

— PENNSYLVANIA. BUILT TO ADVANCE. —

# PENNSYLVANIA MILITARY COMMUNITY ENHANCEMENT COMMISSION

## 2015 Annual Report



Commonwealth of Pennsylvania  
Tom Wolf, Governor  
Lieutenant Governor Mike Stack, Chairman

Department of Community & Economic Development  
Dennis M. Davin, Secretary



pennsylvania  
MILITARY COMMUNITY  
ENHANCEMENT COMMISSION  
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## Executive Overview

### Background

The Commonwealth of Pennsylvania has undergone five Base Realignment and Closure (BRAC) rounds: 1988, 1991, 1993, 1995 and 2005. As a result of those five rounds Pennsylvania has lost a total of 18,913 full-time, family-sustaining, career focused and recession proof direct jobs. During those BRAC rounds Pennsylvania lost the Naval Hospital and the Naval Shipyard in Philadelphia, the Naval Air Warfare Center in Warminster, the Naval Air Station Joint Reserve Base Willow Grove and a major realignment at the Letterkenny Army Depot in Chambersburg.

After the 1995 BRAC round Governor Tom Ridge created the Base Retention and Conversion – Pennsylvania Action Committee (BRAC-PAC) in April 1996.

In June of 2003, Governor Ed Rendell created the Pennsylvania Base Development Committee which stood the test of the 2005 BRAC round. This adhoc committee reported directly to the Office of the Governor. The Committee staff was eliminated in July 2009 due to budgetary constraints. In July 2010 the volunteer members of the Committee disbanded.

On September 17, 2012 Governor Tom Corbett signed Executive Order 2012-12 creating the Pennsylvania Military Community Protection Commission (PMCPCC) to help thwart an effort by the Department of the Air Force to eliminate the 911th United States Air Force Reserve Airlift Wing stationed at the northeast portion of the Pittsburgh International Airport and to help increase the military value of installations and organizations in Pennsylvania. The Air Force had attempted to eliminate the Airlift Wing during the 1995 and 2005 BRAC rounds, as well as, several efforts outside of a BRAC round. The Governor appointed 11 volunteer members to represent each major installation and organization.

On December 22, 2014 Act 161 of 2014 created the Pennsylvania Military Community Enhancement Commission (PMCEC). Governor Tom Corbett on December 30, 2014 appointed/reappointed 11 volunteer members to the Commission. In accordance with Act 161, the four legislative caucus leaders nominated members to serve on the Commission. This effort ensured a bi-cameral as well as a bi-partisan support for the work of the Commission. On April 24, 2015, Governor Tom Wolf nominated the senior military commissioner.

### Activities

1. The Commission's organizational meeting was held during the period of April 15 – 17, 2015 at the Kings Gap Environmental and Education Center. During the meeting the commissioners elected Lieutenant Governor Mike Stack as the Commission's Chairman and created its mission statement.
2. Visits have been conducted to all major military installations and organizations in an effort to better understand their operations and in an effort to reassure these entities of Pennsylvania's support in the successful accomplishment of their mission.
3. On August 28, 2015 the Chairman and select members of the Commission went to Tobyhanna Army Depot to visit the facility and to participate in the transfer of land to the United States Army to ensure that an encroachment issue does not degrade the military value of the depot. This event was a culmination of a 10 year joint effort by Tobyhanna Army Depot, the Commonwealth of Pennsylvania and the Northeast Pennsylvania Alliance.
4. On October 28, 2015 the Chairman hosted a welcome meeting for the commanders/commanding officers who recently assumed command of an installation or organization in Pennsylvania. The respective commissioners and several members of our state legislature were in attendance.
5. During the course of calendar year 2015, all Local Defense Groups have regularly met to develop and implement strategies and action plans based on contracted studies to enhance the military value of the installations and organizations which they represent.



## Workforce Personnel and Fiscal Impact

This chart summarizes the personnel and fiscal impacts of the military stationed in the Commonwealth of Pennsylvania. The source of this information: *Defense Spending By State, Fiscal Year 2014, Office of Economic Adjustment, Department of Defense.*

### Workforce Personnel



**57,513**

Department of  
Defense Personnel  
in Pennsylvania

**31,632**

Reserve/National  
Guard

**23,581**

Civilian

**2,300**

Active Duty

### Non-Department of Defense Personnel



**4,173**

Contractors\*

### Fiscal Impact



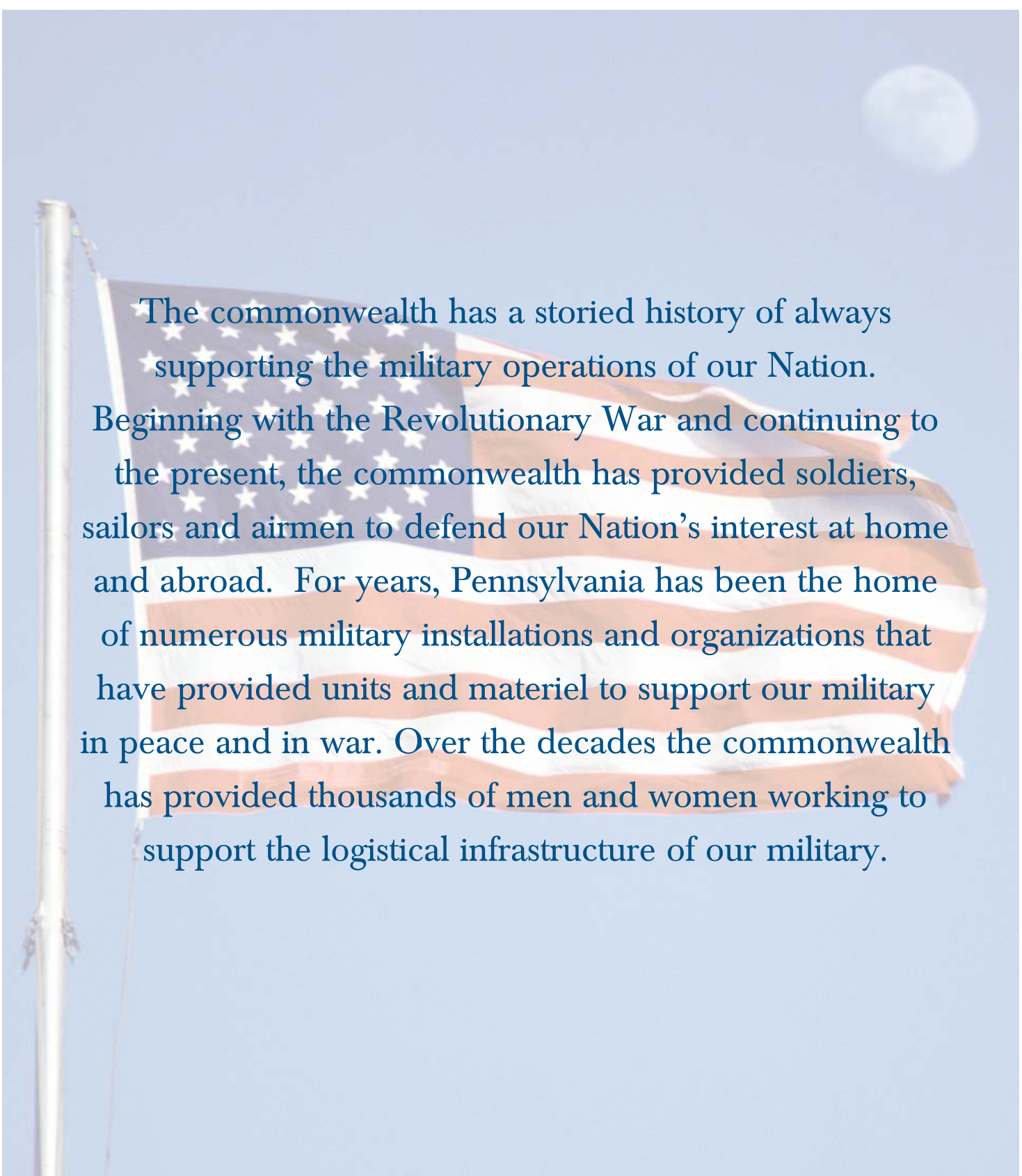
**Payroll**  
**\$2.5 Billion** + **Contacts with companies**  
**in Pennsylvania**  
**\$11.8 Billion** = **Total**  
**\$14.3 Billion**

