37,384	283,878	421,075	-137,197
Office of the Director of Parks, Recreation and Enrichment Supplies	934	7,771	6,673	7,558	17,606	29,201	22,257	26,517	19,320	41,350	22,988	34,388	236,563	306,380	-69,817
Office of the Director of Parks, Recreation and Enrichment Other	0	121,099	0	0	20,510	0	0	0	36,892	0	0	488,058	666,559	524,950	141,609
Office of the Director of Parks, Recreation and Enrichment	36,656	184,283	52,161	63,351	147,386	163,208	189,386	168,317	156,593	113,804	189,274	626,258	2,090,678	2,200,899	-110,221
Bureau of Act, Culture & Tourism Personnel	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Bureau of Act, Culture & Tourism Services	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Bureau of Act, Culture & Tourism Supplies	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Bureau of Act, Culture & Tourism Other	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Bureau of Act, Culture & Tourism	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	4,322,117	4,120,024	8,594,814	5,725,204	4,555,986	4,900,549	4,258,306	5,646,287	7,577,969	8,738,499	5,336,998	5,931,607	69,708,359	70,805,653	-1,097,293
Personnel	3,627,510	2,646,507	2,978,007	3,400,557	3,403,046	3,838,771	3,129,646	2,854,739	3,081,018	7,753,963	3,559,133	3,390,020	43,662,917	43,862,302	
Services	442,636	546,425	529,750	700,074	392,692	530,277	353,512	532,076	399,474	727,254	501,993	773,967	6,430,130	7,822,257	
Supplies	61,336	124,129	122,956	122,793	149,929	217,358	213,722	179,486	187,890	222,702	249,583	467,726	2,319,610	2,729,969	
Other	190,634	802,963	116,498	801,780	513,783	77,299	561,426	2,014,008	249,721	34,580	993,301	1,235,714	7,591,706	6,557,487	1,034,219
Debt Service	0	0	4,847,604	700,000	96,535	236,844	0	65,978	3,659,865	0	32,989	64,180	9,703,996	9,833,638	
Total	4,322,117	4,120,024	8,594,814	5,725,204	4,555,986	4,900,549	4,258,306	5,646,287	7,577,969	8,738,499	5,336,998	5,931,607	69,708,359	70,805,653	
Check	4,322,117	4,120,024	8,594,814	5,725,204	4,555,986	4,900,757	4,258,514	5,646,496	7,578,178	8,738,707	5,337,207	5,931,815	69,709,818	1,098,335	