**The total impact of Department of Defense spending in Pennsylvania  
in all three levels of economic activity is 213,000 jobs and \$30 billion annually.**

*\*The number of contractors continually fluctuates based on the current workload. The above contractor figure represents a snap shot in time.*



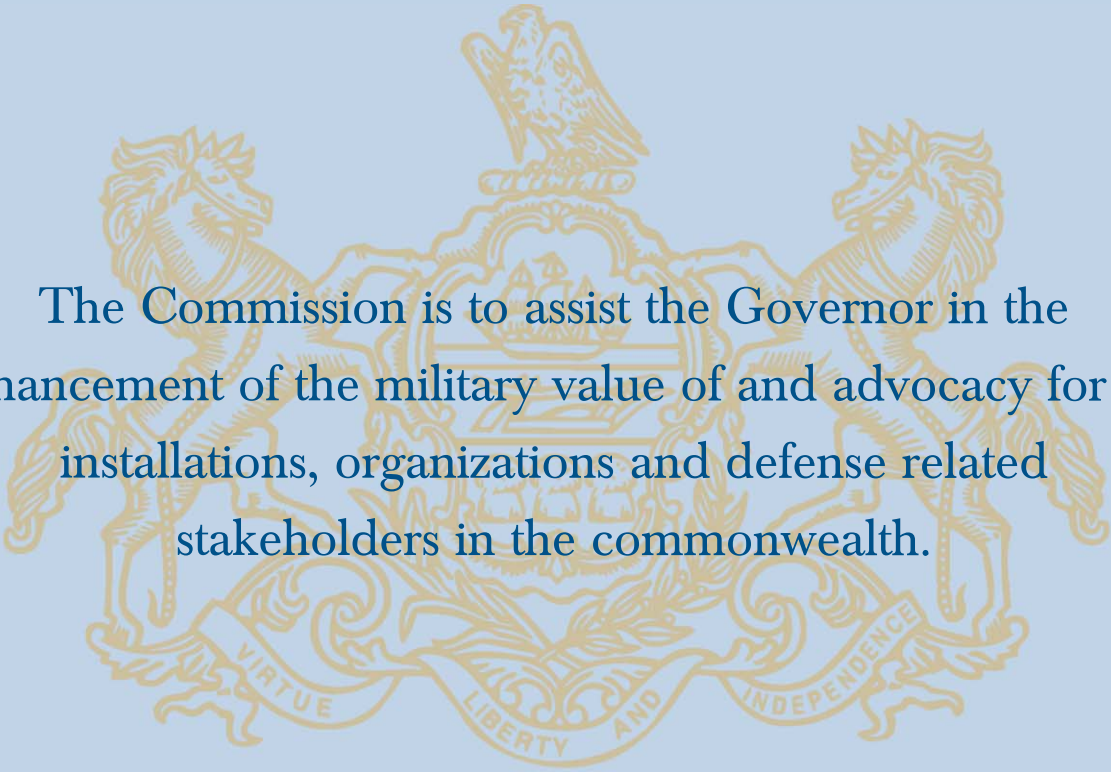
## History



The commonwealth has a storied history of always supporting the military operations of our Nation. Beginning with the Revolutionary War and continuing to the present, the commonwealth has provided soldiers, sailors and airmen to defend our Nation's interest at home and abroad. For years, Pennsylvania has been the home of numerous military installations and organizations that have provided units and materiel to support our military in peace and in war. Over the decades the commonwealth has provided thousands of men and women working to support the logistical infrastructure of our military.



## Mission



The Commission is to assist the Governor in the enhancement of the military value of and advocacy for all installations, organizations and defense related stakeholders in the commonwealth.





## Commissioners



**Lieutenant Governor Mike Stack**

Chairman



**Senator Rich Alloway**

Pennsylvania Senate



**Senator John Blake**

Pennsylvania Senate



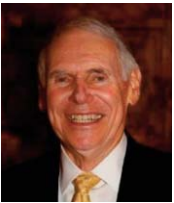
**Representative Nick Miccarelli**

Pennsylvania House of Representatives



**Representative Harry Readshaw**

Pennsylvania House of Representatives



**Commissioner William Fallon**

Senior Military Commissioner



**Commissioner Ronald Nelson**

Naval Support Activity, Philadelphia



**Commissioner Nancy Lescavage**

The Navy Yard, South Philadelphia



**Commissioner John Wiercinski**

Tobyhanna Army Depot, Monroe County



**Commissioner George Schwartz**

Pennsylvania National Guard



**Commissioner Phyllis Campbell**

Defense Logistics Agency Distribution  
and Susquehanna Distribution Center,  
New Cumberland



**Commissioner George Connolly**

Naval Support Activity, Mechanicsburg



**Commissioner Neal Delisanti**

Army War College, Carlisle Barracks  
and the Army Heritage  
and Education Center



**Commissioner Michael Ross**

Letterkenny Army Depot and Letterkenny  
Munitions Center, Chambersburg





**Commissioner Charles Holsworth**

911th United States Air Force Reserve  
Airlift Wing, Pittsburgh



**Commissioner William Pentecost**

316th Sustainment Command, Pittsburgh



**Commissioner John Gray**

Economic Development

**Commission Support Staff**

**Joseph Spielbauer**, Executive Director

**Peter Witmer**, Deputy Director



## Local Defense Groups

1. The establishment of the Local Defense Group program initially began in August of 2002. Throughout the years, the Local Defense Groups have played a vital role in the efforts of the commonwealth to enhance the value of the military installations and organizations stationed in Pennsylvania. This program was re-established during calendar year 2015.
2. A Local Defense Group is a grassroots organization that supports a particular installation or organization through community effort.
3. Local Defense Groups are comprised of:
  - Local elected officials
  - County and municipal staff
  - Local businesses and industry
  - Local citizens
  - Military personnel, retirees and veterans
  - Installation/organization staff
  - Members of academia
4. Each Local Defense Group operates in conjunction with the trust and cooperation of the command group at their installation or organization.
5. A total of \$135,000 was contracted with the Local Defense Groups to support their activities.



## Naval Support Activity, Philadelphia

### Mission Statements of Primary and Tenant Organizations



**Naval Support Activity (NSA)** Coordinate and provide common base support services to Fleet units, tenant activities, hosted commands and other Naval activities as directed by Commander, Navy Region Mid-Atlantic (CNRMA).

**Naval Supply Weapons Supply Support (NAVWSS)** To provide program and supply support for the weapons systems that keep our Naval forces mission ready.

**Defense Logistics Agency Troop Support (DLA Troop Support)** Responsible for providing acquisition and focused logistics support to America's Armed Forces in peace and war around the clock, around the world.

DLA Troop Support is responsible for procurement, cataloging, inventory control, and distribution of clothing and textiles, medical materiel, subsistence, industrial and general type items in conjunction with the military departments and industry. DLA Troop Support is also responsible for affecting the maximum practical degree of engineering standardization for industrial and general items.

**Defense Contract Management (DCM Philadelphia)** Provide customer-focused contract management services - throughout the acquisition life cycle - around the clock, around the world.

**Defense Contract Management Agency - Industrial Analysis Support Center (DCMA- IASC)** Support Defense Department corporate level industrial capability analyses for major weapons systems acquisition, logistics, and readiness programs.

**Defense Logistics Agency System Integration Office, Material Management Directorate (DLA-SIO)** Acts as the primary advisor to DLA Headquarters for all issues related to the management of assigned supply chain systems and the DLA Business System Modernization (BSM) initiatives. Provides oversight of the execution of information technology solutions for assigned supply chain management and distributed systems supporting the DLA mission.



**Fleet and Industrial Supply Center Norfolk Detachment (FISC)** The Fleet and Industrial Supply Center (FISC) Norfolk Detachment Philadelphia mission is to support operations by providing quality logistics support focusing on the unique needs of each of our customers.

**Document Automation & Printing Service - Philadelphia (DAPS)** The Document Automation & Production Service is responsible for document automation and printing within the Department of Defense and the Federal Executive Branch Agencies, encompassing electronic conversion, retrieval, output and distribution of digital and hardcopy information.

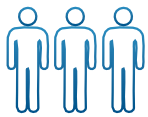
**SPAWAR Systems Center San Diego, C4I Program Office (SSCSD-C4I)** Space and Naval Warfare Systems Center San Diego, C4I Programs Office, Philadelphia (SPAWAR) provides engineering and technical support to Navy and Department of Defense cruise missile and tactical aircraft mission planning and digital imagery systems.

**U.S. Navy Recruiting District Philadelphia (NRD)** Manages the recruitment and processing of men and women for enlistment in the Navy and Naval Reserve.

**U.S. Army Recruiting Battalion, Mid-Atlantic (USARB, MA)** The U.S. Army North Philadelphia Recruiting Company will, provide strength to the Army, with integrity and honesty; maintain a high quality of life for the assigned soldiers and families; expand and develop relationships with community high schools, colleges/universities and centers of influence.

**Human Resources Office Mechanicsburg Detachment, Philadelphia (HRO DET PHIL)** Provides effective centralized personnel management services to all commands and activities within its boundaries, to maintain a comprehensive personnel management program to accomplish this mission and to perform such other functions and tasks as may be directed by higher authority.

## Personnel



**174**  
Military

+

**4,736**  
Civilians

+

**899**  
Contractors

=

**5,809**  
Total

## Economic Data



Military and  
Civilian Payroll

**\$390 Million**

+

Installation  
Contracts

**\$110 Million**

=

Total

**\$500 Million**

## Size and Location of the Installation



Total Acreage  
Philadelphia, PA  
(Northeast Philadelphia)

**135 Acres**

Square footage  
of structures  
**2,125,320 Sq Ft**

Total square  
footage occupied  
**1,986,250 Sq Ft**

Total square footage  
currently available  
**139,070 Sq Ft**

**Location: City and County of Philadelphia**





## The Navy Yard – Philadelphia

### Mission Statements of Primary and Tenant Organizations



**Naval Support Activity** Coordinates and provides common base support services to Fleet units, tenant activities, hosted commands and other Naval activities as directed by Commander, Navy Region Mid-Atlantic (CNRMA).

**Naval Surface Warfare Center** at Philadelphia serves as the Navy's principal Test and Evaluation Center and In-Service Engineering Agent for all Hull, Mechanical and Electrical (HM&E) ship systems and equipments and is the Research and Development Center for all Naval machinery.

**Naval Criminal Investigative Service (NCIS)** Investigates crimes committed on Navy property and provides counter-intelligence services.

**Naval Inactive Ship Maintenance Facility (NISMO)** Inactivates, stores, removes parts and components from inactive ships for reutilization and prepares for disposal Navy non-nuclear ships assigned.

**Naval Medical Clinic (NAVMEDCLIN)** Provides basic medical aid to installation commands and provides occupational health and OSHA-mandated screening services to those activities.

**Naval Foundry and Propeller Center, Detachment Philadelphia (NFPC)** The largest public- owned foundry and propeller shop, provides a single facility within the naval establishment for marketing, designing, engineering, manufacturing and repairing propellers for all types of surface and sub-surface craft of the U.S. Navy and its customers.

**NAVFAC Mid-Atlantic PA/NJ IPT** Provides transportation services and maintenance and repair of buildings, roads and utilities for Navy installations in Pennsylvania and New Jersey.

**Facilities Engineering Acquisitions Department (FEAD)** Supervises and inspects construction contracts in Pennsylvania and Delaware.



## Personnel



**15**  
Military

+

**2,100**  
Civilians

+

**600**  
Contractors

=

**2,715**  
Total

## Economic Data



Military and  
Civilian Payroll

**\$187 Million**

+

Installation  
Contracts

**\$834 Million**

=

Total

**\$1.1 Billion**

## Size and Location of the Installation



Total Acreage

**162.29 Dry Acres**

**108.25 Submerged Acres**

Square footage  
of structures

**2,441,895 Sq Ft**

Total square  
footage occupied

**1,994,613 Sq Ft**

Total square footage  
currently available

**447,282 Sq Ft**

**Location: City and County of Philadelphia**



## Tobyhanna Army Depot

### Mission Statements of Primary and Tenant Organizations



**Tobyhanna Army Depot** is a recognized leader in providing world-class logistics support for Command, Control, Communications, Computers, Intelligence, Surveillance and Reconnaissance (C4ISR) Systems across the Department of Defense. Tobyhanna's Corporate Philosophy, dedicated workforce and electronics expertise ensure the depot is the Joint C4ISR provider of choice for all branches of the Armed Forces and our industry partners. Tobyhanna's unparalleled capabilities include full-spectrum support for sustainment, overhaul and repair, fabrication, engineering design and development, systems integration, technology insertion, post production software support, modification, foreign military sales and global field support to our Joint Warfighters. Tobyhanna Army Depot is the premier systems integrator in the Defense Department and has the largest concentration of electronics skills within the Department of Defense. Tobyhanna also supports Army Reserve and National Guard units with a comprehensive year-round training program in its High Tech Regional Training Center.

### Major Tenants

**Defense Logistics Agency (DLA)** – Tobyhanna receives stores and ships systems, components and parts in support of Tobyhanna Army Depot's repair and overhaul mission.

**U.S. Army Materiel Command Logistics Support Activity Packaging, Storage and Containerization Center (LOGSA PSCC)** provides worldwide technical assistance in packaging, storage operations, automated identification technology and material handling procedures.

**U.S. Army Civilian Personnel Advisory Center (CPAC)** recruits, develops, and sustains a professional civilian workforce through effective, efficient and responsive human resource products and advisory services.





**U.S. Army Contracting Command APG, Tobyhanna Division plans,** directs and supervises the purchasing, contracting and contract management of supplies, services, equipment and construction in support to depot missions. Serves as the principal advisor to the Commander and staff for all contractual matters. Administers the depot's Commercial Credit Card Program and Small Business Program.