City of Harrisburg
2019 Budget General Fund Revenues

Revenue Group	Actual	Actual	Actual	Actual	Actual	Actual	Full Year Budget 2019	% of Budget 2019	May		Variance	
	January 2019	February 2019	March 2019	April 2019	May 2019	YTD 2019			YTD 2019	2019 - 2018	\$	%
Real Estate Taxes Current	52,480	3,167,243	9,275,223	430,499	885,551	13,810,996	14,932,501	92.5	14,042,403	-231,407	-1.6	
Real Estate Taxes Delinquent	57,735	31,381	156,271	540	158	246,086	2,294,794	10.7	648,085	-401,999	-62.0	
Tax Liens Principal	0	0	0	0	0	0	0	0.0	0	0	0.0	
Tax Sales	0	0	0	0	0	0	0	0.0	0	0	0.0	
Realty Transfer Tax	0	139,740	65,087	0	71,763	276,590	649,000	42.6	188,556	88,034	46.7	
EIT	568,389	1,731,088	1,003,095	589,558	1,668,711	5,560,842	11,544,297	48.2	5,282,985	277,857	5.3	
EMS/LST	178,630	1,429,224	116,439	137,967	1,418,492	3,280,752	6,099,149	53.8	3,176,927	103,825	3.3	
Mercantile Business Privilege	226,007	281,306	490,342	1,028,818	713,966	2,740,439	3,469,050	79.0	2,534,441	205,998	8.1	
Parking Taxes	407,926	304,939	294,057	333,141	408,489	1,748,552	3,962,000	44.1	1,676,154	72,398	4.3	
Hotel Tax	0	0	0	0	0	0	900,000	0.0	0	0	0.0	
Other Act 511 Taxes	0	0	0	0	0	0	0	0.0	0	0	0.0	
Capital Fire Protection	0	0	0	0	0	0	0	0.0	0	0	0.0	
Cdbg Reimb. - Demolition	0	0	0	0	0	0	0	0.0	0	0	0.0	
District Justice Fees	1,969	30,171	32,471	42,442	38,610	145,663	388,000	37.5	167,896	-22,232	-13.2	
Fed/State(Fed)Pass Thr Gr	0	0	0	0	0	0	160,000	0.0	0	0	0.0	
Federal Grants	0	0	0	0	0	0	0	0.0	0	0	0.0	
Fees/Permits	243,775	106,275	152,898	92,819	153,674	749,442	1,555,251	48.2	587,462	161,980	27.6	
Government Grants	0	0	0	0	0	0	0	0.0	0	0	0.0	
Grants Fund	0	0	0	0	0	0	0	0.0	0	0	0.0	
Interest	20,027	7,386	37,232	40,883	47,902	153,430	146,280	104.9	81,687	71,743	87.8	
License	0	141,812	0	21,900	135,052	298,764	598,250	49.9	305,499	-6,735	-2.2	
Miscellaneous	101,239	106,652	129,374	187,599	256,775	781,639	1,887,126	41.4	503,523	278,116	55.2	
Pension System State Aid	0	0	0	0	0	0	2,885,583	0.0	0	0	0.0	