**Defense Imagery Management Operations Center** – Tobyhanna reproduces and distributes visual information and other multimedia training products for U.S. Forces worldwide. The Defense Imagery Management Operations Center is the designated DoD activity for the life-cycle management of these products.

**U.S. Army Test Measurement Diagnostic Equipment Support Center** – Tobyhanna provides calibration and metrology support, traceable to the National Institute of Standards and Technology, for the depot's Test, Measurement and Diagnostic Equipment (TMDE), as well as that of other Army, National Guard and governmental agencies in nine northeastern states.

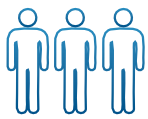
**U.S. Army Medical Materiel Agency** – Medical Maintenance Operations Division provides general level and depot level maintenance support of medical equipment.

**U.S. Army Corps of Engineers, Philadelphia District** manages military construction projects for Tobyhanna Army Depot and Federally-funded construction projects throughout Northeastern Pennsylvania.

**U.S. Army High Tech Regional Training Site** – Maintenance, 80th Training Command (TASS) supports Army Reserve and National Guard units through a comprehensive year-round training program in radio operations and maintenance, satellite operations and maintenance, and signal support skills.

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## Personnel



$$\begin{array}{rclclclclclcl} \mathbf{3,267} & + & \mathbf{2,904} & + & \mathbf{363} & + & \mathbf{570} & = & \mathbf{3,837} \\ \text{Depot} & & \text{Depot Civilian} & & \text{Contractors} & & \text{Tenants} & & \text{Total} \\ \text{Population} & & \text{\& Military} & & & & & & \end{array}$$

## Economic Factors



$$\begin{array}{rclclclclcl} \text{Military and Civilian} & & \text{Installation} & & & & \text{Total} \\ \text{Payroll and Benefits} & & \text{Contracts} & & & & \\ \mathbf{\$269,391,493} & + & \mathbf{\$248,208,119} & = & \mathbf{\$517,599,612} \end{array}$$

## Size and Location of the Installation



Total Acreage	Square footage of structures
<b>1,336 Acres</b>	<b>4,811,936 Sq Ft</b>

**Location: Coolbaugh Township, Monroe County**

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## Pennsylvania National Guard



**Pennsylvania's Department of Military and Veterans Affairs (DMVA)** has a dual mission: to oversee and support the members of the Pennsylvania National Guard (PNG) and to provide quality service to the commonwealth's veterans and their families. We fulfill our dual mission by:

- Preparing the PNG for combat, performing worldwide combat and combat support operations, providing global reach and the projection of U.S. military power in support of national objectives; and, at the command of the governor, providing trained personnel to support state and local authorities in times of natural disaster or civil strife.
- Providing resources and assistance to Pennsylvania's nearly one million veterans and their families, and providing quality care for aging and disabled veterans.

The Pennsylvania National Guard is comprised of the Pennsylvania Army National Guard and the Pennsylvania Air National Guard.

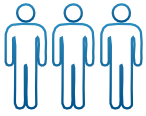
Created by the Act of April 11, 1793, the Adjutant General Department was later renamed the Department of Military Affairs by the Administrative Code of 1923. The Act of March 21, 1996 changed the name to what it is today – the Department of Military and Veterans Affairs.

DMVA is one of Pennsylvania's largest employers, with more than 21,000 military and civilian personnel in some 90 communities statewide.

The DMVA and PNG are headquartered at Fort Indiantown Gap in Lebanon County. Fort Indiantown Gap features more than 17,000 acres and 140 training areas and facilities for year-round training. The Fort Indiantown Gap Training Center is among the busiest National Guard Training Centers in the country, hosting the second busiest heliport in the United States. Training is available for all U.S. military components and foreign military forces, law enforcement agents, and civilians from across the nation.



## Economic Impact



**19,667**

Number of Guard members and civilian employees

**6,746**

Number of full-time employees



Total federal expenditures

**\$712.2 Million**

Total state expenditures

**\$155.3 Million**

Total expenditures

**= \$867.5 Million**

## Size and Location of the Installation: Fort Indiantown Gap



Total Acreage

**17,227 Acres**

Square footage of structures

**1,565,726 Sq Ft**

Total square footage occupied

**1,100,000 Sq Ft**

Total square footage currently available

**465,726 Sq Ft**

**Location: Cold Springs and Union Townships in Lebanon County  
East & West Hanover Township in Dauphin County**

## Primary and Tenant Organizations Mission Statements at Fort Indiantown Gap

**Joint Force Headquarters:** Provides command and control for the Pennsylvania Army and Air National Guard.

**Fort Indiantown Gap Training Center:** Provides military training for active and Reserve components of all military services. Accommodations for Civilian organizations are made when resources are available. The Training Center provides more than 860,000 training mandays on the installation annually comprised of (active, Reserve & National Guard), multi-service personnel, civilians, and foreign nationals.

**Eastern Aviation Training Site:** Conducts aviator and aircrew training in attack, cargo and utility helicopters to include: UH-60 Blackhawk and CH-47D Chinook for U.S. and foreign military personnel. In addition to the aircraft training, EAATS personnel operate flight simulators in all systems listed above.

**Headquarters, 166th Regiment (Combat Arms):** Provides regionalized combat arms individual training, including Military Occupational Specialty Qualification, Additional Skill Identifier, Non-Commissioned Officer Education System and Officer Education System (Officer Candidate School) training for the Army National Guard, the United States Army Reserve and the active Army. Provides management and quality assurance oversight for the functionally aligned Total Army School System (TASS) Battalions within the region and monitors and coordinates academic instruction, food and lodging (where available) for soldiers participating in courses at its training sites.

**Northeast Counterdrug Training Center:** Provides Drug Law Enforcement and Demand Reduction agencies, within the northeastern United States, a no-cost training center. This training center provides all necessary facilities, instruction, and support to enhance the capabilities to reduce and remove illegal drugs from our streets and educate our communities in the most up-to-date prevention techniques.

**Regional Training Site - Maintenance:** Provides Career Management Field 63MOS qualification, NCOES and ASI - H8 (Recovery) training or other maintenance training or New Equipment Training as directed during peacetime, enabling the U.S. Army to mobilize and deploy USAR components, National Guard and active Army maintenance soldiers capable of supporting current and force modernization systems.



**Regional Training Site - Medical:** Provides training, training support and validation of mission essential tasks performed by military medical elements. Priority is to Army National Guard medical companies, evacuation assets and combat lifesavers, in the conduct of humanitarian and wartime. Its mission also includes conducting mobile training team assistance and/or assessment visits to units scheduled to train at the Medical Battalion Training Site (MBTS).

**Lightning Force Academy:** The only schoolhouse of this type in the military dedicated to training engineering and installation war fighters who deploy and perform the communications networks installations that aid in the successful total force operation in any theater of operation. Courses taught at the LFA includes; Electronics, Cable/Antenna Standard Installation Practices, Combat Tactics, Fiber Optics, Local Area Network, Team Chief Academy, Project Engineering, Computer Assisted Drafting & Design, Quality Assurance, Team Chief Refresher and Confined Space Entry.

**Regional Equipment Operators Training Site:** This one-of-a-kind schoolhouse provides proficiency training and enhanced war skills training certification for all civil engineer construction trades. The school places emphasis on bare-base-bed down operations, but also provides training for air base operability mission requirements. REOTS trains equipment operators on four main pieces of airfield damage repair construction equipment; the grader, bulldozer, excavator, and 4CY front-end loader.