Public Safety Fees/Permits	11,903	10,642	21,746	27,712	16,361	88,365	198,481	44.5	85,189	3,176	3.7	
Public Safety Grants	61,552	9,508	6,688	44,979	8,317	131,044	5,243,780	2.5	108,617	22,427	20.6	
Public Safety Reimbursements	85,311	137,785	133,758	124,499	139,305	620,659	1,019,502	60.9	416,917	203,742	48.9	
Public Works Fees/Permits	0	0	0	0	0	0	250,000	0.0	0	0	0.0	
Reimbursements	0	0	0	0	0	0	0	0.0	0	0	0.0	
Rental Income	7,363	163	8,563	163	163	16,413	2,100	781.5	813	15,600	1,919.9	
Recreation Fees	10	0	20	0	15	45	11,231	0.4	120	-75	-62.5	
Sale Of Assets	0	0	0	0	0	0	0	0.0	0	0	0.0	
Vehicle Maintenance Charges	20,310	0	0	140,102	0	160,412	279,300	57.4	199,377	-38,965	-19.5	
PILOTS	-15,060	0	0	107,444	55,254	147,639	676,797	21.8	229,693	-82,054	-35.7	
Pub Utility Realty Tax	0	0	0	0	0	0	45,000	0.0	0	0	0.0	
Sewer Maint Charge	0	0	0	0	0	0	0	0.0	0	0	0.0	
Sewer Maint Liens-Penalty	0	0	0	0	0	0	214	0.0	0	0	0.0	
Sewer Maint Liens-Princip	1	0	0	21	0	22	542	4.1	20	2	11.6	
Sewer Utility Fund	0	0	0	0	0	0	0	0.0	0	0	0.0	
Sanitation Utility Fund	0	0	0	0	0	0	0	0.0	0	0	0.0	
Neighborhood Services Fund	0	0	0	0	0	0	811,063	0.0	0	0	0.0	
Neighborhood Mitigation Fund	0	0	0	0	0	0	0	0.0	0	0	0.0	
Landfill/Incin Utility Fd	0	0	0	0	0	0	0	0.0	0	0	0.0	
Sewerage Utility Fund	0	0	0	0	0	0	0	0.0	0	0	0.0	
Hbg Water Utility Fund	0	0	0	0	0	0	0	0.0	0	0	0.0	
Hbg Prk Auth Coord Pkg	0	0	0	0	0	0	0	0.0	0	0	0.0	
Transfers from Other Funds	0	0	0	0	0	0	0	0.0	0	0	0.0	
Parking Fees	6,372	2,684	1,696	8,661	5,420	24,833	98,020	25.3	56,728	-31,896	-56.2	
Parking Tickets	36,777	37,377	51,023	51,203	42,407	218,787	425,102	51.5	155,135	63,652	41.0	
Ground Lease Payments	48,199	77,741	78,988	118,946	147,244	471,119	1,275,201	36.9	389,525	81,593	20.9	
Priority Parking Distribution	84,730	136,662	138,853	209,096	258,841	828,182	2,241,682	36.9	554,475	273,707	49.4	
THA Shared Service	0	0	0	0	0	0	0	0.0	0	0	0.0	
Harrisburg Authority	0	0	0	0	0	0	0	0.0	0	0	0.0	
Total Revenues	2,205,645	7,889,779	12,193,823	3,738,996	6,472,470	32,500,713	64,049,297	50.7	31,392,226	1,108,487	3.5	

2,205,645 7,889,779 12,193,823 3,738,996 6,472,470 32,500,713 70,832,033 0.458842

Cash Carryover

-6,782,736

City of Harrisburg
2019 General Fund Expenditures
Summary by Budget Unit

Budget Unit	Department	Actual	Actual	Actual	Actual	Actual	YTD	Budget	%	May	Variance	
		January	February	March	April	May		Full Year	Budget	YTD	2019 - 2018	
		2019	2019	2019	2019	2019	2019	2019	2019	2018	\$	%
01000101	Office of City Council	23,093	23,467	41,133	24,068	33,543	145,305	418,180	34.7	152,512	-7,207	-4.7
01000102	Office of Mayor	20,967	18,540	19,728	18,121	26,402	103,757	265,945	39.0	63,787	39,970	62.7
01000103	Office of City Controller	11,899	11,754	11,681	11,744	17,849	64,927	173,398	37.4	63,984	942	1.5
01000104	Office of City Treasurer	26,592	28,140	53,888	30,602	40,075	179,298	421,811	42.5	182,813	-3,515	-1.9
01000105	Office of City Solicitor	36,998	45,594	32,980	40,279	80,935	236,786	737,692	32.1	214,424	22,362	10.4
01010110	Office of Business Administrator	12,000	9,662	14,523	11,236	18,742	66,162	246,120	26.9	101,705	-35,544	-34.9
01010112	Bureau of Financial Management	32,304	55,628	30,940	30,829	90,266	239,967	729,608	32.9	215,436	24,532	11.4
01010113	Bureau of Grants	2,338	4,639	4,639	4,639	6,958	23,213	64,892	35.8	0	23,213	0.0
01010114	Bureau of Communications	26,394	22,429	20,495	13,636	19,759	102,713	342,261	30.0	129,937	-27,224	-21.0
01010115	Bureau of Risk Management	5,181	5,772	5,204	6,604	7,806	30,566	82,248	37.2	29,904	662	2.2
01010116	Bureau of Information Technology	49,869	99,986	104,725	85,875	99,302	439,757	1,995,228	22.0	492,046	-52,289	-10.6
01010117	Bureau of Human Resources	32,550	27,201	27,320	30,445	40,127	157,643	492,805	32.0	129,955	27,688	21.3
01010124	Operations and Revenue (Office of the Director)	35,685	32,769	38,374	52,454	41,823	201,104	625,613	32.1	222,701	-21,597	-9.7
01010188	General Expenses	1,655,185	1,025,971	1,035,196	1,815,795	851,289	6,383,435	15,385,161	41.5	6,012,828	370,606	6.2
01010189	Transfers to Other Funds	0	0	4,847,604	700,000	328,313	5,875,917	12,622,416	46.6	6,217,813	-341,897	-5.5
01030134	Office of the Director for the Department of Building and Housing	0	0	0	0	0	0	0	0.0	58,833	-58,833	-100.0
01030135	Bureau of Planning	8,776	13,578	15,494	16,058	26,827	80,732	303,435	26.6	50,031	30,702	61.4
01030137	Bureau of Codes	67,734	66,028	68,910	74,533	100,080	377,286	948,644	39.8	321,149	56,137	17.5
01030139	Economic Development	8,821	4,707	4,809	572	4,707	23,615	65,939	35.8	38,895	-15,280	-39.3
01040142	Office of the Police Chief	1,286,183	1,470,984	1,063,001	1,591,244	1,470,013	6,881,425	19,111,900	36.0	5,892,164	989,261	16.8
01040151	Bureau of Fire	568,376	572,847	762,458	596,752	845,603	3,346,036	8,885,865	37.7	3,137,480	208,556	6.6
01060160	Office of Traffic and Engineering	276,811	291,873	204,877	355,910	138,717	1,268,187	2,332,166	54.4	1,591,295	-323,108	-20.3
01060162	Bureau of City Services	0	0	0	0	0	0	0	0.0	0	0	0.0
01060172	Bureau of Vehicle Management	97,706	104,172	134,673	150,459	119,466	606,477	2,355,926	25.7	613,136	-6,659	-1.1
01080180	Office of the Director of Parks, Recreation and Enrichment	36,656	184,283	52,161	63,351	147,386	483,837	2,200,899	22.0	209,860	273,978	130.6
01080181	Bureau of Act, Culture & Tourism	0	0	0	0	0	0	0	0.0	0	0	0.0
	Total	4,322,117	4,120,024	8,594,814	5,725,204	4,555,986	27,318,144	70,808,153	38.6	26,142,687	1,175,457	4.5
		4,322,117	4,120,024	8,594,814	5,725,204	4,555,986	27,318,144	70,808,153		26,142,687		
		0	0	0	0	0	0	0		0		