**Air-To-Ground Bomb Range:** Provides an environment for military organizations to conduct live tactical training that includes air-to-ground weapons delivery and tactics, Close Air Support, Joint Attack, and Aerial Re-supply training. Services provided: Day and night bomb and strafe scoring, Battlefield Maneuvering Tactics, Electronic Threat Emission, Surface to Air Missile Identification, Forward Area Controller, Close Air Support, Laser Designation, Rocket Marking and Airdrop Training and Recovery. They also conduct Coordinated Fire, Joint Air Tactics (JAT), and Combat Search And Rescue (CSAR) Training during daylight operations.

**U.S. Army Health Clinic:** Provides outpatient health care to Fort Indiantown Gap's active duty personnel and their families and Occupational Health Surveillance to the civilian workforce.

**Equipment Concentration Site 24:** Receives, stores, and issues U.S. Army Reserve equipment and performs operator and organizational maintenance for all equipment assigned to the base USAR or ROTC units.

**U.S. Army and Air Force Exchange System:** Provides merchandise, services and military apparel to authorized patrons at uniformly low process and generate reasonable earnings in support of moral, welfare and recreation activities.

**Pennsylvania State Police, Physical Fitness Center:** In charge of the physical fitness testing for the entire Pennsylvania State Police force, from entry-level to senior officers, by using existing sports facilities at Fort Indiantown Gap.

**Training Aid Support Center:** Responsible for providing a wide assortment of training materials from creation to final product in support of various schools located at Fort Indiantown Gap.

**365th Engineer Battalion:** Provides training for heavy equipment operators for horizontal construction. The battalion could deploy overseas if required.

**Defense Security Service:** Handles background, personnel security investigations for the military (Guard and Reserve), civilians and industrial positions at military bases. The location and cost savings are main reasons for establishing an office at Fort Indiantown Gap.

**Direct/General Support Maintenance (DS/GS):** Provides DS/GS maintenance support to the 99th Reserve Readiness Center (RRC) and the active Army 15th Training Support Battalion, New Cumberland, the Marine Corps Reserve in Pennsylvania and various other active military organizations, along with mobilization and demobilization missions as assigned.

**Pennsylvania National Guard Military Museum:** Preserves and honors the history of all units of the Pennsylvania Army and Air National Guard from the Civil War to the present with special emphasis on the 20th century, interpreting for citizens, veterans and young people the story of "The Guard" and Fort Indiantown Gap.





**Civil Air Patrol, Pennsylvania Wing:** The three primary missions of the CAP are cadet programs, emergency services, and aerospace education to more than 61,000 cadet and senior members nationwide.

**AMVETS:** Provides free counseling and claims assistance for honorably discharged veterans and dependents. The organization also advocates initiatives to secure earned benefits and services for veterans and community services that help families, neighbors and the nation at large.

**Pennsylvania Department of Transportation (Eastern School):** The open areas of Fort Indiantown Gap provide a safe environment to train PennDOT truck and heavy equipment operators to safely operate and prepare individuals for required certification.

## 28th Infantry Division

The largest organization in the Pennsylvania National Guard is the 28th Infantry Division. Comprised of some 14,000 Soldiers stationed in nearly every county in the commonwealth, the 28th Infantry Division has a long and proud history going back to colonial times.

### Mission:

The 28th Infantry Division is a highly-responsive National Guard Division, trained to conduct full spectrum of state and federal missions. Division soldiers are called by the governor to support a myriad of emergency situations while simultaneously supporting federal missions by providing readied soldiers to fight the Global War on Terror.



## 213th Area Support Group

### Wartime Mission Statement:

Deploy to wartime mission location and assume command and control of assigned and attached combat service support units. Missions can include: reception, staging, onward movement, and integration (RSOI) operations; host nation support; direct support/general support maintenance and supply.

### State Mission:

Support state emergency operations as required and operate logistics base operations at multiple locations.





## 193d Special Operations Wing

### Mission Statement:

The mission of the 193d Special Operations Wing is to provide airborne psychological operations dissemination through AM, FM, shortwave and worldwide color television using the world's only EC-130J "Commando Solo" aircraft. This unit is the only Air National Guard flying organization assigned to the U.S. Air Force Special Operations Command.

Their secondary mission is to provide electronic combat.



### Size and Location of the Installations



Total Acreage

**238 Acres**

Total acreage –  
State College  
**6.36 Acres**

Total acreage –  
Fort Indiantown Gap  
Air Guard Station:  
**189.64 Acres**

Total acreage –  
Middletown:  
**42 Acres**

## 111th Attack Wing

### Mission Statement:

The mission of the 111th Attack Wing is to provide resources for global engagement to meet national objectives and to provide civil support to the commonwealth and local authorities at the direction of the Governor.







## 171st Air Refueling Wing

### Mission Statement:

The mission of the 171st Air Refueling Wing is to support global combat operations. This includes worldwide air refueling and airlift missions to provide global reach for global power projection in support of national objectives and to provide trained personnel to support state and local authorities in times of natural disaster or civil strife at the command of the governor. To accomplish this, the 171st ARW flies 16 KC-135T model aircraft.

In addition to our global refueling mission, the 171 ARW is the parent unit for our Geographically Separated Unit (GSU) the 258 ATCS. Their mission is to prepare, train, and equip air traffic controllers and maintainers; capable of rapidly deploying Air Traffic Control and Landing Systems (ATCALS) equipment and/or personnel to support any worldwide contingency. The 258 ATCS operates a Radar Approach Control (RAPCON) which services over a 40 mile radius from Johnstown Airport from surface to 8,000 feet, servicing the Johnstown area as well as 8 satellite airports in the surrounding areas.



### Total Acreage



Total Acreage

**182.399 Acres**

171 ARW  
(Coraopolis, PA)  
**175.694 Acres**

258 ATCS  
(Johnstown, PA)  
**6.705 Acres**





## Defense Logistics Agency Distribution Defense Distribution Center Susquehanna Installation

### Mission Statements of Primary and Tenant Organizations



**Defense Logistics Agency (DLA) Distribution** As a DLA primary level field activity (PLFA), DLA Distribution is the leading provider of global distribution support to America's military including receiving, storing and issuing supplies as well as providing other tailored services to increase warfighter readiness.

**DLA Distribution** offers best value supply chain solutions through a broad range of services including storage, distribution, customized kitting, specialized packaging as well as transportation support and technology development. We are connected directly with our operational and industrial partners and integral to the success of our National Military Strategy.

Highly skilled employees provide timely distribution services to customers around the globe. In FY 15, DLA Distribution processed over 15 million receipts and issues supporting customer operations worldwide, including support to combat operations, humanitarian assistance missions, whole of government (WoG) partners and a multitude of military exercises.

#### DLA Distribution Quick Facts:

- Oversees the operation of a network of 24 distribution centers worldwide to include expeditionary capability.
- Stores 2.4 million items, valued at more than \$103 billion.
- Maintains over 124 dedicated truck routes to nearly 500 locations.

#### In fiscal year 2015, DLA Distribution:

- Processed 14.5 million transactions.
- Shipped 11,604 containers.
- Shipped 12,934 air pallets



**Defense Distribution Center Susquehanna, Pennsylvania:** DLA Distribution Susquehanna, Pennsylvania is one of two strategic distribution platforms under DLA Distribution. It supports Department of Defense customers in the eastern half of the United States, Central and South America, Europe, North Africa and Southwest Asia. It is responsible for over 750,000 line items.