City of Harrisburg
2019 General Fund Expenditures

Account #	Description	Account Description	Actual	Actual	Actual	Actual	Actual	Actual
			January 2019	February 2019	March 2019	April 2019	May 2019	YTD 2019
421040	Services	COLLECTION(OPT & LIENS)	92	31	31	129	31	312
421050	Services	OTHER	60,954	100,802	87,582	62,255	20,697	332,290
421051	Services	NON-CDL DRUG/ALC/MED TEST	161	48	48	351	227	836
421052	Services	CDL DRUG/ALC/MED TESTING	242	73	73	527	340	1,254
421053	Services	CREDIT REPORTS	90	0	0	285	95	470
421054	Services	CRIMINAL HIST RPTS	0	0	0	0	0	0
421055	Services	CHILD ABUSE HIST CLEARANC	0	0	0	0	0	0
421060	Services	STENOGRAPHER	0	0	390	165	200	755
421070	Services	ARBITRATION	284	285	1,000	750	0	2,319
421080	Services	FILING FEES	1,444	-28	693	1,960	51	4,121
422000	Services	SEWERAGE	614	0	0	525	649	1,789
422010	Services	WATER	2,007	0	2,616	1,835	1,722	8,181
422020	Services	ELECTRICITY	3,252	12,983	28,184	20,469	13,535	78,421
422030	Services	HEAT	11,580	16,933	14,446	12,108	6,566	61,633
422060	Services	POWER-STREET LIGHTS	0	0	0	0	0	0
422070	Services	POWER-TRAFFIC LIGHTS	0	0	0	0	0	0
422080	Services	SEWERAGE MAINT CHARGES	92	0	0	79	98	269
422090	Services	REFUSE	0	0	0	0	0	0
422091	Services	DISPOSAL	0	0	0	0	0	0
422095	Services	UTILITIES & SERVICES	0	0	0	0	0	0
423002	Services	STOP/LOSS PREMIUM	38,495	38,532	38,288	76,321	38,215	229,850
423010	Services	AUTOMOBILE PREM	21,279	0	21,279	0	0	42,559
423011	Services	AUTO DEDUCT	3,461	-2,867	1,374	5,014	-1,333	5,648
423020	Services	GENERAL LIABILITY PREM	14,234	0	14,234	0	0	28,468
423021	Services	GEN LIAB DEDUCT	12,071	13,727	21,328	1,638	6,501	55,265
423022	Services	LIQUOR LIABILITY PREM.	0	0	0	0	0	0
423023	Services	LIABILITY SETTLEMENT CLAIMS	0	130,000	21,495	225,000	0	376,495
423030	Services	BOILER	363	363	363	363	363	1,817
423040	Services	PROPERTY & CRIME PREM	8,504	8,504	8,629	8,504	8,504	42,644
423041	Services	PROPERTY DEDUCT	0	0	0	0	0	0
423050	Services	INLAND MARINE	1,642	1,642	1,642	1,642	1,642	8,210
423060	Services	FLOOD PREM	0	0	0	7,028	0	7,028
423080	Services	POLICE PROF PREM	66,128	0	66,128	0	0	132,256
423081	Services	POLICE PROF DEDUCT	11,766	17,530	1,771	18,297	17,645	67,010
423090	Services	PUBLIC OFF PREM	10,824	1,619	10,824	0	0	23,267
423091	Services	PUBLIC OFF DEDUCT	0	10,386	0	2,850	1,815	15,051
423092	Services	PROFESSIONAL LIABILITY	0	0	0	0	0	0
423095	Services	EXCESS LIABILITY	15,335	0	15,335	0	0	30,671
423097	Services	TERRORISM	0	0	0	0	0	0
424000	Services	VEHICULAR EQUIPMENT	0	0	0	0	0	0
424010	Services	HEAVY EQUIPMENT	0	0	0	0	0	0
424020	Services	WEB/SOFTWARE SERVICES	2,089	544	1,621	1,658	50	5,963
424040	Services	REAL ESTATE	0	0	0	0	0	0
424050	Services	OFFICE EQUIPMENT	0	146	146	292	146	730
424060	Services	OTHER	2,527	0	520	265	1,326	4,638
424061	Services	UNIFORM RENTALS	61	0	0	0	0	61
424100	Services	RENTALS	0	0	0	0	0	0
425000	Services	OFFICE EQUIPMENT	39	0	0	351	329	720
425010	Services	VEHICULAR EQUIPMENT	16,919	20,201	20,854	34,726	24,963	117,663

Full Year Budget 2019	% of Budget 2019
6,000	5.2
81,100	409.7
2,000	41.8
5,000	25.1
2,000	23.5
0	0.0
0	0.0
11,000	6.9
75,000	3.1
11,500	35.8
10,000	17.9
30,000	27.3
210,000	37.3
145,000	42.5
50,000	0.0
0	0.0
0	0.0
1,500	17.9
0	0.0
0	0.0
0	0.0
521,225	44.1
94,617	45.0
107,000	5.3
63,290	45.0
68,000	81.3
0	0.0
1,400,000	26.9
6,170	29.5
110,234	38.7
0	0.0
21,631	38.0
40,748	17.2
280,030	47.2
96,929	69.1
51,128	45.5
5,250	286.7
0	0.0
68,187	45.0
0	0.0
0	0.0
0	0.0
22,576	26.4
0	0.0
1,752	41.7
57,000	8.1
4,000	1.5
0	0.0
6,000	12.0
398,000	29.6