**USA Security Assistance Command (USASAC):** United States Army Security Assistance Command (USASAC) leads the AMC Security Assistance Enterprise; develops and manages security assistance programs and foreign military sales cases to build partner capacity, support Combatant Command engagement strategies and strengthen U.S. global partnerships.

**Defense Logistics Agency Human Resources Services at New Cumberland:** Provides operational HR services in Classification; Staffing, Labor/ Management and Employee Relations (LMER); Benefits and Entitlements; Reduction-in-Force; Priority Placement Program counseling/processing; Retirement Counseling; Agency Drug Testing Program administration; Personnel Action Processing; and Personnel Files maintenance for DLA personnel. The New Cumberland office supports DLA Distribution, DLA Disposition Services, DLA Logistics Information Service, DLA Document Services, DLA Strategic Materials, DLA HQs, and DLA Energy.

**Defense Contract Audit Agency (DCAA):** While serving the public interest as its primary customer, shall perform all necessary contract audits for the Department of Defense (DoD) and provide accounting and financial advisory services regarding contracts and subcontracts to all DoD components responsible for procurement and contract administration. These services shall be provided in connection with negotiation, administration, and settlement of contracts and subcontracts to ensure taxpayer dollars are spent on fair and reasonable contract prices. DCAA shall provide contract audit services to other Federal agencies as appropriate.

**The United States Air Force 360 Recruiting Group:** The USAF 360 Recruiting Group's mission is to inspire, engage, and recruit the highest qualified men and women from the 360 Recruiting Group's region of recruitment by building tomorrow's Air Force one person at a time.

**Defense Contract Management Agency (DCMA):** provides Contract Administration Services to the Department of Defense Acquisition Enterprise and its partners to ensure delivery of quality products and services to the warfighter; on time and on cost.

**United States Army Logistics Innovation Agency (LIA):** LIA's mission is to assess and integrate innovative logistics solutions, policies, processes and programs across the Army Logistics enterprise.

**4th Marine Corps District:** The 4th Marine Corps District will conduct integrated recruiting operations to access the highest quality men and women from the diversity of our country into the Total Force Marine Corps by employing the best practices of the Marine Corps Recruiting Command in order to meet annual assigned non-prior service, officer procurement, and prior service missions as directed by the Commanding General, Eastern Recruiting Region (CG, ERR). The 4th Marine Corps District's area of responsibility is: Maryland, Delaware, West Virginia, Virginia, Ohio, Kentucky and parts of Michigan, North Carolina, Tennessee and Indiana.

**The "Cold Steel" Harrisburg Recruiting Battalion:** Executes Fiscal Year 2014 recruiting operations throughout the Pennsylvania region of recruitment in order to achieve its assigned RA, USAR and special mission requirements, recruit quality Future Soldiers, achieve market share dominance, and promote the Army image.

**Harrisburg Area Office, Baltimore District, U.S. Army Corps of Engineers:** Responsible for the safe and effective management and contract administration of a wide variety of construction contracts throughout the assigned geographic area of responsibility.

**Harrisburg Military Entrance Process Station (MEPS):** is responsible to process individuals for enlistment or induction into the armed services based on Department of Defense approved peacetime and mobilization standards.



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## Economic Impact



**4,250**

Military and civilians



FY15 Installation  
Payroll Outlays

**\$227,106,930**

FY15 Installation  
Contracts Obligated

**\$259,500,000**

FY15 Installation  
Contracts Actions

**2,400**

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## Size and Location of Installation



Total Acreage

**848 Acres**

**Location: Fairview Township, York County**

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## Naval Support Activity – Mechanicsburg

### Mission Statements of Primary and Tenant Organizations



**Naval Support Activity (NSA) Mechanicsburg:** Coordinate and provide common base support services to Fleet units, tenant activities, hosted commands and other Naval activities as directed by Commander, Navy Region Mid-Atlantic (CNRMA).

**NAVSUP Weapons Systems Support (WSS):** To provide program and supply support for the weapons systems that keep our Naval forces mission ready.

**NAVSUP Global Logistics S (GLS) - Ammunition:** To provide Navy non-nuclear ordnance life cycle inventory management logistics support services and to perform such other functions and tasks as may be assigned by higher authority.

**NAVSUP Business Systems Center (BSC):** To employ information technology for the design, development, integration, implementation and maintenance of automated information systems for Navy, DOD, and other Federal agencies with specific emphasis on systems supporting Naval supply, inventory and material management, financial processing, and maintenance operations.

**Naval Supply Systems Command (NAVSUP) Headquarters:** To provide Navy, Marine Corps, Joint and Allied Forces quality supplies and services on a timely basis.

**Naval Sea Logistics Center (NAVSEALOGCEN):** To provide cost-effective life cycle logistics support products and information technology solutions that enable our customers to meet their operational requirements.

**DLA Distribution Susquehanna, PA (DDSP):** To provide world-class products, services and innovative logistics solutions to our armed forces in the most timely and efficient manner.

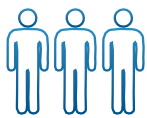


**Defense Enterprise Computing Center (DECC):** To provide our customers superior information processing services in support of the war fighters.

**Army Reserve Center:** The 382 Engineer Company (SAPPER) mission is to provide engineer platoons that will execute mobility, counter-mobility, survivability and general engineering missions in support of Maneuver Brigade Combat Teams, or as part of an engineer team/embarked military force.



## Personnel



**140**  
Military

+

**3,326**  
Civilian

+

**103**  
Reservists

+

**967**  
Contractors

=

**4,536**  
Total

## Economic Factors



Military and Civilian  
Payroll Outlays

**\$325,000,000**

+

Installation  
Contracts

**\$130,000,000**

=

Total

**\$455,000,000**

## Size and Location of the Installation



Total Acreage

**806 Acres**

Square footage  
of structures

**8,100,000 Sq Ft**

Total square  
footage occupied

**8,100,000 Sq Ft**

Total square footage  
currently available

**0 Sq Ft**

*Additional square footage under contract for demolition: None*

*Additional Public/Private Venture housing: 31 units*

**Location: Hampden Township, Mechanicsburg Borough, Cumberland County**

**Industrial Capacity:** The DLA Aviation Mechanicsburg's mission includes the inspection, testing, calibration, repair, rebuild and retrofit of industrial plant equipment. It has a machine shop with limited industrial manufacturing capacity.





## Carlisle Barracks, U.S. Army War College and Army Heritage and Education Center



The U. S. Army War College is the Army's senior command at Carlisle Barracks. The mission of the U.S. Army War College is to educate and develop leaders for service at the strategic level while advancing knowledge in the global application of landpower. The Army War College pursues its mission by focusing all assets and capabilities toward becoming an internationally recognized graduate level educational community that produces strategic leaders and ideas invaluable to the Army, the Joint Force, and the Nation.

The Army War College executes its mission through its School, Centers and Institutes:

1. **The USAWC School of Strategic Landpower** develops and executes the Army War College signature courses: the senior service level course that is accredited by DoD for Joint Professional Military Education and by Middle States Commission for the Master's of Strategic Studies. The School's educational programs and expert faculty, both resident and distance, develop strategic leaders by providing a strong foundation of wisdom, grounded in master of the profession of arms, and by serving as a crucible for educating future leaders in the analysis, evaluation and refinement of professional expertise in war, strategy, operations, national security, resource management, and responsible command. Student and faculty research routinely provides relevant scholarship and advances professional expertise in landpower and other aspects of national security.