May YTD 2018	Variance 2019 - 2018	
	\$	%
165	147	89.4
274,840	57,449	20.9
979	-143	-14.6
1,006	249	24.7
270	200	73.9
0	0	0.0
0	0	0.0
1,166	-411	-35.2
4,217	-1,898	-45.0
3,055	1,066	34.9
2,539	-751	-29.6
12,359	-4,178	-33.8
68,696	9,726	14.2
67,559	-5,926	-8.8
0	0	0.0
0	0	0.0
380	-111	-29.3
0	0	0.0
0	0	0.0
0	0	0.0
214,789	15,061	7.0
44,720	-2,161	-4.8
6,021	-373	-6.2
29,914	-1,446	-4.8
27,522	27,743	100.8
0	0	0.0
1,000,000	-623,505	-62.4
2,264	-447	-19.7
49,192	-6,548	-13.3
0	0	0.0
7,936	274	3.5
6,864	164	2.4
138,973	-6,717	-4.8
45,770	21,240	46.4
24,366	-1,099	-4.5
5,434	9,617	177.0
0	0	0.0
32,228	-1,558	-4.8
0	0	0.0
0	0	0.0
0	0	0.0
5,477	486	8.9
0	0	0.0
730	0	0.0
1,030	3,608	350.3
1,731	-1,670	-96.5
0	0	0.0
605	115	19.0
130,616	-12,953	-9.9

City of Harrisburg
2019 General Fund Expenditures

Account #	Description	Account Description	Actual	Actual	Actual	Actual	Actual	Actual
			January 2019	February 2019	March 2019	April 2019	May 2019	YTD 2019
425015	Services	DAMAGED AUTO BODY REPAIRS	0	0	1,435	0	0	1,435
425020	Services	TRAFFIC CONTROL/RESP.MAIN	2,058	4,927	1,614	420	955	9,975
425021	Services	STREET LIGHTS	0	0	0	0	0	0
425030	Services	BUILDING MAINT	878	7,729	1,509	2,329	3,425	15,870
425031	Services	POOLS/RECREATIONAL EQUIP	0	0	0	0	17,432	17,432
425040	Services	ALARM & CALL BOX	0	0	0	0	0	0
425050	Services	COMMUNICATIONS EQUIPMENT	0	790	510	1,920	0	3,220
425060	Services	OPERATIONS EQUIPMENT	473	1,042	0	980	800	3,295
425080	Services	SERVICE CONTRACTS	0	0	0	48	0	48
425090	Services	MAINT SERV CONTRACT	8,417	60,809	33,356	34,767	31,969	169,318
425099	Services	OTHER CONT MAINT	17	100	650	417	0	1,184
429000	Services	EXPENSES	0	0	0	0	0	0
429001	Services	TUITION/TRAINING	4,871	16,316	7,758	26,562	6,610	62,117
429004	Services	OFFICER I CERT. (FIRE)	0	0	0	0	0	0
429005	Services	NUISANCE	0	0	0	0	0	0
429006	Services	SEWER NUISANCE ABATEMENT	0	0	0	0	0	0
429007	Services	FREIGHT	0	0	0	0	0	0
429008	Services	POLICE & FIRE MEAL ALLOW.	0	0	0	0	0	0
429009	Services	ADMIN/TRUSTEE FEE	713	2,152	122	91	200	3,277
429010	Services	PRISONER CARE	0	140	0	0	140	280
429011	Services	DEMOLITION & CLEARING	0	0	0	0	0	0
429012	Services	LAUNDRY	0	0	0	0	0	0
429014	Services	CONTRACTED PERSONNEL SVS.	8,050	3,079	4,323	5,080	3,154	23,686
429015	Services	TRAVEL	50	761	0	455	0	1,266
429016	Services	CONFERENCES	40	50	0	0	1,050	1,140
429017	Services	MEMBERSHIPS	4,116	1,160	18,415	510	0	24,201
429018	Services	PERMITS	19	0	0	0	58,487	58,506
429021	Services	RECYCLING FEE	0	0	0	0	0	0
429025	Services	DISASTER RECOVERY SYSTEM	0	0	0	0	0	0
429029	Services	FIRE ACCREDITATION	0	0	0	0	0	0
429060	Services	TOWING	1,070	143	0	330	410	1,953
429070	Services	STORAGE	0	519	623	1,246	623	3,012
429087	Services	MARKETING/PROMOTION ACT	0	0	0	0	0	0
429090	Services	MISC CONTRACTED SRVCS	37,774	6,363	4,949	11,322	146	60,555
429092	Services	MISC CONTRACTED SRVCS M-M	0	0	0	0	0	0
429093	Services	NLC COMMITTEE CONFERENCES	0	0	0	0	0	0
429095	Services	BANK SERV CHARGES	0	0	0	0	0	0
429099	Services	VACCINATION	0	0	0	0	0	0
430001	Supplies	EDUCATIONAL	1,300	0	0	170	0	1,470
430002	Supplies	SOFTWARE	0	18,906	6,669	7,496	6,055	39,126
430003	Supplies	SUBSCRIPTIONS	190	4,370	2,187	3,320	2,616	12,683
430004	Supplies	AUDIO-VISUAL	0	0	0	0	0	0
430005	Supplies	DUPLICATING	0	1,570	4,109	559	829	7,067
430006	Supplies	PHOTOGRAPHY	0	0	0	0	0	0
430007	Supplies	COMMUNICATION	0	0	0	0	0	0
430008	Supplies	DATA PROCESSING	50	1,391	456	672	50	2,620
430009	Supplies	OFFICE	5,111	4,457	6,143	9,006	6,787	31,505
430010	Supplies	FURNITURE	0	0	0	0	0	0