In academic 2015, 2276 students were enrolled in 16 courses of the Army War College.

2. **The Center for Strategic Leadership of the Army War College** supports the missions of the Army War College, the Army, the Joint Force, and national/ international partners by –
  - Educating strategists, strategic advisors, and operational and strategic leaders
  - Supporting senior Army and Joint Force leaders and staffs with expert knowledge and ideas
  - Conducting and supporting Landpower-focused strategic exercises and wargames.



3. **Strategic Studies Institute and the USAWC Press** conducts strategic-level study across the realm of national security and military strategy disciplines with an emphasis on geostrategic analysis. The institute provides expertise and analysis to help inform senior leader decision making and defense policy formulation. For more than 100 years, the Army War College has shared important research and critical thinking through publication. The USAWC Press and its research arm, SSI, uses history and current political, economic and military trends to develop strategic recommendations to inform senior defense policy makers, military and defense professionals, academic and students, and the public.
4. **The US Army Peacekeeping and Stability Operations Institute of the Army War College** promotes the collaborative development of Peace and Stability capabilities across the U.S. government and the international community in order to enable the success of future Peace and Stability operations. PKSOI was designated by the Army in 2013 to be the Lead Agent for Joint Proponency in Peace and Stability Operations. Recently, PKSOI was named the Army Proponent for Humanitarian Assistance Operations. The PKSOI team of US and international military officers and State Dept/ USAID apply experience and expertise to international and intergovernmental relationships with the Office of Secretary of Defense for Policy, Department of State, international organizations, academic, and foreign partners.
5. **US Army Heritage and Education Center (USAHEC)** makes available contemporary and historical materials related to strategic leadership, the global application of Landpower, and U.S. Army heritage to inform research, educate an international audience, and honor Soldiers past and present. The Army's only integrated and Smithsonian-affiliated organization, USAHEC offers world-class library support and analysis, the Army's Archive, classified storage and declassification, outdoor and indoor public exhibits, conservation laboratories and operations, long-term artifact storage, oral history development, on-demand digitization and a visitors' event center – all directly supporting the mission of the U.S. Army War College and the U.S. Army's History Program.
6. **The U.S. Army Garrison** is the only active Army installation in the Commonwealth of Pennsylvania, providing extensive services and support to the active military members and families, National Guard, Reserve, and military retiree communities. The Garrison team provides critical security, safety, services and infrastructure to support the Army mission and to enable the development and education of the nation's strategic leaders while supporting the well-being of the regional military community. Carlisle Barracks mission offers retirement services to military retirees throughout the commonwealth. It offers counseling for jobs, financial stability, substance abuse, and additional services to military, family and employees. It provides sports and recreation to the full military community of active and reserve component Soldiers, retirees, families, and youth.



The garrison has finalized the most extensive construction period since the 1950s: total replacement (or renovation for historic homes) of all military family homes.

The Sergeant Andrew McConnell Youth Center for school-age children opened in 2014, reflecting the Army's commitment to military families.

- **Dunham U.S. Army Health Clinic, and the Army Wellness Center** fulfills the mission to promote health and build resilience for the military communities at Carlisle Barracks and, as well, provides oversight to three outlying clinics, at Defense Distribution Center-Susquehanna at New Cumberland, Fort Indiantown Gap, and Letterkenny Army Depot. Dunham offers primary health care to military beneficiaries and occupation healthcare to civilian employees at the Fillmore Health Clinic, New Cumberland Army Depot. Its clinic at Letterkenny Army Depot gives occupational health care to the civilian workforce. The Fort Indiantown Gap clinic annex offers acute care and sick call to active duty Soldiers, to military beneficiaries at thru Dunham's outlying clinics at Fort Indiantown Gap, Letterkenny Army Depot, New





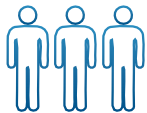
Cumberland, which offer occupational health, industrial hygiene and sick call for Soldiers at FTIG. The scope of services offered by the main Dunham Army Health Clinic at Carlisle Barracks for beneficiaries throughout Pennsylvania includes -- allergy/immunizations clinic, behavioral health, laboratory, optometry, pediatrics, pharmacy, radiology, and the Exceptional Family Member Program, occupational & environmental health and industrial hygiene.

In 2012, the Army's Public Health Command opened the Army Wellness Center at Carlisle Barracks to offer health assessments, wellness education, physical fitness guidance, health nutrition education, stress management strategies, and tobacco education for all military and civilian employees, retirees, and military families.

- **Carlisle Barracks Dental Clinic** provides dental treatment to ensure the oral health and readiness of the active duty joint force that live and work within a 60-mile radius of Carlisle Barracks: responsible for dental care of more than 2,100 active duty beneficiaries.
- **Carlisle Barracks Veterinary Treatment Facility** provides animal care services associated with preventing, diagnosing and controlling infectious diseases, for active and retired military and their families.
- **Carlisle Barracks Criminal Investigation Division Office** supports regional investigations for the Army.
- **Defense Commissary Agency** delivers a premier Commissary benefit to the armed services community that encourages an exciting shopping experience; satisfies customer demand for quality grocery and household products; delivers exceptional savings while enhancing quality of life, fostering recruitment, retention and readiness and supports warfighters' peace of mind, knowing their families have secure and affordable access to American products.
- **Carlisle Barracks Exchange** provides quality goods services at competitively low prices and generates earnings to support Family, Morale, Welfare and Recreation programs for Soldiers and Families at Carlisle Barracks.

## Personnel

U.S. Army War College and U.S. Army Garrison, Carlisle Barracks\*



**688**  
Military

+

**1,245**  
Civilians

=

**1,823**  
Total

## Economic Data



Military and Civilian  
Payroll Outlays

**\$160 Million**

+

Installation  
Contracts est.\*

**\$25 Million**

=

Total

**\$185 Million**

## Size and Location of the Installation



Total Acreage

**453.623 Acres**

Square feet of Army  
owned buildings

**1,216,483 Sq Ft**

Square feet of Non Army  
owned buildings

**914,382 Sq Ft**

*Added: McConnell Youth Center, 2014  
Planned: new Academic Building,  
proposed for fiscal year 2022 Military  
Construction Project*

Number of  
buildings

**405**

Buildings  
occupied

**405**

Square footage  
of buildings

**2,130,865 Sq Ft**

Occupied  
square footage

**2,130,865 Sq Ft**

**Location: Adjacent to Carlisle Borough, Middlesex and North  
Middleton Townships, Cumberland County**

\*does not include family housing construction & Corps of Engineer projects



## Letterkenny Army Depot and Letterkenny Munitions Center

### Mission Statements



**Letterkenny Army Depot (LEAD):** To deliver superior maintenance, manufacturing, logistics, life cycle support and service worldwide to the Joint Warfighter and our International partners.

LEAD serves as the Department of Defense Center of Industrial and Technical Excellence for Air Defense & Tactical Missile Ground Support Equipment, Mobile Electric Power Generation Equipment, Patriot Missile Recertification and Route Clearance Vehicles.

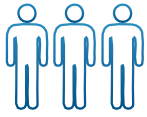
**Letterkenny Munitions Center (LEMC):** To receive, store, inspect, maintain and issue munitions; to assemble/disassemble, maintain, renovate, modify and test missiles; and to demilitarize munitions and missiles for Department of Defense.