Full Year Budget 2019	% of Budget 2019
75,000	1.9
130,000	7.7
15,000	0.0
62,000	25.6
30,000	58.1
0	0.0
9,000	35.8
12,310	26.8
1,000	4.8
835,296	20.3
41,556	2.8
0	0.0
265,120	23.4
0	0.0
1,000	0.0
0	0.0
0	0.0
0	0.0
11,399	28.8
800	35.0
0	0.0
0	0.0
59,000	40.1
39,900	3.2
23,760	4.8
47,777	50.7
500	11,701.1
0	0.0
0	0.0
0	0.0
13,200	14.8
7,200	41.8
0	0.0
386,967	15.6
0	0.0
0	0.0
0	0.0
0	0.0
17,450	8.4
185,172	21.1
64,373	19.7
3,500	0.0
20,000	35.3
725	0.0
0	0.0
12,300	21.3
126,380	24.9
0	0.0

May YTD 2018	Variance 2019 - 2018	
	\$	%
17,788	-16,353	-91.9
26,444	-16,469	-62.3
89	-89	-100.0
32,510	-16,640	-51.2
4,007	13,425	335.1
0	0	0.0
808	2,412	298.3
2,800	495	17.7
0	48	0.0
316,188	-146,870	-46.5
26,556	-25,372	-95.5
0	0	0.0
58,455	3,661	6.3
0	0	0.0
0	0	0.0
0	0	0.0
6,555	-3,278	-50.0
140	140	100.0
0	0	0.0
0	0	0.0
22,153	1,533	6.9
3,384	-2,118	-62.6
5,505	-4,365	-79.3
26,368	-2,167	-8.2
50	58,456	116,911.0
0	0	0.0
0	0	0.0
1,755	198	11.3
2,641	371	14.1
0	0	0.0
81,036	-20,481	-25.3
0	0	0.0
0	0	0.0
0	0	0.0
2,152	-681	-31.7
87,777	-48,651	-55.4
10,775	1,907	17.7
498	-498	-100.0
6,142	925	15.1
0	0	0.0
0	0	0.0
1,432	1,188	83.0
20,533	10,972	53.4
0	0	0.0

City of Harrisburg
2019 General Fund Expenditures

Account #	Description	Account Description	Actual	Actual	Actual	Actual	Actual	Actual	Full Year Budget	%	May YTD	Variance	
			January 2019	February 2019	March 2019	April 2019	May 2019	YTD 2019				2019 - 2018	
												\$	%

CERTIFICATE OF SERVICE

I, Sean Campbell, hereby certify that on this 3rd day of July 2019, the foregoing **Status Report of the Coordinator for the City of Harrisburg** has been served upon counsel in the manner indicated below, which service satisfies the requirements of Pennsylvania Rule of Appellate Procedure 121:

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Date: July 3, 2019


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