Both LEAD and LEMC serve as a logistics training site for the Reserves and National Guard.





## Personnel



$$\begin{array}{rclclcl} 1,484 & + & 962 & + & 1,141 & = & 3,587 \\ \text{Government} & & \text{Military and} & & \text{Tenants} & & \text{Total} \\ \text{employees} & & \text{Contractors} & & & & \end{array}$$

## Economic Data



$$\begin{array}{rclclcl} \text{Payroll outlays} & & \text{Installation} & & \text{Total} \\ & & \text{Contracts for FY11} & & \\ \$215 \text{ Million} & + & \$208 \text{ Million} & = & \$423 \text{ Million} \end{array}$$

## Size and Location of the Installation



Total Acreage	Square footage of structure
<b>18,668 Acres</b>	<b>6,677,000 Sq Ft</b>

**Location: Adjacent to the Borough of Chambersburg and encompassing parts of Greene, Hamilton and Letterkenny Townships, Franklin County**





## 911th Airlift Wing United States Air Force Reserve Command

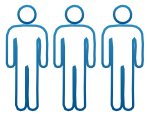
### Mission Statement of Primary Organization



**Mission:** The mission of the 911th Airlift Wing is to support our national security objectives by providing combatant commanders with mission-ready C-130 airlift forces, highly proficient in airdrop, airland, aeromedical evacuation operations, in addition to providing highly capable agile combat support forces. The wing's strategic location and modern facilities provide timely support to homeland defense emergency response efforts through the National Disaster Medical System while also supporting a variety of joint service tenants.



## Personnel



Authorized:

$$\begin{array}{rclclclclclclcl} 1,193 & + & 184 & + & 40 & + & 135 & + & 93 & = & 1,645 \\ \text{Military} & & \text{Air Reserve} & & \text{AGRs} & & \text{Civilian} & & \text{Contractors} & & \text{Total} \\ \text{Traditional Reservists} & & \text{Technicians (ARTs)} & & & & & & & & \end{array}$$

Assigned:

$$\begin{array}{rclclclclclclcl} 1,056 & + & 160 & + & 40 & + & 122 & + & 93 & = & 1,471 \\ \text{Military} & & \text{Air Reserve} & & \text{AGRs} & & \text{Civilian} & & \text{Contractors} & & \text{Total} \\ \text{Traditional Reservists} & & \text{Technicians (ARTs)} & & & & & & & & \end{array}$$

## Economic Data



Military and Civilian Payroll  
Outlays for current FY 14 Budget

**\$52,822,780**

+

Installation  
Contracts

**\$7,435,822**

=

Total

**\$60,258,602**

## Size and Location of the Installation



Base Proper

**115 Acres**

Drop Zone  
(Starvaggi) *leased*

**330 Acres**

Drop Zone  
(Cadiz) *leased*

**430 Acres**

Total

**875 Acres**

Square footage  
*Authorized*

**495,464 Sq Ft**

Total square footage  
occupied *Actual*

**379,851 Sq Ft**

Total square  
footage shortfall

**(115,613) Sq Ft**

**Location: Moon Township, Allegheny County**





## 316th Sustainment Command (Expeditionary) United States Army Reserve Command

### Mission Statement



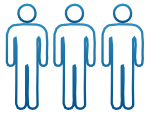
The mission of the 316th Sustainment Command (Expeditionary) is to mobilize and deploy to an immature theater to serve as the operational command post of the Theater Sustainment Command. The Expeditionary Sustainment Command (ESC) plans, coordinates, synchronizes, monitors and controls operational-level sustainment operations for the Army service component commander, joint task force or joint force headquarters. The unit has 4 subordinate brigades and is assigned geographic area comprised of more than 8,000 Soldiers in approximately 89 battalions, companies and detachment-sized units.

The 316th commands and controls units in the states of Pennsylvania, Connecticut, Maine, Maryland, Massachusetts, New Hampshire, New York, Rhode Island, Vermont, Virginia, West Virginia, and the District of Columbia. There are a total of 59 Reserve unit locations, 15 maintenance support facilities and 148 equipment concentration sites within Pennsylvania. The 316th ESC is a subordinate command of the 377th Theater Sustainment Command (TSC) located in Belle Chase, Louisiana (near New Orleans).

The buildings and land used by the 316th ESC and its subordinate units is owned and operated by the 99th RSC, headquartered at Fort Dix, N.J. The current headquarters for the 316th ESC is the former headquarters of the 99th RSC, prior to its move from Coraopolis, Pa. to Fort Dix, N.J.



## Personnel



316th Army Reserve Personnel (Located in Pennsylvania)

$$\begin{array}{rclclcl} 424 & + & 3,347 & = & 3,771 \\ \text{Major} & & \text{Battalion-level} & & \text{Total personnel} \\ \text{Subordinate} & & \text{units} & & \text{assigned} \\ \text{Commands} & & & & \end{array}$$

**4,594**  
Total Northeastern  
Region US Army  
Reserve Programs

**8,365**  
Grand total of 316th  
Army Reserve and  
Northeastern Region

## Economic Data



$$\begin{array}{rclclcl} \text{Pennsylvania Army} & & \text{Organization} & & \text{Total} \\ \text{Reserve Payroll Outlays} & & \text{Contracts} & & \\ \$52,822,780 & + & \$29,331,200 & = & \$90,839,040 \end{array}$$

## Size and Location of the Installation



The headquarters of the 316th Sustainment Command (Expeditionary) is located in Moon Township, Allegheny County.

The 316th ESC has units in the states of Pennsylvania, Connecticut, Maine, Maryland, Massachusetts, New Hampshire, New Jersey, New York, Rhode Island, Vermont, Virginia and West Virginia. There are a total of 59 Reserve unit locations, 15 maintenance support facilities and 148 equipment concentration sites within the commonwealth.

Other Army Reserve Direct Reporting Commands with units and Soldiers in Pennsylvania include the U.S. Army Reserve Legal Command, 200th MP Command, 78th Training Division, 80th Training Division, 99th Regional Support Command, 244th Aviation Brigade, 311th Theater Signal Command and Military Intelligence Readiness Command; Army Reserve Medical Command, Army Reserve Engineer Command, Army Reserve Civil Affairs, and other units in the commonwealth are under the U.S. Army Special Operations Command.





## Other Military Organizations Stationed in Pennsylvania



There are numerous military organizations stationed in Pennsylvania that are not an integral part of the mission of the ten major installations or organizations located in the commonwealth. The following is a list of those types of organizations: Army Corps of Engineers, Coast Guard units, Marine Corps units, Naval Operation Support Centers, Military Entry Processing Centers and Reserve Officer Training Corps units at universities in Pennsylvania.

### Personnel



$$\begin{array}{rclclclclcl} 129 & + & 486 & + & 67 & + & 1,433 & = & 2,115 \\ \text{Active} & & \text{Reserve} & & \text{Civilian} & & \text{Cadets} & & \text{Total} \end{array}$$

### Economic Factors



$$\begin{array}{rclclclcl} \text{Payroll} & & \text{Contracts} & & \text{Total} \\ \$5,918,000 & + & \$7,603,000 & = & \$13,521,000 \end{array}$$

**Note:** The above figures are not a total representation of the personnel and economic information. This is due to lack of information provided by the entities.



# AT THE END OF THE DAY

*it's all about the*  
**Warfighter**



**PA** **pennsylvania**  
MILITARY COMMUNITY  
ENHANCEMENT COMMISSION